



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$5,305,592)	(\$67,607)	(\$5,373,199)	(\$5,085,711)	(\$287,488)	5.65%	(\$6,219,789)
Deferred Revenue	(\$180,750)		(\$180,750)	(\$219,427)	\$38,677	(17.63%)	(\$570,695)
Other Property Tax Revenue	(\$482,052)		(\$482,052)	(\$471,026)	(\$11,026)	2.34%	(\$1,255,099)
Grants	(\$2,174,673)		(\$2,174,673)	(\$2,313,312)	\$138,639	(5.99%)	(\$2,814,440)
Donations	(\$1,500)		(\$1,500)	(\$31,700)	\$30,200	(95.27%)	(\$9,047)
Total Revenue	(\$8,144,567)	(\$67,607)	(\$8,212,174)	(\$8,121,176)	(\$90,998)	1.12%	(\$10,869,070)
Salary, Wages & Benefits	\$12,482,758	\$32,401	\$12,515,159	\$11,724,837	\$790,322	6.74%	\$11,322,449
Materials & Supplies	\$2,991,563	\$7,457	\$2,999,020	\$2,887,856	\$111,164	3.85%	\$3,460,778
Contracted Services	\$3,581,238	\$96,800	\$3,678,038	\$3,811,695	(\$133,657)	(3.51%)	\$3,560,038
Rents & Financials	\$79,793		\$79,793	\$99,581	(\$19,788)	(19.87%)	\$631,363
Total Expense	\$19,135,352	\$136,658	\$19,272,010	\$18,523,969	\$748,041	4.04%	\$18,974,628
Long Term Debt	\$1,039,286		\$1,039,286	\$1,060,606	(\$21,320)	(2.01%)	\$1,122,111
Total Debt	\$1,039,286		\$1,039,286	\$1,060,606	(\$21,320)	(2.01%)	\$1,122,111
Transfer To/From Reserve	\$204,801	(\$62,651)	\$142,150	\$50,188	\$91,962	183.24%	\$1,517,361
Total Reserve Transfer	\$204,801	(\$62,651)	\$142,150	\$50,188	\$91,962	183.24%	\$1,517,361
Internal Allocations							(\$20,505)
Net Levy	\$12,234,872	\$6,400	\$12,241,272	\$11,513,587	\$727,685	6.32%	\$10,724,525
2 Capital Fund							
Revenue							(\$216,535)
Deferred Revenue	(\$951,726)		(\$951,726)	(\$1,650,177)	\$698,451	(42.33%)	(\$1,353,712)
Grants	(\$1,005,355)		(\$1,005,355)	(\$364,378)	(\$640,977)	175.91%	(\$1,044,834)
Donations							(\$5,000)
Total Revenue	(\$1,957,081)		(\$1,957,081)	(\$2,014,555)	\$57,474	(2.85%)	(\$2,620,081)
Salary, Wages & Benefits							\$8,047
Total Expense							\$8,047
Total Debt							
Transfer To/From Reserve	\$934,635		\$934,635	(\$1,844,599)	\$2,779,234	(150.67%)	\$719,399
Total Reserve Transfer	\$934,635		\$934,635	(\$1,844,599)	\$2,779,234	(150.67%)	\$719,399
Internal Allocations							\$20,512
Capital Expenses	\$5,373,635		\$5,373,635	\$7,618,898	(\$2,245,263)	(29.47%)	\$5,613,577
Net Levy	\$4,351,189		\$4,351,189	\$3,759,744	\$591,445	15.73%	\$3,741,454
Total Organization	\$16,586,061	\$6,400	\$16,592,461	\$15,273,331	\$1,319,130	8.64%	\$14,465,979



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$1,395,286)		(\$1,395,286)	(\$1,340,476)	(\$54,810)	4.09%	(\$1,832,584)
Deferred Revenue				(\$38,677)	\$38,677	(100.00%)	(\$389,945)
Other Property Tax Revenue	(\$171,231)		(\$171,231)	(\$152,674)	(\$18,557)	12.15%	(\$446,136)
Grants	(\$1,840,000)		(\$1,840,000)	(\$1,819,700)	(\$20,300)	1.12%	(\$2,418,210)
Donations							(\$1,500)
Total Revenue	(\$3,406,517)		(\$3,406,517)	(\$3,351,527)	(\$54,990)	1.64%	(\$5,088,375)
Salary, Wages & Benefits	\$2,311,626		\$2,311,626	\$2,167,089	\$144,537	6.67%	\$2,171,868
Materials & Supplies	\$154,402	\$3,600	\$158,002	\$126,443	\$31,559	24.96%	\$90,215
Contracted Services	\$1,302,424	\$46,800	\$1,349,224	\$1,336,768	\$12,456	0.93%	\$1,310,172
Rents & Financials	\$24,163		\$24,163	\$24,635	(\$472)	(1.92%)	\$542,234
Total Expense	\$3,792,615	\$50,400	\$3,843,015	\$3,654,935	\$188,080	5.15%	\$4,114,489
Long Term Debt	\$171,945		\$171,945	\$171,944	\$1		\$233,422
Total Debt	\$171,945		\$171,945	\$171,944	\$1		\$233,422
Transfer To/From Reserve	\$578,175	\$20,000	\$598,175	\$458,501	\$139,674	30.46%	\$942,884
Total Reserve Transfer	\$578,175	\$20,000	\$598,175	\$458,501	\$139,674	30.46%	\$942,884
Internal Allocations	(\$248,155)		(\$248,155)	(\$208,022)	(\$40,133)	19.29%	(\$208,022)
Net Levy	\$888,063	\$70,400	\$958,463	\$725,831	\$232,632	32.05%	(\$5,602)
2 Capital Fund							
Deferred Revenue				(\$117,265)	\$117,265	(100.00%)	(\$118,270)
Total Revenue				(\$117,265)	\$117,265	(100.00%)	(\$118,270)
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$8,036)		(\$8,036)	(\$173,245)	\$165,209	(95.36%)	(\$49,212)
Total Reserve Transfer	(\$8,036)		(\$8,036)	(\$173,245)	\$165,209	(95.36%)	(\$49,212)
Capital Expenses	\$71,574		\$71,574	\$348,010	(\$276,436)	(79.43%)	\$224,983
Net Levy	\$63,538		\$63,538	\$57,500	\$6,038	10.50%	\$57,501
Total Corporate Services	\$951,601	\$70,400	\$1,022,001	\$783,331	\$238,670	30.47%	\$51,899



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-31115 Occupation Permit	(\$2,000)		(\$2,000)		(\$2,000)		(\$3,575)
Total Revenue	(\$2,000)		(\$2,000)		(\$2,000)		(\$3,575)
Total Revenue	(\$2,000)		(\$2,000)		(\$2,000)		(\$3,575)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$146,046		\$146,046	\$153,187	(\$7,141)	(4.66%)	\$155,935
Total Salary, Wages & Benefits	\$146,046		\$146,046	\$153,187	(\$7,141)	(4.66%)	\$155,935
Materials & Supplies							
5-20700 Courier							\$30
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$1,000			\$216
5-21900 Memberships	\$450		\$450		\$450		
5-21950 Mileage	\$1,000		\$1,000	\$1,000			
5-22250 Office Supplies	\$400		\$400	\$400			\$97
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$278
Total Materials & Supplies	\$3,150		\$3,150	\$2,700	\$450	16.67%	\$621
Rents & Financials							
5-55300 Lease - Premise	\$7,163		\$7,163	\$7,635	(\$472)	(6.18%)	\$7,023
Total Rents & Financials	\$7,163		\$7,163	\$7,635	(\$472)	(6.18%)	\$7,023
Total Expense	\$156,359		\$156,359	\$163,522	(\$7,163)	(4.38%)	\$163,579
Total Debt							
Total Reserve Transfer							
Net Levy	\$154,359		\$154,359	\$163,522	(\$9,163)	(5.60%)	\$160,004
Total Corporate Services Other	\$154,359		\$154,359	\$163,522	(\$9,163)	(5.60%)	\$160,004



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-60020 Sale of Land							(\$52,500)
4-70030 Interest							(\$49,105)
Total Revenue							(\$101,605)
Deferred Revenue							
4-90015 DC's Recognized - Other Transportation							(\$23,133)
4-93000 Parking In-Lieu Recognized							(\$324,478)
Total Deferred Revenue							(\$347,611)
Total Revenue							(\$449,216)
Materials & Supplies							
5-20700 Courier							\$4
Total Materials & Supplies							\$4
Contracted Services							
5-30525 Contractors							\$39,314
5-31350 Legal Fees							\$4,705
5-31600 Professional Fees							\$8,781
Total Contracted Services							\$52,800
Rents & Financials							
5-60020 Land Purchase							\$518,317
Total Rents & Financials							\$518,317
Total Expense							\$571,121
Total Debt							
Transfer To/From Reserve							
6-20020 Reserve Transfer - Town Capital Repcmt							(\$210,020)
6-21065 Reserve Transfer - Working Capital							(\$3,562)
6-21067 Reserve Transfer - Forbes Hill Sale							\$36,725
Total Transfer To/From Reserve							(\$176,857)
Total Reserve Transfer							(\$176,857)
Net Levy							(\$54,952)
Total Surplus Land							(\$54,952)



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30047 Garbage Tags	(\$650)		(\$650)	(\$500)	(\$150)	30.00%	(\$991)
4-40435 Merchandise Revenue				(\$1,000)	\$1,000	(100.00%)	
Total Revenue	(\$650)		(\$650)	(\$1,500)	\$850	(56.67%)	(\$991)
Total Revenue	(\$650)		(\$650)	(\$1,500)	\$850	(56.67%)	(\$991)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$44,903		\$44,903	\$44,040	\$863	1.96%	\$43,856
Total Salary, Wages & Benefits	\$44,903		\$44,903	\$44,040	\$863	1.96%	\$43,856
Materials & Supplies							
5-21925 Merchandise	\$650		\$650	\$1,000	(\$350)	(35.00%)	\$2,000
5-22250 Office Supplies	\$1,000		\$1,000	\$1,500	(\$500)	(33.33%)	\$371
Total Materials & Supplies	\$1,650		\$1,650	\$2,500	(\$850)	(34.00%)	\$2,371
Total Expense	\$46,553		\$46,553	\$46,540	\$13	0.03%	\$46,227
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$2,245)		(\$2,245)	(\$1,929)	(\$316)	16.38%	(\$1,929)
Total Internal Allocations	(\$2,245)		(\$2,245)	(\$1,929)	(\$316)	16.38%	(\$1,929)
Net Levy	\$43,658		\$43,658	\$43,111	\$547	1.27%	\$43,307
Total Customer Service - Civic	\$43,658		\$43,658	\$43,111	\$547	1.27%	\$43,307



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$192,399		\$192,399	\$188,886	\$3,513	1.86%	\$185,853
Total Salary, Wages & Benefits	\$192,399		\$192,399	\$188,886	\$3,513	1.86%	\$185,853
Materials & Supplies							
5-20700 Courier							\$8
5-21800 Meals & Accommodations	\$5,000		\$5,000	\$3,500	\$1,500	42.86%	\$5,184
5-21900 Memberships	\$1,245		\$1,245		\$1,245		
5-21950 Mileage	\$1,000		\$1,000	\$1,000			\$896
5-22250 Office Supplies	\$400		\$400	\$400			\$106
5-22400 Professional Development	\$4,000		\$4,000		\$4,000		
5-22550 Publications	\$160		\$160	\$160			\$204
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$249
Total Materials & Supplies	\$12,105		\$12,105	\$5,360	\$6,745	125.84%	\$6,647
Contracted Services							
5-30500 Consulting Fees	\$25,000		\$25,000	\$34,740	(\$9,740)	(28.04%)	\$18,699
5-31350 Legal Fees	\$60,000		\$60,000	\$60,000			\$119,314
Total Contracted Services	\$85,000		\$85,000	\$94,740	(\$9,740)	(10.28%)	\$138,013
Total Expense	\$289,504		\$289,504	\$288,986	\$518	0.18%	\$330,513
Total Debt							
Transfer To/From Reserve							
6-21075 Reserve Transfer - SWB Benefits							(\$59,114)
Total Transfer To/From Reserve							(\$59,114)
Total Reserve Transfer							(\$59,114)
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$6,897)		(\$6,897)	(\$4,431)	(\$2,466)	55.65%	(\$4,431)
Total Internal Allocations	(\$6,897)		(\$6,897)	(\$4,431)	(\$2,466)	55.65%	(\$4,431)
Net Levy	\$282,607		\$282,607	\$284,555	(\$1,948)	(0.68%)	\$266,968
Total Office of the CAO	\$282,607		\$282,607	\$284,555	(\$1,948)	(0.68%)	\$266,968



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$302,975		\$302,975	\$297,295	\$5,680	1.91%	\$294,566
Total Salary, Wages & Benefits	\$302,975		\$302,975	\$297,295	\$5,680	1.91%	\$294,566
Materials & Supplies							
5-20700 Courier	\$35		\$35	\$35			\$12
5-21800 Meals & Accommodations	\$1,100		\$1,100	\$715	\$385	53.85%	\$1,100
5-21900 Memberships	\$1,500		\$1,500		\$1,500		
5-21950 Mileage	\$327		\$327	\$327			\$267
5-22000 Minor Hardware	\$1,250		\$1,250	\$1,250			\$1,708
5-22050 Minor Software	\$1,250		\$1,250	\$1,250			\$1,316
5-22175 Network Cabling	\$250		\$250	\$250			\$748
5-22250 Office Supplies	\$100		\$100	\$100			\$51
5-22375 Printer Supplies	\$2,500		\$2,500	\$2,500			\$2,036
5-22400 Professional Development	\$3,700		\$3,700		\$3,700		
5-22550 Publications				\$100	(\$100)	(100.00%)	\$147
5-23100 Telephone - Cellular	\$1,045		\$1,045	\$1,416	(\$371)	(26.20%)	\$1,300
5-23105 Telephone - Landline	\$29,088		\$29,088	\$11,303	\$17,785	157.35%	\$10,269
Total Materials & Supplies	\$42,145		\$42,145	\$19,246	\$22,899	118.98%	\$18,954
Contracted Services							
5-30500 Consulting Fees	\$5,000		\$5,000	\$7,500	(\$2,500)	(33.33%)	\$5,458
5-30600 Copying Expenses	\$4,500		\$4,500	\$4,500			\$3,960
5-30955 Fibre Optics Fees	\$23,000		\$23,000	\$20,148	\$2,852	14.16%	\$20,148
5-31025 Hardware Maint & Support	\$2,810		\$2,810	\$6,435	(\$3,625)	(56.33%)	\$3,536
5-31300 Internet	\$7,626		\$7,626	\$6,246	\$1,380	22.09%	\$6,774
5-31625 Service Contracts	\$25,000		\$25,000	\$28,124	(\$3,124)	(11.11%)	\$14,110
5-31655 Software & Services - End User	\$76,903		\$76,903	\$92,067	(\$15,164)	(16.47%)	\$82,372
5-31656 Software & Services - Security	\$11,315	\$26,000	\$37,315		\$37,315		
5-31657 Software & Services - Operations	\$23,633		\$23,633		\$23,633		
Total Contracted Services	\$179,787	\$26,000	\$205,787	\$165,020	\$40,767	24.70%	\$136,358
Total Expense	\$524,907	\$26,000	\$550,907	\$481,561	\$69,346	14.40%	\$449,878
Total Debt							
Transfer To/From Reserve							
6-21066 Reserve - Ontario Service Delivery	(\$11,000)		(\$11,000)		(\$11,000)		
Total Transfer To/From Reserve	(\$11,000)		(\$11,000)		(\$11,000)		
Total Reserve Transfer	(\$11,000)		(\$11,000)		(\$11,000)		
Internal Allocations							
4-86000 Int. Labour Reallocation	(\$37,080)		(\$37,080)	(\$37,080)			(\$37,080)
5-45000 Internal labour charged/recovered	(\$15,379)		(\$15,379)	(\$8,044)	(\$7,335)	91.19%	(\$8,044)
Total Internal Allocations	(\$52,459)		(\$52,459)	(\$45,124)	(\$7,335)	16.26%	(\$45,124)
Net Levy	\$461,448	\$26,000	\$487,448	\$436,437	\$51,011	11.69%	\$404,754
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20045 Reserve Transfer - IT Capital Replacemen	(\$11,899)		(\$11,899)	(\$178,995)	\$167,096	(93.35%)	(\$54,962)
Total Transfer To/From Reserve	(\$11,899)		(\$11,899)	(\$178,995)	\$167,096	(93.35%)	(\$54,962)
Total Reserve Transfer	(\$11,899)		(\$11,899)	(\$178,995)	\$167,096	(93.35%)	(\$54,962)
Capital Expenses							
8-21750 Materials & Supplies	\$68,824		\$68,824	\$208,895	(\$140,071)	(67.05%)	\$106,316
8-30525 Contractors				\$21,850	(\$21,850)	(100.00%)	\$396
Total Capital Expenses	\$68,824		\$68,824	\$230,745	(\$161,921)	(70.17%)	\$106,712
Net Levy	\$56,925		\$56,925	\$51,750	\$5,175	10.00%	\$51,750
Total Information Technology	\$518,373	\$26,000	\$544,373	\$488,187	\$56,186	11.51%	\$456,504

Marketing



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$12,000)		(\$12,000)	(\$24,000)	\$12,000	(50.00%)	(\$18,510)
Total Revenue	(\$12,000)		(\$12,000)	(\$24,000)	\$12,000	(50.00%)	(\$18,510)
Total Revenue	(\$12,000)		(\$12,000)	(\$24,000)	\$12,000	(50.00%)	(\$18,510)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$193,302		\$193,302	\$188,284	\$5,018	2.67%	\$188,211
Total Salary, Wages & Benefits	\$193,302		\$193,302	\$188,284	\$5,018	2.67%	\$188,211
Materials & Supplies							
5-20700 Courier							
5-21800 Meals & Accommodations	\$800		\$800	\$800			
5-21900 Memberships	\$1,305		\$1,305		\$1,305		
5-21950 Mileage	\$450		\$450	\$450			
5-22000 Minor Hardware				\$2,200	(\$2,200)	(100.00%)	
5-22050 Minor Software	\$4,334		\$4,334	\$2,800	\$1,534	54.79%	\$3,639
5-22250 Office Supplies	\$400		\$400	\$2,900	(\$2,500)	(86.21%)	\$1,846
5-22400 Professional Development	\$1,700		\$1,700		\$1,700		
5-22450 Promotion/Special Events	\$3,800		\$3,800	\$9,300	(\$5,500)	(59.14%)	\$5,795
5-22875 Signage	\$3,200		\$3,200	\$3,200			\$2,661
5-23100 Telephone - Cellular	\$240		\$240	\$660	(\$420)	(63.64%)	\$276
Total Materials & Supplies	\$16,229		\$16,229	\$22,310	(\$6,081)	(27.26%)	\$14,217
Contracted Services							
5-30600 Copying Expenses	\$16,299		\$16,299	\$28,299	(\$12,000)	(42.40%)	\$17,423
5-30631 Digital Marketing	\$20,000		\$20,000	\$20,076	(\$76)	(0.38%)	\$13,955
5-31425 Newspaper - Advertising	\$11,440		\$11,440	\$11,440			\$6,766
5-31615 Radio - Advertising	\$18,012		\$18,012	\$18,940	(\$928)	(4.90%)	\$18,093
5-31655 Software & Services - End User	\$25,108	\$15,800	\$40,908	\$31,410	\$9,498	30.24%	\$22,806
5-31900 Website	\$2,725		\$2,725	\$46,490	(\$43,765)	(94.14%)	\$32,894
5-32150 Design	\$2,890		\$2,890	\$2,890			\$1,728
5-32575 Publications	\$14,000		\$14,000	\$14,000			\$13,356
5-32875 Signage Rental	\$5,300		\$5,300	\$3,300	\$2,000	60.61%	\$3,308
5-32880 Distribution	\$1,000		\$1,000	\$1,000			\$902
Total Contracted Services	\$116,774	\$15,800	\$132,574	\$177,845	(\$45,271)	(25.46%)	\$131,231
Total Expense	\$326,305	\$15,800	\$342,105	\$388,439	(\$46,334)	(11.93%)	\$333,659
Total Debt							
Transfer To/From Reserve							
6-21045 Reserve Transfer - Corp Information	\$22,275		\$22,275	(\$31,490)	\$53,765	(170.74%)	\$15,000
Total Transfer To/From Reserve	\$22,275		\$22,275	(\$31,490)	\$53,765	(170.74%)	\$15,000
Total Reserve Transfer	\$22,275		\$22,275	(\$31,490)	\$53,765	(170.74%)	\$15,000
Net Levy	\$336,580	\$15,800	\$352,380	\$332,949	\$19,431	5.84%	\$330,149
Total Marketing	\$336,580	\$15,800	\$352,380	\$332,949	\$19,431	5.84%	\$330,149



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40310 GIS Map Revenue	(\$300)		(\$300)	(\$500)	\$200	(40.00%)	(\$64)
Total Revenue	(\$300)		(\$300)	(\$500)	\$200	(40.00%)	(\$64)
Total Revenue	(\$300)		(\$300)	(\$500)	\$200	(40.00%)	(\$64)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$103,105		\$103,105	\$101,184	\$1,921	1.90%	\$101,531
Total Salary, Wages & Benefits	\$103,105		\$103,105	\$101,184	\$1,921	1.90%	\$101,531
Materials & Supplies							
5-20530 Compensation	\$1,000		\$1,000	\$1,000			
5-21800 Meals & Accommodations	\$400		\$400	\$400			\$174
5-21850 Meeting Supplies	\$1,000		\$1,000	\$1,000			
5-21900 Memberships	\$190		\$190		\$190		
5-21950 Mileage	\$300		\$300	\$300			\$299
5-22250 Office Supplies	\$2,000		\$2,000	\$2,000			\$1,550
5-22400 Professional Development	\$1,200		\$1,200		\$1,200		
Total Materials & Supplies	\$6,090		\$6,090	\$4,700	\$1,390	29.57%	\$2,023
Contracted Services							
5-30500 Consulting Fees	\$5,000		\$5,000	\$5,000			\$1,349
5-31655 Software & Services - End User	\$7,500		\$7,500	\$7,500			\$7,506
Total Contracted Services	\$12,500		\$12,500	\$12,500			\$8,855
Total Expense	\$121,695		\$121,695	\$118,384	\$3,311	2.80%	\$112,409
Total Debt							
Transfer To/From Reserve							
6-20037 Reserve Transfer - Corporate Software	\$50,000		\$50,000	\$50,000			\$50,000
6-21045 Reserve Transfer - Corp Information	\$4,000		\$4,000	\$4,000			\$5,000
Total Transfer To/From Reserve	\$54,000		\$54,000	\$54,000			\$55,000
Total Reserve Transfer	\$54,000		\$54,000	\$54,000			\$55,000
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$4,124)		(\$4,124)	(\$4,149)	\$25	(0.60%)	(\$4,149)
Total Internal Allocations	(\$4,124)		(\$4,124)	(\$4,149)	\$25	(0.60%)	(\$4,149)
Net Levy	\$171,271		\$171,271	\$167,735	\$3,536	2.11%	\$163,196
Total Corporate Information	\$171,271		\$171,271	\$167,735	\$3,536	2.11%	\$163,196



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$23,226)		(\$23,226)	(\$23,126)	(\$100)	0.43%	(\$25,293)
Total Revenue	(\$23,226)		(\$23,226)	(\$23,126)	(\$100)	0.43%	(\$25,293)
Salary, Wages & Benefits	\$646,261		\$646,261	\$633,032	\$13,229	2.09%	\$629,413
Materials & Supplies	\$51,366	\$3,600	\$54,966	\$52,226	\$2,740	5.25%	\$38,722
Contracted Services	\$28,819	\$5,000	\$33,819	\$73,621	(\$39,802)	(54.06%)	\$64,553
Total Expense	\$726,446	\$8,600	\$735,046	\$758,879	(\$23,833)	(3.14%)	\$732,688
Total Debt							
Transfer To/From Reserve	\$54,750	\$20,000	\$74,750	\$4,500	\$70,250	1,561.11%	\$6,306
Total Reserve Transfer	\$54,750	\$20,000	\$74,750	\$4,500	\$70,250	1,561.11%	\$6,306
Net Levy	\$757,970	\$28,600	\$786,570	\$740,253	\$46,317	6.26%	\$713,701
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	\$3,863		\$3,863	\$5,750	(\$1,887)	(32.82%)	\$5,750
Total Reserve Transfer	\$3,863		\$3,863	\$5,750	(\$1,887)	(32.82%)	\$5,750
Capital Expenses	\$2,750		\$2,750		\$2,750		
Net Levy	\$6,613		\$6,613	\$5,750	\$863	15.01%	\$5,750
Total Clerks	\$764,583	\$28,600	\$793,183	\$746,003	\$47,180	6.32%	\$719,451



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District							(\$1,917)
Total Revenue							(\$1,917)
Total Revenue							(\$1,917)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$538,580		\$538,580	\$533,196	\$5,384	1.01%	\$524,362
Total Salary, Wages & Benefits	\$538,580		\$538,580	\$533,196	\$5,384	1.01%	\$524,362
Materials & Supplies							
5-20050 Committee	\$300		\$300	\$500	(\$200)	(40.00%)	
5-20850 Discretionary	\$20,000		\$20,000	\$19,450	\$550	2.83%	\$13,238
5-21850 Meeting Supplies	\$1,750		\$1,750	\$2,250	(\$500)	(22.22%)	\$2,563
5-22000 Minor Hardware	\$1,200		\$1,200	\$1,200			
5-22060 Minor Acquisitions	\$1,875		\$1,875	\$1,875			\$1,875
5-22250 Office Supplies	\$700		\$700	\$1,045	(\$345)	(33.01%)	\$612
5-22400 Professional Development	\$763		\$763	\$1,200	(\$437)	(36.42%)	\$369
5-22450 Promotion/Special Events	\$3,832		\$3,832	\$6,800	(\$2,968)	(43.65%)	\$5,220
5-23100 Telephone - Cellular	\$300		\$300	\$700	(\$400)	(57.14%)	
Total Materials & Supplies	\$30,720		\$30,720	\$35,020	(\$4,300)	(12.28%)	\$23,877
Contracted Services							
5-30500 Consulting Fees	\$2,260		\$2,260	\$2,260			\$4,670
5-31300 Internet	\$504		\$504	\$480	\$24	5.00%	\$498
5-31350 Legal Fees	\$2,500		\$2,500	\$2,500			
5-31625 Service Contracts	\$6,780		\$6,780	\$6,106	\$674	11.04%	\$2,544
5-31655 Software & Services - End User	\$10,750		\$10,750	\$10,000	\$750	7.50%	\$9,189
Total Contracted Services	\$22,794		\$22,794	\$21,346	\$1,448	6.78%	\$16,901
Total Expense	\$592,094		\$592,094	\$589,562	\$2,532	0.43%	\$565,140
Total Debt							
Transfer To/From Reserve							
6-20063 Reserve Transfer - Munic. Council Chambe	\$20,000		\$20,000	\$20,000			\$17,366
Total Transfer To/From Reserve	\$20,000		\$20,000	\$20,000			\$17,366
Total Reserve Transfer	\$20,000		\$20,000	\$20,000			\$17,366
Net Levy	\$612,094		\$612,094	\$609,562	\$2,532	0.42%	\$580,589
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20063 Reserve Transfer - Munic. Council Chambe	\$3,863		\$3,863	\$5,750	(\$1,887)	(32.82%)	\$5,750
Total Transfer To/From Reserve	\$3,863		\$3,863	\$5,750	(\$1,887)	(32.82%)	\$5,750
Total Reserve Transfer	\$3,863		\$3,863	\$5,750	(\$1,887)	(32.82%)	\$5,750
Capital Expenses							
8-21750 Materials & Supplies	\$2,750		\$2,750		\$2,750		
Total Capital Expenses	\$2,750		\$2,750		\$2,750		
Net Levy	\$6,613		\$6,613	\$5,750	\$863	15.01%	\$5,750
Total Governance	\$618,707		\$618,707	\$615,312	\$3,395	0.55%	\$586,339



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$84,183		\$84,183	\$76,797	\$7,386	9.62%	\$82,156
Total Salary, Wages & Benefits	\$84,183		\$84,183	\$76,797	\$7,386	9.62%	\$82,156
Materials & Supplies							
5-21800 Meals & Accommodations	\$460		\$460	\$460			\$152
5-21900 Memberships	\$300		\$300		\$300		
5-21950 Mileage	\$1,056		\$1,056	\$1,056			\$625
5-22050 Minor Software		\$3,600	\$3,600		\$3,600		
5-22250 Office Supplies	\$50		\$50		\$50		
5-22400 Professional Development	\$925		\$925		\$925		
5-22550 Publications	\$150		\$150	\$150			\$142
5-22600 Records Management Supplies	\$3,000		\$3,000	\$3,000			\$3,113
Total Materials & Supplies	\$5,941	\$3,600	\$9,541	\$4,666	\$4,875	104.48%	\$4,032
Contracted Services							
5-30500 Consulting Fees	\$375		\$375	\$50,375	(\$50,000)	(99.26%)	\$42,027
5-30525 Contractors		\$5,000	\$5,000		\$5,000		
5-31625 Service Contracts	\$400		\$400	\$400			\$295
5-31655 Software & Services - End User							\$4,579
Total Contracted Services	\$775	\$5,000	\$5,775	\$50,775	(\$45,000)	(88.63%)	\$46,901
Total Expense	\$90,899	\$8,600	\$99,499	\$132,238	(\$32,739)	(24.76%)	\$133,089
Total Debt							
Transfer To/From Reserve							
6-20037 Reserve Transfer - Corporate Software							(\$4,579)
6-21070 Reserve Transfer - Records Management	\$10,000	\$20,000	\$30,000	(\$40,000)	\$70,000	(175.00%)	(\$31,722)
Total Transfer To/From Reserve	\$10,000	\$20,000	\$30,000	(\$40,000)	\$70,000	(175.00%)	(\$36,301)
Total Reserve Transfer	\$10,000	\$20,000	\$30,000	(\$40,000)	\$70,000	(175.00%)	(\$36,301)
Net Levy	\$100,899	\$28,600	\$129,499	\$92,238	\$37,261	40.40%	\$96,788
Total Records Management	\$100,899	\$28,600	\$129,499	\$92,238	\$37,261	40.40%	\$96,788



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Materials & Supplies							
5-20050 Committee							\$1,008
5-21850 Meeting Supplies							\$99
5-22400 Professional Development				\$1,000	(\$1,000)	(100.00%)	
5-22450 Promotion/Special Events	\$450		\$450		\$450		
Total Materials & Supplies	\$450		\$450	\$1,000	(\$550)	(55.00%)	\$1,107
Contracted Services							
5-30500 Consulting Fees				\$1,500	(\$1,500)	(100.00%)	\$751
5-31350 Legal Fees	\$1,800		\$1,800		\$1,800		
Total Contracted Services	\$1,800		\$1,800	\$1,500	\$300	20.00%	\$751
Total Expense	\$2,250		\$2,250	\$2,500	(\$250)	(10.00%)	\$1,858
Total Debt							
Transfer To/From Reserve							
6-21025 Reserve Transfer - Election	\$24,750		\$24,750	\$24,500	\$250	1.02%	\$25,241
Total Transfer To/From Reserve	\$24,750		\$24,750	\$24,500	\$250	1.02%	\$25,241
Total Reserve Transfer	\$24,750		\$24,750	\$24,500	\$250	1.02%	\$25,241
Net Levy	\$27,000		\$27,000	\$27,000			\$27,099
Total Election	\$27,000		\$27,000	\$27,000			\$27,099



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30025 Burial Permits	(\$4,005)		(\$4,005)	(\$4,005)			(\$3,765)
4-31090 Licences - Marriage	(\$18,750)		(\$18,750)	(\$18,750)			(\$18,895)
4-40145 Commission							
4-40293 Freedom of Information	(\$350)		(\$350)	(\$250)	(\$100)	40.00%	(\$514)
4-40440 Miscellaneous Revenue	(\$121)		(\$121)	(\$121)			(\$142)
4-40652 Research							(\$60)
Total Revenue	(\$23,226)		(\$23,226)	(\$23,126)	(\$100)	0.43%	(\$23,376)
Total Revenue	(\$23,226)		(\$23,226)	(\$23,126)	(\$100)	0.43%	(\$23,376)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$23,498		\$23,498	\$23,039	\$459	1.99%	\$22,895
Total Salary, Wages & Benefits	\$23,498		\$23,498	\$23,039	\$459	1.99%	\$22,895
Materials & Supplies							
5-20700 Courier	\$300		\$300	\$300			\$252
5-21750 Materials & Supplies	\$5,520		\$5,520	\$6,480	(\$960)	(14.81%)	\$6,480
5-21800 Meals & Accommodations	\$2,010		\$2,010	\$2,010			\$959
5-21850 Meeting Supplies	\$100		\$100	\$100			\$71
5-21900 Memberships	\$900		\$900		\$900		
5-21950 Mileage	\$900		\$900	\$900			\$519
5-22250 Office Supplies	\$1,000		\$1,000	\$1,000			\$726
5-22400 Professional Development	\$2,775		\$2,775		\$2,775		
5-22550 Publications	\$150		\$150	\$150			\$153
5-23100 Telephone - Cellular	\$600		\$600	\$600			\$546
Total Materials & Supplies	\$14,255		\$14,255	\$11,540	\$2,715	23.53%	\$9,706
Contracted Services							
5-30500 Consulting Fees	\$450		\$450		\$450		
5-31350 Legal Fees	\$3,000		\$3,000		\$3,000		
5-31625 Service Contracts							
Total Contracted Services	\$3,450		\$3,450		\$3,450		
Total Expense	\$41,203		\$41,203	\$34,579	\$6,624	19.16%	\$32,601
Total Debt							
Total Reserve Transfer							
Net Levy	\$17,977		\$17,977	\$11,453	\$6,524	56.96%	\$9,225
Total Legislative Services	\$17,977		\$17,977	\$11,453	\$6,524	56.96%	\$9,225



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$1,357,110)		(\$1,357,110)	(\$1,291,350)	(\$65,760)	5.09%	(\$1,682,546)
Deferred Revenue				(\$38,677)	\$38,677	(100.00%)	(\$42,334)
Other Property Tax Revenue	(\$171,231)		(\$171,231)	(\$152,674)	(\$18,557)	12.15%	(\$446,136)
Grants	(\$1,840,000)		(\$1,840,000)	(\$1,819,700)	(\$20,300)	1.12%	(\$2,418,210)
Donations							(\$1,500)
Total Revenue	(\$3,368,341)		(\$3,368,341)	(\$3,302,401)	(\$65,940)	2.00%	(\$4,590,726)
Salary, Wages & Benefits	\$682,635		\$682,635	\$561,181	\$121,454	21.64%	\$572,503
Materials & Supplies	\$21,667		\$21,667	\$17,401	\$4,266	24.52%	\$6,656
Contracted Services	\$879,544		\$879,544	\$813,042	\$66,502	8.18%	\$778,362
Rents & Financials	\$17,000		\$17,000	\$17,000			\$16,894
Total Expense	\$1,600,846		\$1,600,846	\$1,408,624	\$192,222	13.65%	\$1,374,415
Long Term Debt	\$171,945		\$171,945	\$171,944	\$1		\$233,422
Total Debt	\$171,945		\$171,945	\$171,944	\$1		\$233,422
Transfer To/From Reserve	\$458,150		\$458,150	\$431,491	\$26,659	6.18%	\$1,102,549
Total Reserve Transfer	\$458,150		\$458,150	\$431,491	\$26,659	6.18%	\$1,102,549
Internal Allocations	(\$182,430)		(\$182,430)	(\$152,389)	(\$30,041)	19.71%	(\$152,389)
Net Levy	(\$1,319,830)		(\$1,319,830)	(\$1,442,731)	\$122,901	(8.52%)	(\$2,032,729)
2 Capital Fund							
Deferred Revenue				(\$117,265)	\$117,265	(100.00%)	(\$118,270)
Total Revenue				(\$117,265)	\$117,265	(100.00%)	(\$118,270)
Total Expense							
Total Debt							
Transfer To/From Reserve							
Total Reserve Transfer							
Capital Expenses				\$117,265	(\$117,265)	(100.00%)	\$118,271
Net Levy							\$1
Total Treasury	(\$1,319,830)		(\$1,319,830)	(\$1,442,731)	\$122,901	(8.52%)	(\$2,032,728)



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40010 Administration Revenue	(\$1,250)		(\$1,250)	(\$1,200)	(\$50)	4.17%	(\$1,489)
4-40370 Insurance Facility - Class							(\$2,025)
4-40371 Insurance Facility - General							(\$108)
Total Revenue	(\$1,250)		(\$1,250)	(\$1,200)	(\$50)	4.17%	(\$3,622)
Total Revenue	(\$1,250)		(\$1,250)	(\$1,200)	(\$50)	4.17%	(\$3,622)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$57,695		\$57,695	\$55,995	\$1,700	3.04%	\$54,478
Total Salary, Wages & Benefits	\$57,695		\$57,695	\$55,995	\$1,700	3.04%	\$54,478
Materials & Supplies							
5-21800 Meals & Accommodations	\$600		\$600	\$600			\$442
5-21900 Memberships	\$385		\$385		\$385		
5-21950 Mileage	\$350		\$350	\$350			\$77
Total Materials & Supplies	\$1,335		\$1,335	\$950	\$385	40.53%	\$519
Contracted Services							
5-30500 Consulting Fees							\$390
5-31200 Insurance - Deductible - Liability	\$100,000		\$100,000	\$100,000			\$86,883
5-31210 Insurance - Deductible - Property	\$15,000		\$15,000	\$15,000			\$3,537
5-31215 Deductible - Auto	\$5,000		\$5,000	\$5,000			\$17,040
5-31217 Deductible - Cyber Liability							(\$19,234)
5-31250 Insurance - Premium	\$691,444		\$691,444	\$571,528	\$119,916	20.98%	\$568,642
Total Contracted Services	\$811,444		\$811,444	\$691,528	\$119,916	17.34%	\$657,258
Total Expense	\$870,474		\$870,474	\$748,473	\$122,001	16.30%	\$712,255
Total Debt							
Transfer To/From Reserve							
6-21075 Reserve Transfer - SWB Benefits							(\$1,491)
Total Transfer To/From Reserve							(\$1,491)
Total Reserve Transfer							(\$1,491)
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$2,929)		(\$2,929)	(\$2,768)	(\$161)	5.82%	(\$2,768)
5-45500 Internal Insurance Charged/recovered	(\$157,098)		(\$157,098)	(\$138,050)	(\$19,048)	13.80%	(\$138,050)
Total Internal Allocations	(\$160,027)		(\$160,027)	(\$140,818)	(\$19,209)	13.64%	(\$140,818)
Net Levy	\$709,197		\$709,197	\$606,455	\$102,742	16.94%	\$566,324
Total Insurance	\$709,197		\$709,197	\$606,455	\$102,742	16.94%	\$566,324



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40062 Application Fee							(\$1,000)
4-40145 Commission	(\$500)		(\$500)	(\$500)			(\$342)
4-40440 Miscellaneous Revenue	(\$4,500)		(\$4,500)	(\$4,500)			(\$174,540)
4-40620 Recovery							(\$1,725)
4-40690 Service Charges	(\$6,000)		(\$6,000)	(\$6,000)			(\$4,237)
4-40770 Tax Certificate Fees	(\$40,960)		(\$40,960)	(\$38,000)	(\$2,960)	7.79%	(\$43,276)
4-40775 Tax Notice Fees	(\$18,000)		(\$18,000)	(\$18,000)			(\$21,715)
4-40777 Mortgage Processing Fee	(\$21,500)		(\$21,500)	(\$18,750)	(\$2,750)	14.67%	(\$21,666)
4-70020 Tax Penalties	(\$720,000)		(\$720,000)	(\$708,000)	(\$12,000)	1.69%	(\$746,044)
4-70030 Interest	(\$120,000)		(\$120,000)	(\$72,000)	(\$48,000)	66.67%	(\$239,979)
4-71000 Dividend Income	(\$424,400)		(\$424,400)	(\$424,400)			(\$424,400)
Total Revenue	(\$1,355,860)		(\$1,355,860)	(\$1,290,150)	(\$65,710)	5.09%	(\$1,678,924)
Deferred Revenue							
4-90035 DC's Recognized - Administration				(\$38,677)	\$38,677	(100.00%)	(\$38,684)
4-91000 Deferred Gas Tax Recognized							(\$3,650)
Total Deferred Revenue				(\$38,677)	\$38,677	(100.00%)	(\$42,334)
Other Property Tax Revenue							
4-17070 Huntsville Hospital PIL	(\$6,750)		(\$6,750)	(\$6,750)			(\$6,750)
4-18000 Huntsville Tax Write Off	\$60,000		\$60,000	\$51,676	\$8,324	16.11%	\$57,514
4-18005 Huntsville Properties (Taxes to UT & ED)							\$3,067
4-18095 Town - Charity Rebate	\$2,800		\$2,800	\$2,400	\$400	16.67%	\$2,852
4-19000 General Levy - Supplementary	(\$227,281)		(\$227,281)	(\$200,000)	(\$27,281)	13.64%	(\$502,819)
Total Other Property Tax Revenue	(\$171,231)		(\$171,231)	(\$152,674)	(\$18,557)	12.15%	(\$446,136)
Grants							
4-21000 Provincial Grant							(\$604,110)
4-21050 Ontario Municipal Partners Fund	(\$1,840,000)		(\$1,840,000)	(\$1,819,700)	(\$20,300)	1.12%	(\$1,814,100)
Total Grants	(\$1,840,000)		(\$1,840,000)	(\$1,819,700)	(\$20,300)	1.12%	(\$2,418,210)
Donations							
4-50010 Donations - Individual & Corporate							(\$1,500)
Total Donations							(\$1,500)
Total Revenue	(\$3,367,091)		(\$3,367,091)	(\$3,301,201)	(\$65,890)	2.00%	(\$4,587,104)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$624,940		\$624,940	\$505,186	\$119,754	23.70%	\$518,025
Total Salary, Wages & Benefits	\$624,940		\$624,940	\$505,186	\$119,754	23.70%	\$518,025
Materials & Supplies							
5-20375 Cash Short (Over)							\$59
5-20700 Courier	\$100		\$100	\$50	\$50	100.00%	\$87
5-21800 Meals & Accommodations	\$3,000		\$3,000	\$2,500	\$500	20.00%	\$1,215
5-21900 Memberships	\$3,927		\$3,927		\$3,927		
5-21950 Mileage	\$2,000		\$2,000	\$2,000			\$1,510
5-22050 Minor Software							(\$5,993)
5-22060 Minor Acquisitions				\$5,000	(\$5,000)	(100.00%)	\$3,677
5-22250 Office Supplies	\$5,000		\$5,000	\$6,016	(\$1,016)	(16.89%)	\$4,669
5-22400 Professional Development	\$5,000		\$5,000		\$5,000		
5-22550 Publications	\$465		\$465	\$465			\$470
5-23100 Telephone - Cellular	\$840		\$840	\$420	\$420	100.00%	\$443
Total Materials & Supplies	\$20,332		\$20,332	\$16,451	\$3,881	23.59%	\$6,137
Contracted Services							
5-30100 Accounting/Audit Fees	\$21,100		\$21,100	\$20,540	\$560	2.73%	\$21,889
5-30500 Consulting Fees				\$42,974	(\$42,974)	(100.00%)	\$45,497
5-30950 Fee Rebates - Affordable Housing	\$10,000		\$10,000	\$20,000	(\$10,000)	(50.00%)	\$12,018
5-31550 Postage Meter	\$9,000		\$9,000	\$10,000	(\$1,000)	(10.00%)	\$7,191
5-31625 Service Contracts							\$1,471
5-31800 Tax Notices	\$28,000		\$28,000	\$28,000			\$33,038
Total Contracted Services	\$68,100		\$68,100	\$121,514	(\$53,414)	(43.96%)	\$121,104
Rents & Financials							
5-56000 Bank Charges	\$17,000		\$17,000	\$17,000			\$16,877
5-57000 Interest & Penalties							\$24
5-58000 Foreign Exchange Gain/Loss							(\$7)
Total Rents & Financials	\$17,000		\$17,000	\$17,000			\$16,894
Total Expense	\$730,372		\$730,372	\$660,151	\$70,221	10.64%	\$662,160
Long Term Debt							
5-50000 Debenture - Interest	\$52,957		\$52,957	\$59,032	(\$6,075)	(10.29%)	\$77,998
5-50001 Debenture - Payments	\$118,988		\$118,988	\$112,912	\$6,076	5.38%	\$155,424
Total Long Term Debt	\$171,945		\$171,945	\$171,944	\$1		\$233,422
Total Debt	\$171,945		\$171,945	\$171,944	\$1		\$233,422



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfer To/From Reserve							
6-21013 Reserve Transfer - Community Health Care							\$1,500
6-21063 Reserve Transfer - Tax Stabilization							\$6,050
6-21065 Reserve Transfer - Working Capital	\$458,150		\$458,150	\$436,491	\$21,659	4.96%	\$436,491
6-21066 Reserve - Ontario Service Delivery							\$604,110
6-21075 Reserve Transfer - SWB Benefits				(\$5,000)	\$5,000	(100.00%)	\$55,889
Total Transfer To/From Reserve	\$458,150		\$458,150	\$431,491	\$26,659	6.18%	\$1,104,040
Total Reserve Transfer	\$458,150		\$458,150	\$431,491	\$26,659	6.18%	\$1,104,040
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$22,403)		(\$22,403)	(\$11,571)	(\$10,832)	93.61%	(\$11,571)
Total Internal Allocations	(\$22,403)		(\$22,403)	(\$11,571)	(\$10,832)	93.61%	(\$11,571)
Net Levy	(\$2,029,027)		(\$2,029,027)	(\$2,049,186)	\$20,159	(0.98%)	(\$2,599,053)
2 Capital Fund							
Deferred Revenue							
7-91000 Deferred Gas Tax Recognized				(\$117,265)	\$117,265	(100.00%)	(\$118,270)
Total Deferred Revenue				(\$117,265)	\$117,265	(100.00%)	(\$118,270)
Total Revenue				(\$117,265)	\$117,265	(100.00%)	(\$118,270)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20000 xFr to Capital Reserve							
Total Transfer To/From Reserve							
Total Reserve Transfer							
Capital Expenses							
8-30500 Consulting Fees				\$117,265	(\$117,265)	(100.00%)	\$118,271
Total Capital Expenses				\$117,265	(\$117,265)	(100.00%)	\$118,271
Net Levy							\$1
Total Finance	(\$2,029,027)		(\$2,029,027)	(\$2,049,186)	\$20,159	(0.98%)	(\$2,599,052)



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$343,158		\$343,158	\$247,829	\$95,329	38.47%	\$284,193
5-10010 Salaries & Wages - PT				\$3,600	(\$3,600)	(100.00%)	
5-10401 EAP - PT	\$3,600		\$3,600		\$3,600		
Total Salary, Wages & Benefits	\$346,758		\$346,758	\$251,429	\$95,329	37.91%	\$284,193
Materials & Supplies							
5-20550 Conferences/Trade Shows				\$19,437	(\$19,437)	(100.00%)	\$24,847
5-20650 Corporate Training	\$7,000		\$7,000		\$7,000		
5-20700 Courier	\$20		\$20	\$20			\$12
5-21350 Health & Safety Committee	\$5,000		\$5,000		\$5,000		
5-21650 Long Service Awards	\$1,000		\$1,000	\$1,000			\$955
5-21800 Meals & Accommodations	\$1,800		\$1,800	\$1,800			\$6,393
5-21850 Meeting Supplies	\$250		\$250		\$250		
5-21900 Memberships	\$17,440		\$17,440	\$41,161	(\$23,721)	(57.63%)	\$37,146
5-21950 Mileage	\$1,000		\$1,000	\$1,000			\$132
5-22050 Minor Software	\$4,520		\$4,520	\$4,020	\$500	12.44%	\$4,020
5-22060 Minor Acquisitions				\$5,000	(\$5,000)	(100.00%)	\$2,188
5-22250 Office Supplies	\$500		\$500	\$500			\$295
5-22400 Professional Development	\$4,000		\$4,000	\$57,102	(\$53,102)	(92.99%)	\$37,105
5-22550 Publications	\$500		\$500	\$500			\$175
5-22700 Retirement Recognition	\$750		\$750	\$750			
5-23100 Telephone - Cellular	\$600		\$600	\$300	\$300	100.00%	\$355
5-23180 Health & Wellness Program	\$3,500		\$3,500	\$3,500			\$2,932
5-23185 WSIB - Neer Surcharge							\$45,571
5-23275 Website Advertising	\$5,000		\$5,000	\$4,000	\$1,000	25.00%	\$6,506
Total Materials & Supplies	\$52,880		\$52,880	\$140,090	(\$87,210)	(62.25%)	\$168,632
Contracted Services							
5-30500 Consulting Fees	\$13,400		\$13,400	\$13,400			\$14,451
5-31600 Professional Fees	\$1,000		\$1,000		\$1,000		
Total Contracted Services	\$14,400		\$14,400	\$13,400	\$1,000	7.46%	\$14,451
Rents & Financials							
5-57000 Interest & Penalties							\$1
Total Rents & Financials							\$1
Total Expense	\$414,038		\$414,038	\$404,919	\$9,119	2.25%	\$467,277
Total Debt							
Transfer To/From Reserve							
6-21075 Reserve Transfer - SWB Benefits				(\$5,000)	\$5,000	(100.00%)	(\$58,056)
Total Transfer To/From Reserve				(\$5,000)	\$5,000	(100.00%)	(\$58,056)
Total Reserve Transfer				(\$5,000)	\$5,000	(100.00%)	(\$58,056)
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$17,419)		(\$17,419)	(\$9,648)	(\$7,771)	80.55%	(\$9,648)
5-45100 Interna Charge/Recovery - TCM				(\$13,187)	\$13,187	(100.00%)	(\$9,614)
Total Internal Allocations	(\$17,419)		(\$17,419)	(\$22,835)	\$5,416	(23.72%)	(\$19,262)
Net Levy	\$396,619		\$396,619	\$377,084	\$19,535	5.18%	\$389,959
Total Human Resources	\$396,619		\$396,619	\$377,084	\$19,535	5.18%	\$389,959



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$1,777,027)		(\$1,777,027)	(\$1,971,708)	\$194,681	(9.87%)	(\$1,916,668)
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Grants	(\$93,359)		(\$93,359)	(\$259,500)	\$166,141	(64.02%)	(\$261,215)
Donations	(\$1,500)		(\$1,500)	(\$31,700)	\$30,200	(95.27%)	(\$1,383)
Total Revenue	(\$2,013,976)		(\$2,013,976)	(\$2,404,998)	\$391,022	(16.26%)	(\$2,321,356)
Salary, Wages & Benefits	\$3,188,276		\$3,188,276	\$3,047,399	\$140,877	4.62%	\$2,889,854
Materials & Supplies	\$984,698		\$984,698	\$986,951	(\$2,253)	(0.23%)	\$1,263,707
Contracted Services	\$523,232		\$523,232	\$753,718	(\$230,486)	(30.58%)	\$658,322
Rents & Financials	\$42,330		\$42,330	\$55,492	(\$13,162)	(23.72%)	\$73,607
Total Expense	\$4,738,536		\$4,738,536	\$4,843,560	(\$105,024)	(2.17%)	\$4,885,490
Long Term Debt	\$454,011		\$454,011	\$465,090	(\$11,079)	(2.38%)	\$465,092
Total Debt	\$454,011		\$454,011	\$465,090	(\$11,079)	(2.38%)	\$465,092
Transfer To/From Reserve	\$15,705		\$15,705	(\$26,898)	\$42,603	(158.39%)	(\$257,236)
Total Reserve Transfer	\$15,705		\$15,705	(\$26,898)	\$42,603	(158.39%)	(\$257,236)
Internal Allocations	(\$18,977)		(\$18,977)	(\$5,295)	(\$13,682)	258.39%	(\$2,577)
Net Levy	\$3,175,299		\$3,175,299	\$2,871,459	\$303,840	10.58%	\$2,769,413
2 Capital Fund							
Deferred Revenue				(\$59,189)	\$59,189	(100.00%)	(\$27,200)
Grants				(\$28,161)	\$28,161	(100.00%)	(\$25,863)
Donations							
Total Revenue				(\$87,350)	\$87,350	(100.00%)	(\$53,063)
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$333,425)		(\$333,425)	(\$104,794)	(\$228,631)	218.17%	\$118,928
Total Reserve Transfer	(\$333,425)		(\$333,425)	(\$104,794)	(\$228,631)	218.17%	\$118,928
Capital Expenses	\$630,466		\$630,466	\$502,269	\$128,197	25.52%	\$244,260
Net Levy	\$297,041		\$297,041	\$310,125	(\$13,084)	(4.22%)	\$310,125
Total Community Services	\$3,472,340		\$3,472,340	\$3,181,584	\$290,756	9.14%	\$3,079,538



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District	(\$4,600)		(\$4,600)	(\$4,140)	(\$460)	11.11%	(\$4,439)
Total Revenue	(\$4,600)		(\$4,600)	(\$4,140)	(\$460)	11.11%	(\$4,439)
Total Revenue	(\$4,600)		(\$4,600)	(\$4,140)	(\$460)	11.11%	(\$4,439)
Materials & Supplies							
5-22650 Recovery of Utilities				\$1,252	(\$1,252)	(100.00%)	
5-23105 Telephone - Landline	\$591		\$591	\$480	\$111	23.13%	\$519
Total Materials & Supplies	\$591		\$591	\$1,732	(\$1,141)	(65.88%)	\$519
Contracted Services							
5-31300 Internet	\$720		\$720	\$708	\$12	1.69%	\$733
5-31625 Service Contracts	\$927		\$927	\$1,700	(\$773)	(45.47%)	\$943
Total Contracted Services	\$1,647		\$1,647	\$2,408	(\$761)	(31.60%)	\$1,676
Rents & Financials							
5-55300 Lease - Premise	\$2,362		\$2,362		\$2,362		
Total Rents & Financials	\$2,362		\$2,362		\$2,362		
Total Expense	\$4,600		\$4,600	\$4,140	\$460	11.11%	\$2,195
Total Debt							
Total Reserve Transfer							
Net Levy							(\$2,244)
Total Community Policing							(\$2,244)



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$151,050)		(\$151,050)	(\$131,150)	(\$19,900)	15.17%	(\$160,576)
Grants	(\$32,732)		(\$32,732)	(\$32,732)			(\$43,923)
Donations	(\$1,300)		(\$1,300)	(\$500)	(\$800)	160.00%	(\$1,008)
Total Revenue	(\$185,082)		(\$185,082)	(\$164,382)	(\$20,700)	12.59%	(\$205,507)
Salary, Wages & Benefits	\$427,274		\$427,274	\$414,192	\$13,082	3.16%	\$409,623
Materials & Supplies	\$94,538		\$94,538	\$93,216	\$1,322	1.42%	\$87,061
Contracted Services	\$40,730		\$40,730	\$40,320	\$410	1.02%	\$37,777
Rents & Financials	\$3,500		\$3,500	\$3,500			\$2,665
Total Expense	\$566,042		\$566,042	\$551,228	\$14,814	2.69%	\$537,126
Total Debt							
Transfer To/From Reserve							\$9,969
Total Reserve Transfer							\$9,969
Net Levy	\$380,960		\$380,960	\$386,846	(\$5,886)	(1.52%)	\$341,588
2 Capital Fund							
Donations							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$115,301)		(\$115,301)	(\$14,168)	(\$101,133)	713.81%	(\$9,353)
Total Reserve Transfer	(\$115,301)		(\$115,301)	(\$14,168)	(\$101,133)	713.81%	(\$9,353)
Capital Expenses	\$123,500		\$123,500	\$21,000	\$102,500	488.10%	\$16,185
Net Levy	\$8,199		\$8,199	\$6,832	\$1,367	20.01%	\$6,832
Total Arts, Culture & Heritage	\$389,159		\$389,159	\$393,678	(\$4,519)	(1.15%)	\$348,420



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40145 Commission							(\$9,969)
Total Revenue							(\$9,969)
Grants							
4-20000 Federal Grant	(\$8,500)		(\$8,500)	(\$8,500)			(\$16,033)
Total Grants	(\$8,500)		(\$8,500)	(\$8,500)			(\$16,033)
Total Revenue	(\$8,500)		(\$8,500)	(\$8,500)			(\$26,002)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$80,484		\$80,484	\$79,008	\$1,476	1.87%	\$78,799
Total Salary, Wages & Benefits	\$80,484		\$80,484	\$79,008	\$1,476	1.87%	\$78,799
Materials & Supplies							
5-20050 Committee	\$500		\$500	\$500			
5-20875 Displays & Exhibits	\$9,250		\$9,250	\$9,250			\$10,863
5-21750 Materials & Supplies	\$3,700		\$3,700	\$3,700			\$1,243
5-21800 Meals & Accommodations	\$1,140		\$1,140	\$1,140			\$1,034
5-21850 Meeting Supplies	\$300		\$300	\$300			\$390
5-21900 Memberships	\$420		\$420		\$420		
5-21950 Mileage	\$2,015		\$2,015	\$1,165	\$850	72.96%	\$1,459
5-22250 Office Supplies	\$250		\$250	\$250			\$50
5-22450 Promotion/Special Events	\$2,000		\$2,000	\$2,000			\$2,492
5-23100 Telephone - Cellular	\$300		\$300	\$351	(\$51)	(14.53%)	\$265
Total Materials & Supplies	\$19,875		\$19,875	\$18,656	\$1,219	6.53%	\$17,796
Contracted Services							
5-30525 Contractors	\$18,500		\$18,500	\$18,500			\$15,835
Total Contracted Services	\$18,500		\$18,500	\$18,500			\$15,835
Total Expense	\$118,859		\$118,859	\$116,164	\$2,695	2.32%	\$112,430
Total Debt							
Transfer To/From Reserve							
6-21030 Reserve Transfer - Public Art Acq.Fund							\$9,969
Total Transfer To/From Reserve							\$9,969
Total Reserve Transfer							\$9,969
Net Levy	\$110,359		\$110,359	\$107,664	\$2,695	2.50%	\$96,397
Total Arts Culture & Heritage - Other	\$110,359		\$110,359	\$107,664	\$2,695	2.50%	\$96,397



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$1,600)		(\$1,600)	(\$1,600)			(\$1,511)
4-40015 Adult Programs	(\$6,000)		(\$6,000)	(\$5,000)	(\$1,000)	20.00%	(\$5,250)
4-40020 Admission	(\$105,000)		(\$105,000)	(\$95,000)	(\$10,000)	10.53%	(\$106,632)
4-40210 Education	(\$13,500)		(\$13,500)	(\$8,500)	(\$5,000)	58.82%	(\$14,062)
4-40290 Food & Beverage Revenue	(\$2,500)		(\$2,500)	(\$2,000)	(\$500)	25.00%	(\$2,339)
4-40430 Memberships	(\$550)		(\$550)	(\$550)			(\$471)
4-40435 Merchandise Revenue	(\$10,500)		(\$10,500)	(\$10,500)			(\$8,631)
4-40440 Miscellaneous Revenue	(\$1,200)		(\$1,200)	(\$700)	(\$500)	71.43%	(\$982)
4-40650 Rental	(\$4,200)		(\$4,200)	(\$2,100)	(\$2,100)	100.00%	(\$4,158)
4-40730 Special Events	(\$6,000)		(\$6,000)	(\$5,200)	(\$800)	15.38%	(\$6,571)
Total Revenue	(\$151,050)		(\$151,050)	(\$131,150)	(\$19,900)	15.17%	(\$150,607)
Grants							
4-21000 Provincial Grant							(\$3,658)
4-21040 Provincial Grant - Museum Operating	(\$24,232)		(\$24,232)	(\$24,232)			(\$24,232)
Total Grants	(\$24,232)		(\$24,232)	(\$24,232)			(\$27,890)
Donations							
4-50010 Donations - Individual & Corporate	(\$1,300)		(\$1,300)	(\$500)	(\$800)	160.00%	(\$1,008)
Total Donations	(\$1,300)		(\$1,300)	(\$500)	(\$800)	160.00%	(\$1,008)
Total Revenue	(\$176,582)		(\$176,582)	(\$155,882)	(\$20,700)	13.28%	(\$179,505)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$220,655		\$220,655	\$212,429	\$8,226	3.87%	\$211,627
5-10010 Salaries & Wages - PT	\$126,135		\$126,135	\$122,755	\$3,380	2.75%	\$119,197
Total Salary, Wages & Benefits	\$346,790		\$346,790	\$335,184	\$11,606	3.46%	\$330,824
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$9,300		\$9,300	\$9,300			\$10,328
5-20375 Cash Short (Over)							\$16
5-20450 Clothing & Safety Supplies	\$1,040		\$1,040	\$1,040			\$768
5-20475 Costumes	\$250		\$250	\$250			
5-20700 Courier	\$50		\$50	\$50			\$23
5-20775 Curatorial Supplies	\$800		\$800	\$800			\$771
5-20875 Displays & Exhibits	\$5,000		\$5,000	\$5,000			\$4,945
5-21000 Equipment Repairs & Maintenance	\$600		\$600	\$600			\$235
5-21100 Fleet R&M M&S	\$35		\$35	\$35			\$170
5-21125 Food & Beverage	\$1,350		\$1,350	\$1,350			\$1,338
5-21200 Fuel (Gas, diesel)	\$825		\$825	\$825			\$503
5-21500 Hydro	\$6,500		\$6,500	\$6,500			\$6,510
5-21625 Licencing Fee	\$120		\$120	\$120			\$120
5-21750 Materials & Supplies	\$8,500		\$8,500	\$8,000	\$500	6.25%	\$8,120
5-21800 Meals & Accommodations	\$960		\$960	\$960			\$545
5-21900 Memberships	\$1,143		\$1,143		\$1,143		
5-21925 Merchandise	\$7,000		\$7,000	\$7,000			\$7,010
5-22150 Natural Gas	\$800		\$800	\$800			\$799
5-22250 Office Supplies	\$550		\$550	\$550			\$525
5-22450 Promotion/Special Events	\$3,000		\$3,000	\$3,000			\$3,288
5-22475 Propane	\$5,000		\$5,000	\$5,000			\$3,567
5-22480 Property - R&M Materials & Supply	\$3,500		\$3,500	\$3,500			\$2,011
5-22580 Railway - Repairs & Maintenance	\$15,500		\$15,500	\$15,500			\$14,275
5-22850 Sewer	\$600		\$600	\$600			\$582
5-23100 Telephone - Cellular	\$540		\$540	\$480	\$60	12.50%	\$327
5-23105 Telephone - Landline				\$1,600	(\$1,600)	(100.00%)	\$1,401
5-23175 Volunteer/Staff Appreciation	\$500		\$500	\$500			\$2
5-23250 Water	\$1,200		\$1,200	\$1,200			\$1,086
Total Materials & Supplies	\$74,663		\$74,663	\$74,560	\$103	0.14%	\$69,265
Contracted Services							
5-30525 Contractors	\$17,520		\$17,520	\$17,520			\$16,714
5-30600 Copying Expenses	\$360		\$360	\$450	(\$90)	(20.00%)	\$296
5-30635 Fleet Maint - C.S.	\$500		\$500		\$500		\$1,420
5-30683 Snow Removal	\$450		\$450	\$450			
5-31610 Property - R&M Contracted Services	\$3,400		\$3,400	\$3,400			\$3,512
Total Contracted Services	\$22,230		\$22,230	\$21,820	\$410	1.88%	\$21,942
Rents & Financials							
5-56000 Bank Charges	\$3,500		\$3,500	\$3,500			\$2,665
Total Rents & Financials	\$3,500		\$3,500	\$3,500			\$2,665
Total Expense	\$447,183		\$447,183	\$435,064	\$12,119	2.79%	\$424,696
Total Debt							
Total Reserve Transfer							



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$270,601		\$270,601	\$279,182	(\$8,581)	(3.07%)	\$245,191
2 Capital Fund							
Donations							
7-50010 Donations - Individual & Corporate							
Total Donations							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20060 Reserve Transfer - MHP Capital	(\$80,301)		(\$80,301)	(\$14,168)	(\$66,133)	466.78%	(\$9,353)
9-20090 Reserve Transfer - Fleet	(\$35,000)		(\$35,000)		(\$35,000)		
9-40000 xFr from Capital Reserve							
Total Transfer To/From Reserve	(\$115,301)		(\$115,301)	(\$14,168)	(\$101,133)	713.81%	(\$9,353)
Total Reserve Transfer	(\$115,301)		(\$115,301)	(\$14,168)	(\$101,133)	713.81%	(\$9,353)
Capital Expenses							
8-21750 Materials & Supplies	\$35,000		\$35,000		\$35,000		
8-30525 Contractors	\$88,500		\$88,500	\$21,000	\$67,500	321.43%	\$16,185
Total Capital Expenses	\$123,500		\$123,500	\$21,000	\$102,500	488.10%	\$16,185
Net Levy	\$8,199		\$8,199	\$6,832	\$1,367	20.01%	\$6,832
Total Muskoka Heritage Place	\$278,800		\$278,800	\$286,014	(\$7,214)	(2.52%)	\$252,023



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$37,290)		(\$37,290)	(\$37,550)	\$260	(0.69%)	(\$34,607)
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Donations	(\$200)		(\$200)	(\$200)			(\$168)
Total Revenue	(\$179,580)		(\$179,580)	(\$179,840)	\$260	(0.14%)	(\$176,865)
Salary, Wages & Benefits	\$982,293		\$982,293	\$950,150	\$32,143	3.38%	\$960,444
Materials & Supplies	\$755,879		\$755,879	\$511,245	\$244,634	47.85%	\$911,863
Contracted Services	\$443,324		\$443,324	\$526,940	(\$83,616)	(15.87%)	\$470,211
Rents & Financials	\$8,548		\$8,548	\$8,548			\$8,548
Total Expense	\$2,190,044		\$2,190,044	\$1,996,883	\$193,161	9.67%	\$2,351,066
Long Term Debt	\$409,605		\$409,605	\$420,685	(\$11,080)	(2.63%)	\$420,687
Total Debt	\$409,605		\$409,605	\$420,685	(\$11,080)	(2.63%)	\$420,687
Transfer To/From Reserve	(\$53,550)		(\$53,550)	(\$91,593)	\$38,043	(41.53%)	(\$310,317)
Total Reserve Transfer	(\$53,550)		(\$53,550)	(\$91,593)	\$38,043	(41.53%)	(\$310,317)
Internal Allocations	(\$118,529)		(\$118,529)	(\$106,918)	(\$11,611)	10.86%	(\$51,775)
Net Levy	\$2,247,990		\$2,247,990	\$2,039,217	\$208,773	10.24%	\$2,232,796
2 Capital Fund							
Deferred Revenue				(\$59,189)	\$59,189	(100.00%)	(\$27,200)
Grants				(\$28,161)	\$28,161	(100.00%)	(\$25,863)
Total Revenue				(\$87,350)	\$87,350	(100.00%)	(\$53,063)
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$99,908)		(\$99,908)	(\$89,855)	(\$10,053)	11.19%	\$72,033
Total Reserve Transfer	(\$99,908)		(\$99,908)	(\$89,855)	(\$10,053)	11.19%	\$72,033
Capital Expenses	\$381,250		\$381,250	\$421,850	(\$40,600)	(9.62%)	\$225,675
Net Levy	\$281,342		\$281,342	\$244,645	\$36,697	15.00%	\$244,645
Total Facilities	\$2,529,332		\$2,529,332	\$2,283,862	\$245,470	10.75%	\$2,477,441



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$208,004		\$208,004	\$200,536	\$7,468	3.72%	\$99,359
5-10010 Salaries & Wages - PT	\$12,527		\$12,527	\$12,511	\$16	0.13%	\$29,509
Total Salary, Wages & Benefits	\$220,531		\$220,531	\$213,047	\$7,484	3.51%	\$128,868
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$6,500		\$6,500	\$5,300	\$1,200	22.64%	\$3,751
5-20750 Custodial Supplies	\$5,000		\$5,000	\$8,000	(\$3,000)	(37.50%)	\$10,598
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$1,000			\$669
5-21480 HVAC & Furnace - R&M Materials & Supply	\$3,000		\$3,000	\$3,000			\$391
5-21500 Hydro	\$74,000		\$74,000	\$50,251	\$23,749	47.26%	\$72,866
5-21900 Memberships	\$1,150		\$1,150		\$1,150		
5-22150 Natural Gas	\$15,000		\$15,000	\$15,500	(\$500)	(3.23%)	\$12,402
5-22850 Sewer	\$1,400		\$1,400	\$1,600	(\$200)	(12.50%)	\$1,006
5-23100 Telephone - Cellular	\$171		\$171	\$180	(\$9)	(5.00%)	\$121
5-23250 Water	\$2,000		\$2,000	\$2,000			\$1,520
Total Materials & Supplies	\$109,221		\$109,221	\$86,831	\$22,390	25.79%	\$103,324
Contracted Services							
5-30150 Alarm Monitoring	\$2,300		\$2,300	\$2,300			\$2,734
5-30250 Building R & M Contracted Services	\$17,000		\$17,000	\$37,000	(\$20,000)	(54.05%)	\$17,503
5-30350 Clock Operations	\$8,448		\$8,448	\$7,500	\$948	12.64%	\$7,915
5-30625 Door Repairs	\$1,500		\$1,500	\$1,500			\$1,543
5-30740 Electrician Services	\$2,000		\$2,000	\$1,800	\$200	11.11%	\$5,873
5-30750 Elevator Repairs & Maintenance	\$10,000		\$10,000	\$10,000			\$8,569
5-31000 Garbage Collection	\$5,642		\$5,642	\$4,000	\$1,642	41.05%	\$5,653
5-31100 HVAC Repair & Maintenance	\$11,000		\$11,000	\$15,000	(\$4,000)	(26.67%)	\$16,546
5-31150 Hydrant Rental	\$260		\$260	\$260			\$267
5-31500 Plumbing Services	\$2,400		\$2,400	\$2,000	\$400	20.00%	\$2,889
5-31625 Service Contracts	\$1,232		\$1,232	\$1,000	\$232	23.20%	\$2,088
Total Contracted Services	\$61,782		\$61,782	\$80,860	(\$19,078)	(23.59%)	\$71,580
Total Expense	\$391,534		\$391,534	\$380,738	\$10,796	2.84%	\$303,772
Long Term Debt							
5-50000 Debenture - Interest	\$8,848		\$8,848	\$10,894	(\$2,046)	(18.78%)	\$10,894
5-50001 Debenture - Payments	\$35,558		\$35,558	\$33,511	\$2,047	6.11%	\$33,511
Total Long Term Debt	\$44,406		\$44,406	\$44,405	\$1		\$44,405
Total Debt	\$44,406		\$44,406	\$44,405	\$1		\$44,405
Total Reserve Transfer							
Internal Allocations							
5-40100 Allocation of Civic Centre	(\$118,529)		(\$118,529)	(\$106,918)	(\$11,611)	10.86%	(\$51,775)
Total Internal Allocations	(\$118,529)		(\$118,529)	(\$106,918)	(\$11,611)	10.86%	(\$51,775)
Net Levy	\$317,411		\$317,411	\$318,225	(\$814)	(0.26%)	\$296,402
2 Capital Fund							
Grants							
7-21000 Provincial Grants							(\$8,571)
Total Grants							(\$8,571)
Total Revenue							(\$8,571)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20000 xFr to Capital Reserve							
9-20067 Reserve Transfer - Facilities	(\$25,300)		(\$25,300)	(\$128,000)	\$102,700	(80.23%)	(\$79,956)
Total Transfer To/From Reserve	(\$25,300)		(\$25,300)	(\$128,000)	\$102,700	(80.23%)	(\$79,956)
Total Reserve Transfer	(\$25,300)		(\$25,300)	(\$128,000)	\$102,700	(80.23%)	(\$79,956)
Capital Expenses							
8-30525 Contractors	\$25,300		\$25,300	\$128,000	(\$102,700)	(80.23%)	\$88,527
Total Capital Expenses	\$25,300		\$25,300	\$128,000	(\$102,700)	(80.23%)	\$88,527



	2020		2020	2019			2019
	Final Budget		Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy							
Total Civic Centre Facilities	\$317,411		\$317,411	\$318,225	(\$814)	(0.26%)	\$296,402



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40620 Recovery							(\$2,892)
Total Revenue							(\$2,892)
Deferred Revenue							
4-90025 DC's Recognized - Indoor Recreation	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Total Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Total Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$144,982)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$582,002		\$582,002	\$560,095	\$21,907	3.91%	\$672,289
5-10010 Salaries & Wages - PT	\$63,043		\$63,043	\$62,956	\$87	0.14%	\$77,667
Total Salary, Wages & Benefits	\$645,045		\$645,045	\$623,051	\$21,994	3.53%	\$749,956
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$18,908		\$18,908	\$14,158	\$4,750	33.55%	\$15,378
5-20380 Chemicals	\$11,000		\$11,000	\$11,000			\$7,828
5-20450 Clothing & Safety Supplies	\$3,500		\$3,500	\$3,500			\$2,088
5-20750 Custodial Supplies	\$18,000		\$18,000	\$17,000	\$1,000	5.88%	\$17,747
5-21200 Fuel (Gas, diesel)	\$1,700		\$1,700	\$1,700			\$586
5-21480 HVAC & Furnace - R&M Materials & Supply	\$6,250		\$6,250	\$6,250			\$644
5-21500 Hydro	\$350,000		\$350,000	\$133,930	\$216,070	161.33%	\$601,997
5-21800 Meals & Accommodations	\$3,200		\$3,200	\$3,200			\$940
5-21950 Mileage	\$600		\$600	\$600			\$421
5-22060 Minor Acquisitions				\$1,500	(\$1,500)	(100.00%)	\$222
5-22150 Natural Gas	\$85,000		\$85,000	\$90,000	(\$5,000)	(5.56%)	\$53,935
5-22850 Sewer	\$45,000		\$45,000	\$45,000			\$34,162
5-23100 Telephone - Cellular	\$1,029		\$1,029	\$1,800	(\$771)	(42.83%)	\$1,265
5-23250 Water	\$42,000		\$42,000	\$35,000	\$7,000	20.00%	\$28,159
Total Materials & Supplies	\$586,187		\$586,187	\$364,638	\$221,549	60.76%	\$765,372
Contracted Services							
5-30150 Alarm Monitoring	\$6,000		\$6,000	\$6,000			\$5,750
5-30250 Building R & M Contracted Services	\$25,000		\$25,000	\$32,000	(\$7,000)	(21.88%)	\$50,866
5-30500 Consulting Fees	\$40,000		\$40,000		\$40,000		
5-30525 Contractors	\$33,000		\$33,000	\$67,500	(\$34,500)	(51.11%)	\$24,468
5-30625 Door Repairs	\$20,000		\$20,000	\$20,000			\$17,175
5-30740 Electrician Services	\$12,500		\$12,500	\$5,750	\$6,750	117.39%	\$12,089
5-30750 Elevator Repairs & Maintenance	\$18,000		\$18,000	\$18,000			\$23,152
5-30850 Equipment Repairs & Maintenance	\$6,000		\$6,000	\$6,000			\$6,576
5-31000 Garbage Collection	\$14,000		\$14,000	\$13,000	\$1,000	7.69%	\$17,294
5-31100 HVAC Repair & Maintenance	\$32,900		\$32,900	\$46,900	(\$14,000)	(29.85%)	\$48,712
5-31150 Hydrant Rental	\$600		\$600	\$600			\$530
5-31175 Ice Plant - Maintenance	\$48,800		\$48,800	\$69,800	(\$21,000)	(30.09%)	\$68,137
5-31400 Maintenance Contracts	\$58,925		\$58,925	\$52,000	\$6,925	13.32%	\$36,913
5-31500 Plumbing Services	\$14,000		\$14,000	\$7,500	\$6,500	86.67%	\$12,780
5-31625 Service Contracts	\$10,187		\$10,187	\$10,000	\$187	1.87%	\$11,263
5-31650 Snow Removal				\$31,000	(\$31,000)	(100.00%)	\$28,133
Total Contracted Services	\$339,912		\$339,912	\$366,050	(\$26,138)	(7.14%)	\$363,838
Total Expense	\$1,571,144		\$1,571,144	\$1,353,739	\$217,405	16.06%	\$1,879,166
Long Term Debt							
5-50000 Debenture - Interest	\$117,569		\$117,569	\$128,650	(\$11,081)	(8.61%)	\$128,651
5-50001 Debenture - Payments	\$247,630		\$247,630	\$247,630			\$247,631
Total Long Term Debt	\$365,199		\$365,199	\$376,280	(\$11,081)	(2.94%)	\$376,282
Total Debt	\$365,199		\$365,199	\$376,280	(\$11,081)	(2.94%)	\$376,282
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities	(\$30,000)		(\$30,000)		(\$30,000)		
6-21065 Reserve Transfer - Working Capital				(\$63,000)	\$63,000	(100.00%)	(\$314,277)
6-21066 Reserve - Ontario Service Delivery	(\$3,500)		(\$3,500)		(\$3,500)		
Total Transfer To/From Reserve	(\$33,500)		(\$33,500)	(\$63,000)	\$29,500	(46.83%)	(\$314,277)
Total Reserve Transfer	(\$33,500)		(\$33,500)	(\$63,000)	\$29,500	(46.83%)	(\$314,277)
Net Levy	\$1,760,753		\$1,760,753	\$1,524,929	\$235,824	15.46%	\$1,796,189
2 Capital Fund							
Deferred Revenue							
7-91000 Deferred Gas Tax Recognized				(\$59,189)	\$59,189	(100.00%)	(\$27,200)
Total Deferred Revenue				(\$59,189)	\$59,189	(100.00%)	(\$27,200)



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Grants							
7-21000 Provincial Grants				(\$28,161)	\$28,161	(100.00%)	(\$17,292)
Total Grants				(\$28,161)	\$28,161	(100.00%)	(\$17,292)
Total Revenue				(\$87,350)	\$87,350	(100.00%)	(\$44,492)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20067 Reserve Transfer - Facilities	\$31,892		\$31,892	\$144,645	(\$112,753)	(77.95%)	\$170,086
Total Transfer To/From Reserve	\$31,892		\$31,892	\$144,645	(\$112,753)	(77.95%)	\$170,086
Total Reserve Transfer	\$31,892		\$31,892	\$144,645	(\$112,753)	(77.95%)	\$170,086
Capital Expenses							
8-30525 Contractors	\$249,450		\$249,450	\$187,350	\$62,100	33.15%	\$119,051
Total Capital Expenses	\$249,450		\$249,450	\$187,350	\$62,100	33.15%	\$119,051
Net Levy	\$281,342		\$281,342	\$244,645	\$36,697	15.00%	\$244,645
Total Canada Summit Centre Facilities	\$2,042,095		\$2,042,095	\$1,769,574	\$272,521	15.40%	\$2,040,834



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$7,090		\$7,090	\$6,897	\$193	2.80%	\$9,352
5-10010 Salaries & Wages - PT							\$4,292
Total Salary, Wages & Benefits	\$7,090		\$7,090	\$6,897	\$193	2.80%	\$13,644
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,000			
5-20750 Custodial Supplies	\$400		\$400	\$400			\$282
Total Materials & Supplies	\$1,400		\$1,400	\$1,400			\$282
Contracted Services							
5-30250 Building R & M Contracted Services							\$1,853
5-30525 Contractors	\$1,000		\$1,000	\$1,000			\$221
Total Contracted Services	\$1,000		\$1,000	\$1,000			\$2,074
Rents & Financials							
5-55300 Lease - Premise	\$8,548		\$8,548	\$8,548			\$8,548
Total Rents & Financials	\$8,548		\$8,548	\$8,548			\$8,548
Total Expense	\$18,038		\$18,038	\$17,845	\$193	1.08%	\$24,548
Total Debt							
Transfer To/From Reserve							
6-21072 Reserve Transfer - River Mill Washroom	(\$8,400)		(\$8,400)	(\$8,400)			
Total Transfer To/From Reserve	(\$8,400)		(\$8,400)	(\$8,400)			
Total Reserve Transfer	(\$8,400)		(\$8,400)	(\$8,400)			
Net Levy	\$9,638		\$9,638	\$9,445	\$193	2.04%	\$24,548
Total Real Estate Other	\$9,638		\$9,638	\$9,445	\$193	2.04%	\$24,548



	2020		2020	2019			2019
	Final Budget		Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT	\$2,647		\$2,647	\$2,647			\$2,487
Total Salary, Wages & Benefits	\$2,647		\$2,647	\$2,647			\$2,487
Total Expense	\$2,647		\$2,647	\$2,647			\$2,487
Total Debt							
Total Reserve Transfer							
Net Levy	\$2,647		\$2,647	\$2,647			\$2,487
Total MHP Facilities	\$2,647		\$2,647	\$2,647			\$2,487



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$7,290)		(\$7,290)	(\$7,550)	\$260	(3.44%)	(\$9,676)
Donations	(\$200)		(\$200)	(\$200)			(\$168)
Total Revenue	(\$7,490)		(\$7,490)	(\$7,750)	\$260	(3.35%)	(\$9,844)
Salary, Wages & Benefits	\$106,980		\$106,980	\$104,508	\$2,472	2.37%	\$64,495
Materials & Supplies	\$52,930		\$52,930	\$54,125	(\$1,195)	(2.21%)	\$36,802
Contracted Services	\$40,630		\$40,630	\$79,030	(\$38,400)	(48.59%)	\$31,151
Total Expense	\$200,540		\$200,540	\$237,663	(\$37,123)	(15.62%)	\$132,448
Total Debt							
Transfer To/From Reserve	(\$11,650)		(\$11,650)	(\$39,713)	\$28,063	(70.66%)	(\$5,144)
Total Reserve Transfer	(\$11,650)		(\$11,650)	(\$39,713)	\$28,063	(70.66%)	(\$5,144)
Net Levy	\$181,400		\$181,400	\$190,200	(\$8,800)	(4.63%)	\$117,460
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$106,500)		(\$106,500)	(\$106,500)			(\$18,097)
Total Reserve Transfer	(\$106,500)		(\$106,500)	(\$106,500)			(\$18,097)
Capital Expenses	\$106,500		\$106,500	\$106,500			\$18,097
Net Levy							
Total Community Halls	\$181,400		\$181,400	\$190,200	(\$8,800)	(4.63%)	\$117,460



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40650 Rental							(\$300)
Total Revenue							(\$300)
Total Revenue							(\$300)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$26,668		\$26,668	\$25,858	\$810	3.13%	\$11,783
5-10010 Salaries & Wages - PT	\$9,910		\$9,910	\$9,899	\$11	0.11%	\$10,617
Total Salary, Wages & Benefits	\$36,578		\$36,578	\$35,757	\$821	2.30%	\$22,400
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$2,000			\$1,277
5-20750 Custodial Supplies	\$600		\$600	\$500	\$100	20.00%	\$516
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,250		\$1,250	\$1,250			
5-21500 Hydro	\$7,000		\$7,000	\$7,000			\$5,963
5-22475 Propane	\$5,000		\$5,000	\$5,000			\$3,056
5-23105 Telephone - Landline				\$675	(\$675)	(100.00%)	\$611
5-23250 Water	\$1,750		\$1,750	\$1,750			\$1,698
Total Materials & Supplies	\$17,600		\$17,600	\$18,175	(\$575)	(3.16%)	\$13,121
Contracted Services							
5-30150 Alarm Monitoring	\$1,330		\$1,330	\$1,330			\$1,001
5-30250 Building R & M Contracted Services	\$1,500		\$1,500	\$6,800	(\$5,300)	(77.94%)	\$1,697
5-30525 Contractors	\$2,000		\$2,000	\$5,000	(\$3,000)	(60.00%)	
5-31100 HVAC Repair & Maintenance	\$1,500		\$1,500	\$3,000	(\$1,500)	(50.00%)	
5-31300 Internet	\$1,200		\$1,200	\$1,200			
5-31625 Service Contracts	\$400		\$400		\$400		
Total Contracted Services	\$7,930		\$7,930	\$17,330	(\$9,400)	(54.24%)	\$2,698
Total Expense	\$62,108		\$62,108	\$71,262	(\$9,154)	(12.85%)	\$38,219
Total Debt							
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities				(\$3,000)	\$3,000	(100.00%)	
Total Transfer To/From Reserve				(\$3,000)	\$3,000	(100.00%)	
Total Reserve Transfer				(\$3,000)	\$3,000	(100.00%)	
Net Levy	\$62,108		\$62,108	\$68,262	(\$6,154)	(9.02%)	\$37,919
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20067 Reserve Transfer - Facilities	(\$106,500)		(\$106,500)	(\$106,500)			(\$2,383)
Total Transfer To/From Reserve	(\$106,500)		(\$106,500)	(\$106,500)			(\$2,383)
Total Reserve Transfer	(\$106,500)		(\$106,500)	(\$106,500)			(\$2,383)
Capital Expenses							
8-30525 Contractors	\$106,500		\$106,500	\$106,500			\$2,383
Total Capital Expenses	\$106,500		\$106,500	\$106,500			\$2,383
Net Levy							
Total Stephenson Hall	\$62,108		\$62,108	\$68,262	(\$6,154)	(9.02%)	\$37,919



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$34,353		\$34,353	\$33,393	\$960	2.87%	\$16,261
5-10010 Salaries & Wages - PT	\$9,910		\$9,910	\$9,899	\$11	0.11%	\$13,491
Total Salary, Wages & Benefits	\$44,263		\$44,263	\$43,292	\$971	2.24%	\$29,752
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$2,000			\$581
5-20750 Custodial Supplies	\$1,000		\$1,000	\$1,000			\$880
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,000		\$1,000	\$1,000			\$1,095
5-21500 Hydro	\$4,000		\$4,000	\$5,000	(\$1,000)	(20.00%)	\$2,752
5-22150 Natural Gas	\$3,000		\$3,000	\$3,000			\$2,681
5-23105 Telephone - Landline				\$650	(\$650)	(100.00%)	\$576
5-23250 Water	\$3,000		\$3,000	\$3,000			\$1,386
Total Materials & Supplies	\$14,000		\$14,000	\$15,650	(\$1,650)	(10.54%)	\$9,951
Contracted Services							
5-30150 Alarm Monitoring	\$1,000		\$1,000	\$1,000			\$480
5-30250 Building R & M Contracted Services	\$10,000		\$10,000	\$8,000	\$2,000	25.00%	\$315
5-30525 Contractors	\$7,000		\$7,000	\$7,600	(\$600)	(7.89%)	\$10,408
5-30645 Mat Contracts	\$600		\$600	\$400	\$200	50.00%	\$503
5-30740 Electrician Services	\$2,000		\$2,000	\$10,000	(\$8,000)	(80.00%)	\$1,573
5-31000 Garbage Collection	\$2,400		\$2,400	\$1,800	\$600	33.33%	\$2,267
5-31100 HVAC Repair & Maintenance	\$1,500		\$1,500	\$3,000	(\$1,500)	(50.00%)	\$2,939
5-31300 Internet				\$1,200	(\$1,200)	(100.00%)	
5-31500 Plumbing Services	\$2,000		\$2,000	\$4,000	(\$2,000)	(50.00%)	\$4,027
Total Contracted Services	\$26,500		\$26,500	\$37,000	(\$10,500)	(28.38%)	\$22,512
Total Expense	\$84,763		\$84,763	\$95,942	(\$11,179)	(11.65%)	\$62,215
Total Debt							
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities				(\$8,600)	\$8,600	(100.00%)	
Total Transfer To/From Reserve				(\$8,600)	\$8,600	(100.00%)	
Total Reserve Transfer				(\$8,600)	\$8,600	(100.00%)	
Net Levy	\$84,763		\$84,763	\$87,342	(\$2,579)	(2.95%)	\$62,215
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20067 Reserve Transfer - Facilities							(\$15,714)
Total Transfer To/From Reserve							(\$15,714)
Total Reserve Transfer							(\$15,714)
Capital Expenses							
8-30525 Contractors							\$15,714
Total Capital Expenses							\$15,714
Net Levy							
Total Port Sydney Hall	\$84,763		\$84,763	\$87,342	(\$2,579)	(2.95%)	\$62,215



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$7,290)		(\$7,290)	(\$7,550)	\$260	(3.44%)	(\$9,376)
Donations	(\$200)		(\$200)	(\$200)			(\$168)
Total Revenue	(\$7,490)		(\$7,490)	(\$7,750)	\$260	(3.35%)	(\$9,544)
Salary, Wages & Benefits	\$26,139		\$26,139	\$25,459	\$680	2.67%	\$12,343
Materials & Supplies	\$21,330		\$21,330	\$20,300	\$1,030	5.07%	\$13,730
Contracted Services	\$6,200		\$6,200	\$24,700	(\$18,500)	(74.90%)	\$5,941
Total Expense	\$53,669		\$53,669	\$70,459	(\$16,790)	(23.83%)	\$32,014
Total Debt							
Transfer To/From Reserve	(\$11,650)		(\$11,650)	(\$28,113)	\$16,463	(58.56%)	(\$5,144)
Total Reserve Transfer	(\$11,650)		(\$11,650)	(\$28,113)	\$16,463	(58.56%)	(\$5,144)
Net Levy	\$34,529		\$34,529	\$34,596	(\$67)	(0.19%)	\$17,326
Total Aspdin Hall	\$34,529		\$34,529	\$34,596	(\$67)	(0.19%)	\$17,326



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$22,729		\$22,729	\$22,049	\$680	3.08%	\$9,071
5-10010 Salaries & Wages - PT							\$74
Total Salary, Wages & Benefits	\$22,729		\$22,729	\$22,049	\$680	3.08%	\$9,145
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,000			\$776
5-20750 Custodial Supplies	\$500		\$500	\$500			\$128
5-21500 Hydro	\$1,600		\$1,600	\$1,600			\$1,211
5-22475 Propane	\$3,500		\$3,500	\$3,500			\$4,177
5-23250 Water	\$1,000		\$1,000	\$1,000			\$1,492
Total Materials & Supplies	\$7,600		\$7,600	\$7,600			\$7,784
Contracted Services							
5-30150 Alarm Monitoring	\$500		\$500		\$500		\$206
5-30525 Contractors	\$2,000		\$2,000	\$16,800	(\$14,800)	(88.10%)	\$1,641
5-30645 Mat Contracts	\$1,200		\$1,200	\$1,700	(\$500)	(29.41%)	
5-31100 HVAC Repair & Maintenance	\$500		\$500	\$3,000	(\$2,500)	(83.33%)	
5-31300 Internet				\$1,200	(\$1,200)	(100.00%)	
Total Contracted Services	\$4,200		\$4,200	\$22,700	(\$18,500)	(81.50%)	\$1,847
Total Expense	\$34,529		\$34,529	\$52,349	(\$17,820)	(34.04%)	\$18,776
Total Debt							
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities				(\$12,800)	\$12,800	(100.00%)	
6-21087 Reserve Transfer - Aspdin Community				(\$5,000)	\$5,000	(100.00%)	
Total Transfer To/From Reserve				(\$17,800)	\$17,800	(100.00%)	
Total Reserve Transfer				(\$17,800)	\$17,800	(100.00%)	
Net Levy	\$34,529		\$34,529	\$34,549	(\$20)	(0.06%)	\$18,776
Total Aspdin Hall	\$34,529		\$34,529	\$34,549	(\$20)	(0.06%)	\$18,776



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40430 Memberships	(\$90)		(\$90)	(\$50)	(\$40)	80.00%	(\$80)
4-40650 Rental	(\$5,000)		(\$5,000)	(\$5,000)			(\$7,067)
4-40730 Special Events	(\$2,200)		(\$2,200)	(\$2,500)	\$300	(12.00%)	(\$2,229)
Total Revenue	(\$7,290)		(\$7,290)	(\$7,550)	\$260	(3.44%)	(\$9,376)
Donations							
4-50010 Donations - Individual & Corporate	(\$200)		(\$200)	(\$200)			(\$168)
Total Donations	(\$200)		(\$200)	(\$200)			(\$168)
Total Revenue	(\$7,490)		(\$7,490)	(\$7,750)	\$260	(3.35%)	(\$9,544)
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT	\$3,410		\$3,410	\$3,410			\$3,198
Total Salary, Wages & Benefits	\$3,410		\$3,410	\$3,410			\$3,198
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$5,000		\$5,000	\$5,000			
5-21750 Materials & Supplies	\$500		\$500	\$500			\$391
5-21900 Memberships	\$30		\$30		\$30		\$30
5-22060 Minor Acquisitions	\$7,000		\$7,000	\$6,000	\$1,000	16.67%	\$4,603
5-22250 Office Supplies	\$200		\$200	\$200			\$48
5-22450 Promotion/Special Events	\$800		\$800	\$800			\$708
5-23105 Telephone - Landline	\$200		\$200	\$200			\$166
Total Materials & Supplies	\$13,730		\$13,730	\$12,700	\$1,030	8.11%	\$5,946
Contracted Services							
5-30250 Building R & M Contracted Services							\$2,594
5-30700 Donations	\$2,000		\$2,000	\$2,000			\$1,500
Total Contracted Services	\$2,000		\$2,000	\$2,000			\$4,094
Total Expense	\$19,140		\$19,140	\$18,110	\$1,030	5.69%	\$13,238
Total Debt							
Transfer To/From Reserve							
6-21087 Reserve Transfer - Aspdin Community	(\$11,650)		(\$11,650)	(\$10,313)	(\$1,337)	12.96%	(\$5,144)
Total Transfer To/From Reserve	(\$11,650)		(\$11,650)	(\$10,313)	(\$1,337)	12.96%	(\$5,144)
Total Reserve Transfer	(\$11,650)		(\$11,650)	(\$10,313)	(\$1,337)	12.96%	(\$5,144)
Net Levy				\$47	(\$47)	(100.00%)	(\$1,450)
Total Aspdin Hall Committee				\$47	(\$47)	(100.00%)	(\$1,450)



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$994
Total Salary, Wages & Benefits							\$994
Materials & Supplies							
5-21100 Fleet R&M M&S	\$1,391		\$1,391	\$1,391			\$811
5-21200 Fuel (Gas, diesel)	\$2,000		\$2,000	\$935	\$1,065	113.90%	\$2,672
5-21625 Licencing Fee	\$250		\$250	\$125	\$125	100.00%	\$240
Total Materials & Supplies	\$3,641		\$3,641	\$2,451	\$1,190	48.55%	\$3,723
Contracted Services							
5-30635 Fleet Maint - C.S.							\$1,568
Total Contracted Services							\$1,568
Total Expense	\$3,641		\$3,641	\$2,451	\$1,190	48.55%	\$6,285
Total Debt							
Total Reserve Transfer							
Net Levy	\$3,641		\$3,641	\$2,451	\$1,190	48.55%	\$6,285
Total Facility Fleet	\$3,641		\$3,641	\$2,451	\$1,190	48.55%	\$6,285



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-73000 Power Generation	(\$30,000)		(\$30,000)	(\$30,000)			(\$22,039)
Total Revenue	(\$30,000)		(\$30,000)	(\$30,000)			(\$22,039)
Total Revenue	(\$30,000)		(\$30,000)	(\$30,000)			(\$22,039)
Materials & Supplies							
5-21000 Equipment Repairs & Maintenance	\$2,500		\$2,500	\$1,800	\$700	38.89%	\$2,360
Total Materials & Supplies	\$2,500		\$2,500	\$1,800	\$700	38.89%	\$2,360
Total Expense	\$2,500		\$2,500	\$1,800	\$700	38.89%	\$2,360
Total Debt							
Transfer To/From Reserve							
6-20085 Reserve Transfer - Public Works Capital				\$19,520	(\$19,520)	(100.00%)	\$9,104
Total Transfer To/From Reserve				\$19,520	(\$19,520)	(100.00%)	\$9,104
Total Reserve Transfer				\$19,520	(\$19,520)	(100.00%)	\$9,104
Net Levy	(\$27,500)		(\$27,500)	(\$8,680)	(\$18,820)	216.82%	(\$10,575)
Total Solar Energy Project	(\$27,500)		(\$27,500)	(\$8,680)	(\$18,820)	216.82%	(\$10,575)



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$761,406)		(\$761,406)	(\$805,628)	\$44,222	(5.49%)	(\$753,235)
Donations							(\$207)
Total Revenue	(\$761,406)		(\$761,406)	(\$805,628)	\$44,222	(5.49%)	(\$753,442)
Salary, Wages & Benefits	\$527,850		\$527,850	\$519,027	\$8,823	1.70%	\$419,163
Materials & Supplies	\$31,648		\$31,648	\$22,430	\$9,218	41.10%	\$14,097
Contracted Services	\$24,851		\$24,851	\$32,582	(\$7,731)	(23.73%)	\$25,215
Rents & Financials	\$14,545		\$14,545	\$13,000	\$1,545	11.88%	\$15,223
Total Expense	\$598,894		\$598,894	\$587,039	\$11,855	2.02%	\$473,698
Total Debt							
Transfer To/From Reserve	\$56,767		\$56,767	\$54,836	\$1,931	3.52%	\$28,666
Total Reserve Transfer	\$56,767		\$56,767	\$54,836	\$1,931	3.52%	\$28,666
Net Levy	(\$105,745)		(\$105,745)	(\$163,753)	\$58,008	(35.42%)	(\$251,078)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	\$2,500		\$2,500	\$24,415	(\$21,915)	(89.76%)	\$24,415
Total Reserve Transfer	\$2,500		\$2,500	\$24,415	(\$21,915)	(89.76%)	\$24,415
Net Levy	\$2,500		\$2,500	\$24,415	(\$21,915)	(89.76%)	\$24,415
Total Sales & Customer Service	(\$103,245)		(\$103,245)	(\$139,338)	\$36,093	(25.90%)	(\$226,663)



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$1,836)		(\$1,836)	(\$1,679)	(\$157)	9.35%	(\$2,360)
4-40062 Application Fee	(\$758)		(\$758)		(\$758)		(\$772)
4-40715 Socan Fee Revenue	(\$600)		(\$600)	(\$695)	\$95	(13.67%)	(\$698)
Total Revenue	(\$3,194)		(\$3,194)	(\$2,374)	(\$820)	34.54%	(\$3,830)
Donations							
4-50010 Donations - Individual & Corporate							(\$207)
Total Donations							(\$207)
Total Revenue	(\$3,194)		(\$3,194)	(\$2,374)	(\$820)	34.54%	(\$4,037)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$465,905		\$465,905	\$457,161	\$8,744	1.91%	\$342,145
5-10010 Salaries & Wages - PT	\$61,945		\$61,945	\$61,866	\$79	0.13%	\$77,018
Total Salary, Wages & Benefits	\$527,850		\$527,850	\$519,027	\$8,823	1.70%	\$419,163
Materials & Supplies							
5-20375 Cash Short (Over)							\$282
5-20450 Clothing & Safety Supplies	\$1,000		\$1,000	\$1,000			\$1,015
5-20700 Courier	\$100		\$100	\$100			\$21
5-21750 Materials & Supplies	\$1,000		\$1,000	\$1,000			\$420
5-21800 Meals & Accommodations	\$1,681		\$1,681	\$2,000	(\$319)	(15.95%)	\$466
5-21900 Memberships	\$340		\$340		\$340		
5-21950 Mileage	\$1,258		\$1,258	\$1,300	(\$42)	(3.23%)	\$371
5-22250 Office Supplies	\$4,200		\$4,200	\$4,200			\$3,916
5-22400 Professional Development	\$14,000		\$14,000		\$14,000		
5-23000 Socan Fees	\$600		\$600	\$695	(\$95)	(13.67%)	
5-23100 Telephone - Cellular	\$298		\$298	\$420	(\$122)	(29.05%)	\$248
5-23105 Telephone - Landline				\$4,110	(\$4,110)	(100.00%)	\$4,470
Total Materials & Supplies	\$24,477		\$24,477	\$14,825	\$9,652	65.11%	\$11,209
Contracted Services							
5-30600 Copying Expenses							\$477
5-31625 Service Contracts	\$4,349		\$4,349	\$4,080	\$269	6.59%	\$2,043
5-31655 Software & Services - End User	\$20,502		\$20,502	\$28,502	(\$8,000)	(28.07%)	\$22,695
Total Contracted Services	\$24,851		\$24,851	\$32,582	(\$7,731)	(23.73%)	\$25,215
Rents & Financials							
5-56000 Bank Charges	\$14,545		\$14,545	\$13,000	\$1,545	11.88%	\$15,223
Total Rents & Financials	\$14,545		\$14,545	\$13,000	\$1,545	11.88%	\$15,223
Total Expense	\$591,723		\$591,723	\$579,434	\$12,289	2.12%	\$470,810
Total Debt							
Transfer To/From Reserve							
6-20010 RSRV xfr Audio Visual	\$1,836		\$1,836	\$1,679	\$157	9.35%	\$1,320
Total Transfer To/From Reserve	\$1,836		\$1,836	\$1,679	\$157	9.35%	\$1,320
Total Reserve Transfer	\$1,836		\$1,836	\$1,679	\$157	9.35%	\$1,320
Net Levy	\$590,365		\$590,365	\$578,739	\$11,626	2.01%	\$468,093
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20078 Reserve Transfer - Recreation & Leisure	\$2,500		\$2,500	\$24,415	(\$21,915)	(89.76%)	\$24,415
Total Transfer To/From Reserve	\$2,500		\$2,500	\$24,415	(\$21,915)	(89.76%)	\$24,415
Total Reserve Transfer	\$2,500		\$2,500	\$24,415	(\$21,915)	(89.76%)	\$24,415
Net Levy	\$2,500		\$2,500	\$24,415	(\$21,915)	(89.76%)	\$24,415
Total Customer Services - Canada Summit Centre	\$592,865		\$592,865	\$603,154	(\$10,289)	(1.71%)	\$492,508



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$16,656)		(\$16,656)	(\$16,149)	(\$507)	3.14%	(\$14,536)
4-40280 Floor - Minor Lacrosse	(\$25,765)		(\$25,765)	(\$20,880)	(\$4,885)	23.40%	(\$25,260)
4-40288 Floor - Other	(\$3,684)		(\$3,684)	(\$1,120)	(\$2,564)	228.93%	(\$3,471)
4-40340 Ice - Minor Hockey	(\$175,390)		(\$175,390)	(\$172,245)	(\$3,145)	1.83%	(\$183,300)
4-40350 Ice - Other	(\$143,419)		(\$143,419)	(\$165,001)	\$21,582	(13.08%)	(\$133,124)
4-40400 Junior Hockey	(\$17,404)		(\$17,404)	(\$16,946)	(\$458)	2.70%	(\$19,788)
4-40410 Lacrosse - Junior	(\$5,133)		(\$5,133)	(\$6,510)	\$1,377	(21.15%)	(\$9,595)
4-40600 Skating	(\$52,185)		(\$52,185)	(\$75,001)	\$22,816	(30.42%)	(\$51,162)
4-40651 Rental Surcharge	(\$33,974)		(\$33,974)	(\$34,079)	\$105	(0.31%)	(\$34,877)
Total Revenue	(\$473,610)		(\$473,610)	(\$507,931)	\$34,321	(6.76%)	(\$475,113)
Total Revenue	(\$473,610)		(\$473,610)	(\$507,931)	\$34,321	(6.76%)	(\$475,113)
Total Expense							
Total Debt							
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities	\$33,974		\$33,974	\$34,079	(\$105)	(0.31%)	\$20,132
Total Transfer To/From Reserve	\$33,974		\$33,974	\$34,079	(\$105)	(0.31%)	\$20,132
Total Reserve Transfer	\$33,974		\$33,974	\$34,079	(\$105)	(0.31%)	\$20,132
Net Levy	(\$439,636)		(\$439,636)	(\$473,852)	\$34,216	(7.22%)	(\$454,981)
Total Canada Summit Centre - Arena	(\$439,636)		(\$439,636)	(\$473,852)	\$34,216	(7.22%)	(\$454,981)



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$97,960)		(\$97,960)	(\$94,810)	(\$3,150)	3.32%	(\$91,422)
4-40650 Rental	(\$9,885)		(\$9,885)	(\$9,861)	(\$24)	0.24%	(\$8,421)
Total Revenue	(\$107,845)		(\$107,845)	(\$104,671)	(\$3,174)	3.03%	(\$99,843)
Total Revenue	(\$107,845)		(\$107,845)	(\$104,671)	(\$3,174)	3.03%	(\$99,843)
Materials & Supplies							
5-21800 Meals & Accommodations	\$750		\$750	\$750			
5-21950 Mileage	\$800		\$800	\$700	\$100	14.29%	\$5
5-22450 Promotion/Special Events	\$4,795		\$4,795	\$4,795			\$2,626
5-23100 Telephone - Cellular	\$252		\$252	\$360	(\$108)	(30.00%)	\$257
Total Materials & Supplies	\$6,597		\$6,597	\$6,605	(\$8)	(0.12%)	\$2,888
Total Expense	\$6,597		\$6,597	\$6,605	(\$8)	(0.12%)	\$2,888
Total Debt							
Total Reserve Transfer							
Net Levy	(\$101,248)		(\$101,248)	(\$98,066)	(\$3,182)	3.24%	(\$96,955)
Total Canada Summit Centre - Other	(\$101,248)		(\$101,248)	(\$98,066)	(\$3,182)	3.24%	(\$96,955)



	2020		2020	2019			2019
	Final Budget		Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Final Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$6,150)		(\$6,150)	(\$6,150)			(\$4,877)
4-40650 Rental	(\$49,546)		(\$49,546)	(\$60,943)	\$11,397	(18.70%)	(\$48,596)
Total Revenue	(\$55,696)		(\$55,696)	(\$67,093)	\$11,397	(16.99%)	(\$53,473)
Total Revenue	(\$55,696)		(\$55,696)	(\$67,093)	\$11,397	(16.99%)	(\$53,473)
Total Expense							
Total Debt							
Total Reserve Transfer							
Net Levy	(\$55,696)		(\$55,696)	(\$67,093)	\$11,397	(16.99%)	(\$53,473)
Total Canada Summit Centre - ALC	(\$55,696)		(\$55,696)	(\$67,093)	\$11,397	(16.99%)	(\$53,473)



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$14,405)		(\$14,405)	(\$14,123)	(\$282)	2.00%	(\$14,123)
4-30090 Lease	(\$1,012)		(\$1,012)	(\$1,012)			(\$1,012)
4-31130 Parks Permits	(\$8,694)		(\$8,694)	(\$11,510)	\$2,816	(24.47%)	(\$8,647)
4-40040 Advertising	(\$1,000)		(\$1,000)	(\$1,000)			(\$1,000)
4-40240 Facilities Rental - Soccer	(\$15,964)		(\$15,964)	(\$15,750)	(\$214)	1.36%	(\$15,651)
4-40250 Facilities Rental - Ball	(\$25,860)		(\$25,860)	(\$33,489)	\$7,629	(22.78%)	(\$24,372)
4-40255 Facility Rental - Other	(\$673)		(\$673)	(\$632)	(\$41)	6.49%	(\$454)
4-40412 Lacrosse - Minor Field	(\$2,192)		(\$2,192)	(\$2,384)	\$192	(8.05%)	(\$1,913)
4-40650 Rental	(\$8,736)		(\$8,736)	(\$6,607)	(\$2,129)	32.22%	(\$8,736)
Total Revenue	(\$78,536)		(\$78,536)	(\$86,507)	\$7,971	(9.21%)	(\$75,908)
Total Revenue	(\$78,536)		(\$78,536)	(\$86,507)	\$7,971	(9.21%)	(\$75,908)
Total Expense							
Total Debt							
Transfer To/From Reserve							
6-20072 Reserve Transfer - Parks	\$14,405		\$14,405	\$14,123	\$282	2.00%	
6-20080 RSRV xFr - Pitmans Bay	\$6,552		\$6,552	\$4,955	\$1,597	32.23%	\$6,552
Total Transfer To/From Reserve	\$20,957		\$20,957	\$19,078	\$1,879	9.85%	\$6,552
Total Reserve Transfer	\$20,957		\$20,957	\$19,078	\$1,879	9.85%	\$6,552
Net Levy	(\$57,579)		(\$57,579)	(\$67,429)	\$9,850	(14.61%)	(\$69,356)
Total Outdoor Facility Use	(\$57,579)		(\$57,579)	(\$67,429)	\$9,850	(14.61%)	(\$69,356)

Hall Sales



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40440 Miscellaneous Revenue							(\$662)
4-40650 Rental	(\$41,951)		(\$41,951)	(\$36,052)	(\$5,899)	16.36%	(\$43,641)
4-40715 Socan Fee Revenue	(\$574)		(\$574)	(\$1,000)	\$426	(42.60%)	(\$765)
Total Revenue	(\$42,525)		(\$42,525)	(\$37,052)	(\$5,473)	14.77%	(\$45,068)
Materials & Supplies							
5-23000 Socan Fees	\$574		\$574	\$1,000	(\$426)	(42.60%)	
Total Materials & Supplies	\$574		\$574	\$1,000	(\$426)	(42.60%)	
Total Expense	\$574		\$574	\$1,000	(\$426)	(42.60%)	
Total Debt							
Transfer To/From Reserve							
6-21089 Reserve Transfer - Port Sydney Community							\$662
Total Transfer To/From Reserve							\$662
Total Reserve Transfer							\$662
Net Levy	(\$41,951)		(\$41,951)	(\$36,052)	(\$5,899)	16.36%	(\$44,406)
Total Hall Sales	(\$41,951)		(\$41,951)	(\$36,052)	(\$5,899)	16.36%	(\$44,406)



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$564,110)		(\$564,110)	(\$547,431)	(\$16,679)	3.05%	(\$551,930)
Grants	(\$60,627)		(\$60,627)	(\$55,763)	(\$4,864)	8.72%	(\$64,151)
Total Revenue	(\$624,737)		(\$624,737)	(\$603,194)	(\$21,543)	3.57%	(\$616,081)
Salary, Wages & Benefits	\$921,286		\$921,286	\$848,603	\$72,683	8.57%	\$771,997
Materials & Supplies	\$74,748		\$74,748	\$67,624	\$7,124	10.53%	\$66,095
Contracted Services	\$8,480		\$8,480	\$8,480			\$8,201
Total Expense	\$1,004,514		\$1,004,514	\$924,707	\$79,807	8.63%	\$846,293
Total Debt							
Transfer To/From Reserve	\$4,500		\$4,500	\$3,300	\$1,200	36.36%	\$4,250
Total Reserve Transfer	\$4,500		\$4,500	\$3,300	\$1,200	36.36%	\$4,250
Net Levy	\$384,277		\$384,277	\$324,813	\$59,464	18.31%	\$234,462
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$6,060)		(\$6,060)		(\$6,060)		
Total Reserve Transfer	(\$6,060)		(\$6,060)		(\$6,060)		
Capital Expenses	\$6,060		\$6,060		\$6,060		
Net Levy							
Total Recreation and Leisure Services	\$384,277		\$384,277	\$324,813	\$59,464	18.31%	\$234,462



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40440 Miscellaneous Revenue	(\$1,050)		(\$1,050)	(\$1,650)	\$600	(36.36%)	(\$1,050)
4-40600 Skating	(\$28,440)		(\$28,440)	(\$28,440)			(\$32,051)
4-40620 Recovery							(\$600)
4-40640 Registration Fees	(\$198,526)		(\$198,526)	(\$177,088)	(\$21,438)	12.11%	(\$196,383)
Total Revenue	(\$228,016)		(\$228,016)	(\$207,178)	(\$20,838)	10.06%	(\$230,084)
Grants							
4-21000 Provincial Grant							(\$8,000)
4-23000 Community Grant	(\$6,600)		(\$6,600)	(\$6,600)			(\$6,600)
Total Grants	(\$6,600)		(\$6,600)	(\$6,600)			(\$14,600)
Total Revenue	(\$234,616)		(\$234,616)	(\$213,778)	(\$20,838)	9.75%	(\$244,684)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$129,916		\$129,916	\$103,450	\$26,466	25.58%	\$95,204
5-10010 Salaries & Wages - PT	\$207,886		\$207,886	\$188,397	\$19,489	10.34%	\$150,995
Total Salary, Wages & Benefits	\$337,802		\$337,802	\$291,847	\$45,955	15.75%	\$246,199
Materials & Supplies							
5-20925 Educational Supplies	\$2,000		\$2,000	\$2,000			\$766
5-21750 Materials & Supplies	\$13,350		\$13,350	\$13,350			\$17,599
5-21800 Meals & Accommodations	\$450		\$450	\$450			\$705
5-21900 Memberships	\$2,835		\$2,835		\$2,835		
5-21950 Mileage	\$400		\$400	\$400			\$332
5-22450 Promotion/Special Events	\$1,000		\$1,000	\$1,000			\$180
5-23000 Socan Fees	\$800		\$800	\$800			\$185
5-23100 Telephone - Cellular	\$1,591		\$1,591	\$2,646	(\$1,055)	(39.87%)	\$1,405
5-23165 Trip Costs	\$2,700		\$2,700	\$2,700			\$2,135
5-23175 Volunteer/Staff Appreciation	\$1,000		\$1,000	\$1,000			\$820
Total Materials & Supplies	\$26,126		\$26,126	\$24,346	\$1,780	7.31%	\$24,127
Contracted Services							
5-30525 Contractors	\$7,930		\$7,930	\$7,930			\$8,176
5-31875 Washroom Rentals	\$250		\$250	\$250			
Total Contracted Services	\$8,180		\$8,180	\$8,180			\$8,176
Total Expense	\$372,108		\$372,108	\$324,373	\$47,735	14.72%	\$278,502
Total Debt							
Total Reserve Transfer							
Net Levy	\$137,492		\$137,492	\$110,595	\$26,897	24.32%	\$33,818
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20078 Reserve Transfer - Recreation & Leisure	(\$6,060)		(\$6,060)		(\$6,060)		
Total Transfer To/From Reserve	(\$6,060)		(\$6,060)		(\$6,060)		
Total Reserve Transfer	(\$6,060)		(\$6,060)		(\$6,060)		
Capital Expenses							
8-21750 Materials & Supplies	\$6,060		\$6,060		\$6,060		
Total Capital Expenses	\$6,060		\$6,060		\$6,060		
Net Levy							
Total Leisure Programs	\$137,492		\$137,492	\$110,595	\$26,897	24.32%	\$33,818



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40290 Food & Beverage Revenue	(\$4,540)		(\$4,540)	(\$4,540)			(\$4,809)
4-40430 Memberships	(\$675)		(\$675)	(\$675)			
4-40640 Registration Fees	(\$15,879)		(\$15,879)	(\$15,489)	(\$390)	2.52%	(\$12,215)
Total Revenue	(\$21,094)		(\$21,094)	(\$20,704)	(\$390)	1.88%	(\$17,024)
Grants							
4-21000 Provincial Grant	(\$52,027)		(\$52,027)	(\$49,163)	(\$2,864)	5.83%	(\$49,551)
4-23000 Community Grant	(\$2,000)		(\$2,000)	(\$2,000)			
Total Grants	(\$54,027)		(\$54,027)	(\$49,163)	(\$4,864)	9.89%	(\$49,551)
Total Revenue	(\$75,121)		(\$75,121)	(\$69,867)	(\$5,254)	7.52%	(\$66,575)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$75,595		\$75,595	\$68,188	\$7,407	10.86%	\$68,537
5-10010 Salaries & Wages - PT	\$17,842		\$17,842	\$17,770	\$72	0.41%	\$6,944
Total Salary, Wages & Benefits	\$93,437		\$93,437	\$85,958	\$7,479	8.70%	\$75,481
Materials & Supplies							
5-21125 Food & Beverage	\$3,525		\$3,525	\$3,525			\$3,541
5-21750 Materials & Supplies	\$1,500		\$1,500	\$1,500			\$2,394
5-21800 Meals & Accommodations	\$700		\$700	\$700			\$1,238
5-21950 Mileage	\$500		\$500	\$500			\$163
5-22060 Minor Acquisitions	\$10,027		\$10,027	\$7,163	\$2,864	39.98%	\$5,785
5-22450 Promotion/Special Events	\$2,000		\$2,000	\$2,000			
Total Materials & Supplies	\$18,252		\$18,252	\$13,388	\$4,864	36.33%	\$13,121
Total Expense	\$111,689		\$111,689	\$99,346	\$12,343	12.42%	\$88,602
Total Debt							
Total Reserve Transfer							
Net Levy	\$36,568		\$36,568	\$29,479	\$7,089	24.05%	\$22,027
Total Seniors Active Living Centre - CSC	\$36,568		\$36,568	\$29,479	\$7,089	24.05%	\$22,027



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40090 Board of Education	(\$3,500)		(\$3,500)	(\$3,500)			(\$2,317)
4-40112 Cancellation Fee							(\$380)
4-40360 Instructional Courses	(\$202,500)		(\$202,500)	(\$213,700)	\$11,200	(5.24%)	(\$184,720)
4-40415 Locker Revenue	(\$2,500)		(\$2,500)	(\$2,500)			(\$1,567)
4-40430 Memberships	(\$44,000)		(\$44,000)	(\$34,500)	(\$9,500)	27.54%	(\$53,184)
4-40435 Merchandise Revenue	(\$2,000)		(\$2,000)	(\$2,000)			(\$1,744)
4-40610 Public Swimming	(\$20,000)		(\$20,000)	(\$34,000)	\$14,000	(41.18%)	(\$22,506)
4-40620 Recovery	(\$6,000)		(\$6,000)	(\$6,000)			(\$5,724)
4-40630 Pool Rental	(\$30,000)		(\$30,000)	(\$20,049)	(\$9,951)	49.63%	(\$26,675)
4-40651 Rental Surcharge	(\$4,500)		(\$4,500)	(\$3,300)	(\$1,200)	36.36%	(\$6,005)
Total Revenue	(\$315,000)		(\$315,000)	(\$319,549)	\$4,549	(1.42%)	(\$304,822)
Total Revenue	(\$315,000)		(\$315,000)	(\$319,549)	\$4,549	(1.42%)	(\$304,822)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$106,167		\$106,167	\$115,084	(\$8,917)	(7.75%)	\$100,459
5-10010 Salaries & Wages - PT	\$383,880		\$383,880	\$355,714	\$28,166	7.92%	\$349,858
Total Salary, Wages & Benefits	\$490,047		\$490,047	\$470,798	\$19,249	4.09%	\$450,317
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$2,000			\$1,327
5-20925 Educational Supplies	\$2,000		\$2,000	\$2,000			\$1,000
5-21750 Materials & Supplies	\$20,000		\$20,000	\$20,000			\$22,285
5-21800 Meals & Accommodations	\$820		\$820	\$820			\$676
5-21900 Memberships	\$690		\$690		\$690		
5-21925 Merchandise	\$2,000		\$2,000	\$2,000			\$1,651
5-21950 Mileage	\$620		\$620	\$620			\$181
5-22900 Small Tools & Equipment	\$2,000		\$2,000	\$2,000			\$1,483
5-23100 Telephone - Cellular	\$240		\$240	\$450	(\$210)	(46.67%)	\$244
Total Materials & Supplies	\$30,370		\$30,370	\$29,890	\$480	1.61%	\$28,847
Contracted Services							
5-30850 Equipment Repairs & Maintenance	\$300		\$300	\$300			\$25
Total Contracted Services	\$300		\$300	\$300			\$25
Total Expense	\$520,717		\$520,717	\$500,988	\$19,729	3.94%	\$479,189
Total Debt							
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities	\$4,500		\$4,500	\$3,300	\$1,200	36.36%	\$4,250
Total Transfer To/From Reserve	\$4,500		\$4,500	\$3,300	\$1,200	36.36%	\$4,250
Total Reserve Transfer	\$4,500		\$4,500	\$3,300	\$1,200	36.36%	\$4,250
Net Levy	\$210,217		\$210,217	\$184,739	\$25,478	13.79%	\$178,617
Total Aquatics	\$210,217		\$210,217	\$184,739	\$25,478	13.79%	\$178,617



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$258,571)		(\$258,571)	(\$244,809)	(\$13,762)	5.62%	(\$253,346)
Total Revenue	(\$258,571)		(\$258,571)	(\$244,809)	(\$13,762)	5.62%	(\$253,346)
Salary, Wages & Benefits	\$329,573		\$329,573	\$291,960	\$37,613	12.88%	\$307,479
Materials & Supplies	\$27,294		\$27,294	\$36,713	(\$9,419)	(25.66%)	\$28,545
Contracted Services	\$4,200		\$4,200	\$4,200			\$3,127
Rents & Financials	\$13,375		\$13,375	\$13,375			\$18,557
Total Expense	\$374,442		\$374,442	\$346,248	\$28,194	8.14%	\$357,708
Long Term Debt	\$44,406		\$44,406	\$44,405	\$1		\$44,405
Total Debt	\$44,406		\$44,406	\$44,405	\$1		\$44,405
Transfer To/From Reserve	\$7,988		\$7,988	\$6,559	\$1,429	21.79%	\$10,196
Total Reserve Transfer	\$7,988		\$7,988	\$6,559	\$1,429	21.79%	\$10,196
Internal Allocations	\$99,552		\$99,552	\$101,623	(\$2,071)	(2.04%)	\$49,198
Net Levy	\$267,817		\$267,817	\$254,026	\$13,791	5.43%	\$208,161
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$114,656)		(\$114,656)	(\$25,186)	(\$89,470)	355.24%	\$31,833
Total Reserve Transfer	(\$114,656)		(\$114,656)	(\$25,186)	(\$89,470)	355.24%	\$31,833
Capital Expenses	\$119,656		\$119,656	\$59,419	\$60,237	101.38%	\$2,400
Net Levy	\$5,000		\$5,000	\$34,233	(\$29,233)	(85.39%)	\$34,233
Total Theatre & SALC	\$272,817		\$272,817	\$288,259	(\$15,442)	(5.36%)	\$242,394



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$6,225)		(\$6,225)	(\$5,200)	(\$1,025)	19.71%	(\$2,467)
4-40040 Advertising	(\$6,350)		(\$6,350)	(\$6,556)	\$206	(3.14%)	(\$3,415)
4-40110 Box Office Fees	(\$4,992)		(\$4,992)	(\$6,396)	\$1,404	(21.95%)	(\$4,857)
4-40115 Capital Improvement Fund - Theatre	(\$12,038)		(\$12,038)	(\$11,559)	(\$479)	4.14%	(\$13,488)
4-40170 Custodial Recovery	(\$2,500)		(\$2,500)	(\$1,500)	(\$1,000)	66.67%	(\$2,010)
4-40172 Credit Card Service Fee	(\$20,000)		(\$20,000)	(\$17,000)	(\$3,000)	17.65%	(\$22,157)
4-40220 Equipment Rental	(\$2,600)		(\$2,600)	(\$2,819)	\$219	(7.77%)	(\$6,063)
4-40230 Ex Ticket/Mailer Fees							(\$53)
4-40290 Food & Beverage Revenue	(\$20,000)		(\$20,000)	(\$22,750)	\$2,750	(12.09%)	(\$19,990)
4-40295 Front of House	(\$9,010)		(\$9,010)	(\$13,824)	\$4,814	(34.82%)	(\$9,664)
4-40435 Merchandise Revenue	(\$1,400)		(\$1,400)	(\$1,400)			(\$1,033)
4-40540 Hall Rental	(\$8,190)		(\$8,190)	(\$7,981)	(\$209)	2.62%	(\$8,682)
4-40620 Recovery	(\$45,740)		(\$45,740)	(\$44,552)	(\$1,188)	2.67%	(\$44,837)
4-40640 Registration Fees	(\$2,250)		(\$2,250)	(\$2,250)			(\$2,250)
4-40650 Rental	(\$53,605)		(\$53,605)	(\$48,105)	(\$5,500)	11.43%	(\$47,670)
4-40675 Seat Sponsorship	(\$750)		(\$750)	(\$1,250)	\$500	(40.00%)	
4-40715 Socan Fee Revenue	(\$4,000)		(\$4,000)	(\$4,000)			(\$3,799)
4-40750 Sponsorships	(\$2,000)		(\$2,000)	(\$8,500)	\$6,500	(76.47%)	(\$4,000)
4-40790 Ticket Commission	(\$30,000)		(\$30,000)	(\$14,513)	(\$15,487)	106.71%	(\$26,454)
4-40792 Ticket Handling Fee	(\$24,019)		(\$24,019)	(\$21,952)	(\$2,067)	9.42%	(\$27,655)
Total Revenue	(\$255,669)		(\$255,669)	(\$242,107)	(\$13,562)	5.60%	(\$250,544)
Total Revenue	(\$255,669)		(\$255,669)	(\$242,107)	(\$13,562)	5.60%	(\$250,544)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$258,620		\$258,620	\$234,201	\$24,419	10.43%	\$253,584
5-10010 Salaries & Wages - PT	\$70,953		\$70,953	\$57,759	\$13,194	22.84%	\$53,895
Total Salary, Wages & Benefits	\$329,573		\$329,573	\$291,960	\$37,613	12.88%	\$307,479
Materials & Supplies							
5-20375 Cash Short (Over)							(\$66)
5-20450 Clothing & Safety Supplies	\$750		\$750	\$750			\$132
5-20700 Courier	\$100		\$100	\$100			\$12
5-21000 Equipment Repairs & Maintenance	\$4,000		\$4,000	\$4,000			\$3,652
5-21125 Food & Beverage	\$11,500		\$11,500	\$10,750	\$750	6.98%	\$11,329
5-21750 Materials & Supplies	\$4,400		\$4,400	\$9,400	(\$5,000)	(53.19%)	\$10,500
5-21800 Meals & Accommodations	\$800		\$800	\$840	(\$40)	(4.76%)	\$233
5-21900 Memberships	\$472		\$472	\$472			
5-21950 Mileage	\$345		\$345	\$345			
5-22060 Minor Acquisitions				\$5,000	(\$5,000)	(100.00%)	
5-22250 Office Supplies	\$150		\$150	\$250	(\$100)	(40.00%)	\$148
5-23000 Socan Fees	\$4,000		\$4,000	\$4,000			\$1,262
5-23100 Telephone - Cellular	\$777		\$777	\$1,278	(\$501)	(39.20%)	\$815
5-23175 Volunteer/Staff Appreciation							\$528
Total Materials & Supplies	\$27,294		\$27,294	\$36,713	(\$9,419)	(25.66%)	\$28,545
Contracted Services							
5-31625 Service Contracts	\$1,500		\$1,500	\$1,500			
5-31655 Software & Services - End User	\$2,700		\$2,700	\$2,700			\$3,127
Total Contracted Services	\$4,200		\$4,200	\$4,200			\$3,127
Rents & Financials							
5-56000 Bank Charges	\$13,375		\$13,375	\$13,375			\$18,557
Total Rents & Financials	\$13,375		\$13,375	\$13,375			\$18,557
Total Expense	\$374,442		\$374,442	\$346,248	\$28,194	8.14%	\$357,708
Long Term Debt							
5-50000 Debenture - Interest	\$8,848		\$8,848	\$10,894	(\$2,046)	(18.78%)	\$10,894
5-50001 Debenture - Payments	\$35,558		\$35,558	\$33,511	\$2,047	6.11%	\$33,511
Total Long Term Debt	\$44,406		\$44,406	\$44,405	\$1		\$44,405
Total Debt	\$44,406		\$44,406	\$44,405	\$1		\$44,405
Transfer To/From Reserve							
6-20015 Reseve Transfer - Theatre capital	\$7,988		\$7,988	\$6,559	\$1,429	21.79%	\$10,196
Total Transfer To/From Reserve	\$7,988		\$7,988	\$6,559	\$1,429	21.79%	\$10,196
Total Reserve Transfer	\$7,988		\$7,988	\$6,559	\$1,429	21.79%	\$10,196
Internal Allocations							
5-40100 Allocation of Civic Centre	\$89,177		\$89,177	\$90,921	(\$1,744)	(1.92%)	\$44,182
Total Internal Allocations	\$89,177		\$89,177	\$90,921	(\$1,744)	(1.92%)	\$44,182
Net Levy	\$260,344		\$260,344	\$246,026	\$14,318	5.82%	\$205,947



	2020		2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20015 Reserve Transfer - Theatre Capital	(\$114,656)		(\$114,656)	(\$25,186)	(\$89,470)	355.24%	\$31,833
Total Transfer To/From Reserve	(\$114,656)		(\$114,656)	(\$25,186)	(\$89,470)	355.24%	\$31,833
Total Reserve Transfer	(\$114,656)		(\$114,656)	(\$25,186)	(\$89,470)	355.24%	\$31,833
Capital Expenses							
8-21750 Materials & Supplies	\$95,096		\$95,096	\$59,419	\$35,677	60.04%	\$2,400
8-30525 Contractors	\$24,560		\$24,560		\$24,560		
Total Capital Expenses	\$119,656		\$119,656	\$59,419	\$60,237	101.38%	\$2,400
Net Levy	\$5,000		\$5,000	\$34,233	(\$29,233)	(85.39%)	\$34,233
Total Algonquin Theatre	\$265,344		\$265,344	\$280,259	(\$14,915)	(5.32%)	\$240,180



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$2)		(\$2)	(\$2)			
4-40620 Recovery	(\$2,900)		(\$2,900)	(\$2,700)	(\$200)	7.41%	(\$2,802)
Total Revenue	(\$2,902)		(\$2,902)	(\$2,702)	(\$200)	7.40%	(\$2,802)
Total Revenue	(\$2,902)		(\$2,902)	(\$2,702)	(\$200)	7.40%	(\$2,802)
Total Expense							
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-40100 Allocation of Civic Centre	\$10,375		\$10,375	\$10,702	(\$327)	(3.06%)	\$5,016
Total Internal Allocations	\$10,375		\$10,375	\$10,702	(\$327)	(3.06%)	\$5,016
Net Levy	\$7,473		\$7,473	\$8,000	(\$527)	(6.59%)	\$2,214
Total Seniors Active Living Centre - Civic	\$7,473		\$7,473	\$8,000	(\$527)	(6.59%)	\$2,214



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40290 Food & Beverage Revenue				(\$1,000)	\$1,000	(100.00%)	
4-40435 Merchandise Revenue				(\$1,000)	\$1,000	(100.00%)	(\$3,845)
4-40440 Miscellaneous Revenue				(\$20,000)	\$20,000	(100.00%)	
4-40640 Registration Fees				(\$165,000)	\$165,000	(100.00%)	(\$143,440)
4-40750 Sponsorships				(\$14,000)	\$14,000	(100.00%)	(\$11,250)
Total Revenue				(\$201,000)	\$201,000	(100.00%)	(\$158,535)
Grants							
4-20000 Federal Grant							(\$20,000)
4-21000 Provincial Grant				(\$153,505)	\$153,505	(100.00%)	(\$120,641)
4-22000 Municipal Grant				(\$17,500)	\$17,500	(100.00%)	(\$12,500)
Total Grants				(\$171,005)	\$171,005	(100.00%)	(\$153,141)
Donations							
4-50010 Donations - Individual & Corporate				(\$31,000)	\$31,000	(100.00%)	
Total Donations				(\$31,000)	\$31,000	(100.00%)	
Total Revenue				(\$403,005)	\$403,005	(100.00%)	(\$311,676)
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT				\$23,467	(\$23,467)	(100.00%)	\$21,148
Total Salary, Wages & Benefits				\$23,467	(\$23,467)	(100.00%)	\$21,148
Materials & Supplies							
5-21125 Food & Beverage				\$84,812	(\$84,812)	(100.00%)	\$57,601
5-21750 Materials & Supplies				\$10,000	(\$10,000)	(100.00%)	\$11,780
5-21800 Meals & Accommodations				\$812	(\$812)	(100.00%)	\$23
5-21850 Meeting Supplies				\$900	(\$900)	(100.00%)	
5-21950 Mileage				\$773	(\$773)	(100.00%)	\$304
5-22250 Office Supplies				\$6,805	(\$6,805)	(100.00%)	\$2,641
5-22450 Promotion/Special Events				\$80,182	(\$80,182)	(100.00%)	\$43,181
5-23100 Telephone - Cellular				\$207	(\$207)	(100.00%)	\$116
5-23110 Transportation				\$63,500	(\$63,500)	(100.00%)	\$32,058
5-23175 Volunteer/Staff Appreciation				\$6,000	(\$6,000)	(100.00%)	\$7,823
Total Materials & Supplies				\$253,991	(\$253,991)	(100.00%)	\$155,527
Contracted Services							
5-30525 Contractors				\$318	(\$318)	(100.00%)	\$2,500
5-30685 Sponsorship				\$4,005	(\$4,005)	(100.00%)	\$1,280
5-31250 Insurance - Premium				\$7,500	(\$7,500)	(100.00%)	\$7,560
5-31600 Professional Fees				\$6,000	(\$6,000)	(100.00%)	\$7,394
5-31622 Security Services				\$500	(\$500)	(100.00%)	\$495
5-35010 Accomodation				\$120,465	(\$120,465)	(100.00%)	\$92,886
Total Contracted Services				\$138,788	(\$138,788)	(100.00%)	\$112,115
Rents & Financials							
5-55200 Lease - Other Equipment				\$1,000	(\$1,000)	(100.00%)	\$7,635
5-55300 Lease - Premise				\$16,069	(\$16,069)	(100.00%)	\$20,979
Total Rents & Financials				\$17,069	(\$17,069)	(100.00%)	\$28,614
Total Expense				\$433,315	(\$433,315)	(100.00%)	\$317,404
Total Debt							
Total Reserve Transfer							
Net Levy				\$30,310	(\$30,310)	(100.00%)	\$5,728
Total Winter Games 55+				\$30,310	(\$30,310)	(100.00%)	\$5,728



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$1,328,940)	(\$67,607)	(\$1,396,547)	(\$1,145,664)	(\$250,883)	21.90%	(\$1,646,655)
Other Property Tax Revenue	(\$183,000)		(\$183,000)	(\$193,037)	\$10,037	(5.20%)	(\$683,649)
Grants				(\$76,178)	\$76,178	(100.00%)	(\$27,901)
Total Revenue	(\$1,511,940)	(\$67,607)	(\$1,579,547)	(\$1,414,879)	(\$164,668)	11.64%	(\$2,358,205)
Salary, Wages & Benefits	\$1,528,340	\$32,401	\$1,560,741	\$1,580,181	(\$19,440)	(1.23%)	\$1,395,532
Materials & Supplies	\$161,062	\$3,857	\$164,919	\$109,168	\$55,751	51.07%	\$83,599
Contracted Services	\$416,774	\$50,000	\$466,774	\$442,599	\$24,175	5.46%	\$209,857
Rents & Financials				\$6,154	(\$6,154)	(100.00%)	
Total Expense	\$2,106,176	\$86,258	\$2,192,434	\$2,138,102	\$54,332	2.54%	\$1,688,988
Total Debt							
Transfer To/From Reserve	(\$232,803)	(\$82,651)	(\$315,454)	(\$289,403)	(\$26,051)	9.00%	\$856,826
Total Reserve Transfer	(\$232,803)	(\$82,651)	(\$315,454)	(\$289,403)	(\$26,051)	9.00%	\$856,826
Internal Allocations	\$253,625		\$253,625	\$199,072	\$54,553	27.40%	\$198,935
Net Levy	\$615,058	(\$64,000)	\$551,058	\$632,892	(\$81,834)	(12.93%)	\$386,544
Total Development Services	\$615,058	(\$64,000)	\$551,058	\$632,892	(\$81,834)	(12.93%)	\$386,544



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30050 Licence - Dog Annual	(\$798)		(\$798)	(\$900)	\$102	(11.33%)	(\$880)
4-30051 Licence - Dog Lifetime	(\$1,692)		(\$1,692)	(\$1,749)	\$57	(3.26%)	(\$2,372)
4-30105 Licence - Blanket Raffle							(\$150)
4-30110 Licence - Raffle	(\$6,500)		(\$6,500)	(\$1,750)	(\$4,750)	271.43%	(\$1,462)
4-31010 Licence - Refreshment Vehicle	(\$3,330)		(\$3,330)	(\$3,500)	\$170	(4.86%)	(\$2,880)
4-31040 Licence - Breakopen Tickets	(\$250)		(\$250)	(\$250)			(\$726)
4-31060 Licence - Media Bingo	(\$4,900)		(\$4,900)	(\$5,100)	\$200	(3.92%)	(\$4,845)
4-31100 Licences - Trade	(\$520)		(\$520)	(\$500)	(\$20)	4.00%	(\$1,520)
4-32010 Taxi Licences - Brokers	(\$1,000)		(\$1,000)	(\$1,000)			(\$500)
4-32020 Taxi Licences - Drivers	(\$1,000)		(\$1,000)	(\$1,000)			(\$300)
4-32040 Taxi Licences - Owners	(\$5,000)		(\$5,000)	(\$5,000)			(\$2,500)
4-40010 Administration Revenue	(\$500)		(\$500)		(\$500)		(\$350)
4-40260 Fines	(\$16,900)		(\$16,900)	(\$13,400)	(\$3,500)	26.12%	(\$13,773)
4-40440 Miscellaneous Revenue	(\$2,500)		(\$2,500)	(\$2,000)	(\$500)	25.00%	(\$2,000)
Total Revenue	(\$44,890)		(\$44,890)	(\$36,149)	(\$8,741)	24.18%	(\$34,258)
Total Revenue	(\$44,890)		(\$44,890)	(\$36,149)	(\$8,741)	24.18%	(\$34,258)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$187,299		\$187,299	\$222,528	(\$35,229)	(15.83%)	\$215,378
5-10010 Salaries & Wages - PT	\$78,433		\$78,433	\$77,803	\$630	0.81%	\$65,503
Total Salary, Wages & Benefits	\$265,732		\$265,732	\$300,331	(\$34,599)	(11.52%)	\$280,881
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$2,000			\$1,829
5-20700 Courier							\$12
5-21100 Fleet R&M M&S	\$500		\$500	\$500			\$97
5-21200 Fuel (Gas, diesel)	\$2,500		\$2,500	\$3,000	(\$500)	(16.67%)	\$2,313
5-21625 Licencing Fee	\$240		\$240	\$240			\$240
5-21750 Materials & Supplies	\$750		\$750	\$2,500	(\$1,750)	(70.00%)	\$1,179
5-21800 Meals & Accommodations	\$1,500		\$1,500	\$1,500			\$1,112
5-21900 Memberships	\$250		\$250		\$250		
5-22250 Office Supplies	\$100		\$100	\$150	(\$50)	(33.33%)	\$160
5-22400 Professional Development	\$1,800		\$1,800		\$1,800		
5-22550 Publications	\$165		\$165	\$165			\$151
5-23100 Telephone - Cellular	\$596		\$596	\$375	\$221	58.93%	\$324
Total Materials & Supplies	\$10,401		\$10,401	\$10,430	(\$29)	(0.28%)	\$7,417
Contracted Services							
5-30525 Contractors				\$1,000	(\$1,000)	(100.00%)	
5-30550 Contributions/Grants to Others	\$5,000		\$5,000		\$5,000		
5-30635 Fleet Maint - C.S.	\$1,000		\$1,000	\$500	\$500	100.00%	\$2,591
5-31625 Service Contracts	\$14,250		\$14,250	\$13,950	\$300	2.15%	\$14,305
5-31860 Veterinary Fees	\$500		\$500	\$500			
Total Contracted Services	\$20,750		\$20,750	\$15,950	\$4,800	30.09%	\$16,896
Total Expense	\$296,883		\$296,883	\$326,711	(\$29,828)	(9.13%)	\$305,194
Total Debt							
Total Reserve Transfer							
Net Levy	\$251,993		\$251,993	\$290,562	(\$38,569)	(13.27%)	\$270,936
Total Bylaw	\$251,993		\$251,993	\$290,562	(\$38,569)	(13.27%)	\$270,936



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30020 Permits - Building	(\$780,000)		(\$780,000)	(\$640,000)	(\$140,000)	21.88%	(\$1,047,233)
4-30023 Building Permit - File Maintenance	(\$1,200)		(\$1,200)	(\$1,200)			(\$1,510)
4-31160 Septic System Permits	(\$50,000)		(\$50,000)	(\$50,000)			(\$58,706)
4-40355 Inspection Fee - Special	(\$4,200)		(\$4,200)	(\$4,200)			(\$1,700)
4-40440 Miscellaneous Revenue	(\$500)		(\$500)	(\$500)			
4-40541 Permit Fee - Pool	(\$1,000)		(\$1,000)	(\$1,000)			(\$875)
4-40542 Permit Fee - Revision	(\$1,000)		(\$1,000)	(\$1,000)			(\$1,350)
4-40620 Recovery	(\$10,000)		(\$10,000)	(\$10,000)			
4-40700 Sign Fees	(\$1,500)		(\$1,500)	(\$1,500)			(\$2,015)
Total Revenue	(\$849,400)		(\$849,400)	(\$709,400)	(\$140,000)	19.73%	(\$1,113,389)
Total Revenue	(\$849,400)		(\$849,400)	(\$709,400)	(\$140,000)	19.73%	(\$1,113,389)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$550,414	\$32,401	\$582,815	\$540,917	\$41,898	7.75%	\$538,786
Total Salary, Wages & Benefits	\$550,414	\$32,401	\$582,815	\$540,917	\$41,898	7.75%	\$538,786
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$2,250		\$2,250	\$2,250			\$1,373
5-20700 Courier	\$50		\$50	\$50			
5-21100 Fleet R&M M&S	\$2,500		\$2,500	\$2,500			\$1,028
5-21200 Fuel (Gas, diesel)	\$6,500		\$6,500	\$6,500			\$7,807
5-21625 Licencing Fee	\$450		\$450	\$450			\$360
5-21800 Meals & Accommodations	\$5,000		\$5,000	\$3,500	\$1,500	42.86%	\$3,876
5-21850 Meeting Supplies	\$500		\$500	\$500			\$299
5-21900 Memberships	\$4,730		\$4,730		\$4,730		
5-21950 Mileage	\$1,340		\$1,340	\$670	\$670	100.00%	\$338
5-22250 Office Supplies	\$3,500	\$250	\$3,750	\$22,500	(\$18,750)	(83.33%)	\$24,274
5-22400 Professional Development	\$11,706		\$11,706		\$11,706		
5-22450 Promotion/Special Events	\$500		\$500	\$500			
5-22550 Publications	\$1,500		\$1,500	\$1,500			\$553
5-23100 Telephone - Cellular	\$3,645		\$3,645	\$4,338	(\$693)	(15.98%)	\$2,229
Total Materials & Supplies	\$44,171	\$250	\$44,421	\$45,258	(\$837)	(1.85%)	\$42,137
Contracted Services							
5-30525 Contractors	\$10,000		\$10,000	\$10,000			
5-30635 Fleet Maint - C.S.	\$2,000		\$2,000	\$2,000			\$1,350
5-30950 Fee Rebates - Affordable Housing	\$50,000		\$50,000	\$50,000			\$7,439
5-31350 Legal Fees	\$10,000		\$10,000	\$10,000			\$532
5-31625 Service Contracts	\$24,520	\$50,000	\$74,520	\$24,520	\$50,000	203.92%	\$27,096
Total Contracted Services	\$96,520	\$50,000	\$146,520	\$96,520	\$50,000	51.80%	\$36,417
Rents & Financials							
5-55200 Lease - Other Equipment				\$6,154	(\$6,154)	(100.00%)	
Total Rents & Financials				\$6,154	(\$6,154)	(100.00%)	
Total Expense	\$691,105	\$82,651	\$773,756	\$688,849	\$84,907	12.33%	\$617,340
Total Debt							
Transfer To/From Reserve							
6-20090 Reserve Transfer - Fleet				\$2,246	(\$2,246)	(100.00%)	\$2,246
6-21020 Reserve Transfer - Building	(\$95,330)	(\$82,651)	(\$177,981)	(\$181,649)	\$3,668	(2.02%)	\$294,868
Total Transfer To/From Reserve	(\$95,330)	(\$82,651)	(\$177,981)	(\$179,403)	\$1,422	(0.79%)	\$297,114
Total Reserve Transfer	(\$95,330)	(\$82,651)	(\$177,981)	(\$179,403)	\$1,422	(0.79%)	\$297,114
Internal Allocations							
5-40100 Allocation of Civic Centre	\$18,977		\$18,977	\$5,295	\$13,682	258.39%	\$2,577
5-45000 Internal labour charged/recovered	\$71,396		\$71,396	\$42,540	\$28,856	67.83%	\$42,540
5-45100 Interna Charge/Recovery - TCM				\$13,187	(\$13,187)	(100.00%)	\$9,614
5-45500 Internal Insurance Charged/recovered	\$157,098		\$157,098	\$138,050	\$19,048	13.80%	\$138,050
5-83000 Int. Equipment Lease	\$6,154		\$6,154	\$6,154			\$6,154
Total Internal Allocations	\$253,625		\$253,625	\$199,072	\$54,553	27.40%	\$198,935
Net Levy				(\$882)	\$882	(100.00%)	
Total Building				(\$882)	\$882	(100.00%)	



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30030 Consent Fees	(\$88,190)		(\$88,190)	(\$86,095)	(\$2,095)	2.43%	(\$116,135)
4-31110 Lot Suitability	(\$7,000)		(\$7,000)	(\$5,600)	(\$1,400)	25.00%	(\$8,725)
4-31125 Official Plan Amendments	(\$1,875)		(\$1,875)		(\$1,875)		(\$250)
4-31190 Subdivision Fees	(\$6,785)		(\$6,785)	(\$3,095)	(\$3,690)	119.22%	(\$7,825)
4-40010 Administration Revenue							(\$198)
4-40050 Agreement Compliance	(\$1,005)		(\$1,005)	(\$1,675)	\$670	(40.00%)	(\$1,005)
4-40155 Compliance Fees - Building & Septic	(\$31,200)		(\$31,200)	(\$28,125)	(\$3,075)	10.93%	(\$34,730)
4-40440 Miscellaneous Revenue							(\$10,150)
4-40445 Minor Variance Fee	(\$52,670)		(\$52,670)	(\$59,540)	\$6,870	(11.54%)	(\$46,603)
4-40620 Recovery							(\$11,989)
4-40665 Rezoning Fee	(\$75,465)		(\$75,465)	(\$71,595)	(\$3,870)	5.41%	(\$90,204)
4-40670 Road Closing	(\$14,700)		(\$14,700)	(\$9,800)	(\$4,900)	50.00%	(\$14,600)
4-40710 Site Plan Agreements	(\$155,760)		(\$155,760)	(\$134,590)	(\$21,170)	15.73%	(\$152,569)
Total Revenue	(\$434,650)		(\$434,650)	(\$400,115)	(\$34,535)	8.63%	(\$494,983)
Total Revenue	(\$434,650)		(\$434,650)	(\$400,115)	(\$34,535)	8.63%	(\$494,983)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$409,001		\$409,001	\$425,274	(\$16,273)	(3.83%)	\$351,464
Total Salary, Wages & Benefits	\$409,001		\$409,001	\$425,274	(\$16,273)	(3.83%)	\$351,464
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$375		\$375	\$375			
5-20700 Courier	\$100		\$100	\$100			\$41
5-21800 Meals & Accommodations	\$2,250		\$2,250	\$3,000	(\$750)	(25.00%)	\$1,632
5-21900 Memberships	\$2,545		\$2,545		\$2,545		
5-21950 Mileage	\$1,800		\$1,800	\$1,800			\$1,692
5-22250 Office Supplies	\$550		\$550	\$550			\$219
5-22400 Professional Development	\$2,535		\$2,535		\$2,535		
5-22550 Publications	\$600		\$600	\$600			
5-23100 Telephone - Cellular	\$288		\$288	\$960	(\$672)	(70.00%)	\$485
Total Materials & Supplies	\$11,043		\$11,043	\$7,385	\$3,658	49.53%	\$4,069
Contracted Services							
5-30500 Consulting Fees	\$125,000		\$125,000	\$130,000	(\$5,000)	(3.85%)	\$10,013
5-30950 Fee Rebates - Affordable Housing	\$6,485		\$6,485	\$6,485			
5-31350 Legal Fees							\$21,097
5-31425 Newspaper - Advertising	\$8,500		\$8,500	\$8,500			\$9,133
Total Contracted Services	\$139,985		\$139,985	\$144,985	(\$5,000)	(3.45%)	\$40,243
Total Expense	\$560,029		\$560,029	\$577,644	(\$17,615)	(3.05%)	\$395,776
Total Debt							
Transfer To/From Reserve							
6-20065 Reserve Transfer - LPAT Legal							(\$7,958)
6-21015 Reserve Transfer - Planning Policy/Proje	(\$75,824)		(\$75,824)	(\$80,000)	\$4,176	(5.22%)	(\$10,013)
6-21066 Reserve - Ontario Service Delivery	(\$21,649)		(\$21,649)		(\$21,649)		
Total Transfer To/From Reserve	(\$97,473)		(\$97,473)	(\$80,000)	(\$17,473)	21.84%	(\$17,971)
Total Reserve Transfer	(\$97,473)		(\$97,473)	(\$80,000)	(\$17,473)	21.84%	(\$17,971)
Net Levy	\$27,906		\$27,906	\$97,529	(\$69,623)	(71.39%)	(\$117,178)
Total Planning	\$27,906		\$27,906	\$97,529	(\$69,623)	(71.39%)	(\$117,178)



	2020		2020	2019	2019		2019
	Final Budget	Final Budget	Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							(\$2,918)
Grants				(\$76,178)	\$76,178	(100.00%)	(\$27,901)
Total Revenue				(\$76,178)	\$76,178	(100.00%)	(\$30,819)
Salary, Wages & Benefits	\$101,979		\$101,979	\$176,534	(\$74,555)	(42.23%)	\$160,910
Materials & Supplies	\$7,545		\$7,545	\$39,760	(\$32,215)	(81.02%)	\$29,061
Contracted Services	\$57,519		\$57,519	\$169,519	(\$112,000)	(66.07%)	\$109,228
Total Expense	\$167,043		\$167,043	\$385,813	(\$218,770)	(56.70%)	\$299,199
Total Debt							
Transfer To/From Reserve	(\$40,000)		(\$40,000)	(\$30,000)	(\$10,000)	33.33%	
Total Reserve Transfer	(\$40,000)		(\$40,000)	(\$30,000)	(\$10,000)	33.33%	
Net Levy	\$127,043		\$127,043	\$279,635	(\$152,592)	(54.57%)	\$268,380
Total Economic Development & Events	\$127,043		\$127,043	\$279,635	(\$152,592)	(54.57%)	\$268,380



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$101,979		\$101,979	\$138,827	(\$36,848)	(26.54%)	\$136,938
Total Salary, Wages & Benefits	\$101,979		\$101,979	\$138,827	(\$36,848)	(26.54%)	\$136,938
Materials & Supplies							
5-20700 Courier							\$8
5-21750 Materials & Supplies	\$1,375		\$1,375	\$1,375			
5-21800 Meals & Accommodations	\$2,300		\$2,300	\$2,300			\$1,028
5-21850 Meeting Supplies							\$91
5-21900 Memberships	\$1,170		\$1,170		\$1,170		
5-21950 Mileage	\$1,500		\$1,500	\$1,500			\$702
5-22250 Office Supplies							\$31
5-22400 Professional Development	\$800		\$800		\$800		
5-22875 Signage	\$160		\$160	\$160			\$329
5-23100 Telephone - Cellular	\$240		\$240	\$425	(\$185)	(43.53%)	\$507
Total Materials & Supplies	\$7,545		\$7,545	\$5,760	\$1,785	30.99%	\$2,696
Contracted Services							
5-30500 Consulting Fees	\$47,919		\$47,919	\$43,919	\$4,000	9.11%	
5-30550 Contributions/Grants to Others	\$4,600		\$4,600	\$90,600	(\$86,000)	(94.92%)	\$89,055
5-30551 Contributions/GTO - Small Comm. Grant	\$5,000		\$5,000	\$5,000			\$600
Total Contracted Services	\$57,519		\$57,519	\$139,519	(\$82,000)	(58.77%)	\$89,655
Total Expense	\$167,043		\$167,043	\$284,106	(\$117,063)	(41.20%)	\$229,289
Total Debt							
Transfer To/From Reserve							
6-20013 Reserve Transfer - Community Branding	(\$40,000)		(\$40,000)		(\$40,000)		
6-21065 Reserve Transfer - Working Capital				(\$30,000)	\$30,000	(100.00%)	
Total Transfer To/From Reserve	(\$40,000)		(\$40,000)	(\$30,000)	(\$10,000)	33.33%	
Total Reserve Transfer	(\$40,000)		(\$40,000)	(\$30,000)	(\$10,000)	33.33%	
Net Levy	\$127,043		\$127,043	\$254,106	(\$127,063)	(50.00%)	\$229,289
Total Economic Development	\$127,043		\$127,043	\$254,106	(\$127,063)	(50.00%)	\$229,289



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40640 Registration Fees							(\$2,918)
Total Revenue							(\$2,918)
Grants							
4-21000 Provincial Grant				(\$76,178)	\$76,178	(100.00%)	(\$27,901)
Total Grants				(\$76,178)	\$76,178	(100.00%)	(\$27,901)
Total Revenue				(\$76,178)	\$76,178	(100.00%)	(\$30,819)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$341
5-10010 Salaries & Wages - PT				\$37,707	(\$37,707)	(100.00%)	\$23,631
Total Salary, Wages & Benefits				\$37,707	(\$37,707)	(100.00%)	\$23,972
Materials & Supplies							
5-21625 Licencing Fee				\$25,000	(\$25,000)	(100.00%)	\$25,000
5-22050 Minor Software				\$3,000	(\$3,000)	(100.00%)	\$1,031
5-22750 Room/Facility Rental				\$6,000	(\$6,000)	(100.00%)	\$334
Total Materials & Supplies				\$34,000	(\$34,000)	(100.00%)	\$26,365
Contracted Services							
5-30500 Consulting Fees				\$30,000	(\$30,000)	(100.00%)	\$15,218
5-30550 Contributions/Grants to Others							\$4,355
Total Contracted Services				\$30,000	(\$30,000)	(100.00%)	\$19,573
Total Expense				\$101,707	(\$101,707)	(100.00%)	\$69,910
Total Debt							
Total Reserve Transfer							
Net Levy				\$25,529	(\$25,529)	(100.00%)	\$39,091
Total ED Grants & Events				\$25,529	(\$25,529)	(100.00%)	\$39,091



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$84,183		\$84,183	\$65,658	\$18,525	28.21%	\$63,491
Total Salary, Wages & Benefits	\$84,183		\$84,183	\$65,658	\$18,525	28.21%	\$63,491
Materials & Supplies							
5-21750 Materials & Supplies	\$500		\$500	\$500			\$314
5-21800 Meals & Accommodations	\$520		\$520		\$520		
5-21950 Mileage	\$464		\$464		\$464		
5-22250 Office Supplies							\$601
5-22400 Professional Development	\$1,125		\$1,125		\$1,125		
Total Materials & Supplies	\$2,609		\$2,609	\$500	\$2,109	421.80%	\$915
Total Expense	\$86,792		\$86,792	\$66,158	\$20,634	31.19%	\$64,406
Total Debt							
Total Reserve Transfer							
Net Levy	\$86,792		\$86,792	\$66,158	\$20,634	31.19%	\$64,406
Total Policy & Projects	\$86,792		\$86,792	\$66,158	\$20,634	31.19%	\$64,406



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$117,031		\$117,031		\$117,031		
Total Salary, Wages & Benefits	\$117,031		\$117,031		\$117,031		
Materials & Supplies							
5-21800 Meals & Accommodations	\$750		\$750		\$750		
5-21900 Memberships	\$805		\$805		\$805		
5-22400 Professional Development	\$2,450		\$2,450		\$2,450		
5-23100 Telephone - Cellular	\$288		\$288		\$288		
Total Materials & Supplies	\$4,293		\$4,293		\$4,293		
Total Expense	\$121,324		\$121,324		\$121,324		
Total Debt							
Total Reserve Transfer							
Net Levy	\$121,324		\$121,324		\$121,324		
Total Development Services Other	\$121,324		\$121,324		\$121,324		

Municipal Accomodation Tax



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue		(\$67,607)	(\$67,607)		(\$67,607)		(\$1,107)
Other Property Tax Revenue	(\$183,000)		(\$183,000)	(\$193,037)	\$10,037	(5.20%)	(\$683,649)
Total Revenue	(\$183,000)	(\$67,607)	(\$250,607)	(\$193,037)	(\$57,570)	29.82%	(\$684,756)
Salary, Wages & Benefits				\$71,467	(\$71,467)	(100.00%)	
Materials & Supplies	\$81,000	\$3,607	\$84,607	\$5,835	\$78,772	1,349.99%	
Contracted Services	\$102,000		\$102,000	\$15,625	\$86,375	552.80%	\$7,073
Total Expense	\$183,000	\$3,607	\$186,607	\$92,927	\$93,680	100.81%	\$7,073
Total Debt							
Transfer To/From Reserve							\$577,683
Total Reserve Transfer							\$577,683
Net Levy		(\$64,000)	(\$64,000)	(\$100,110)	\$36,110	(36.07%)	(\$100,000)
Total Municipal Accomodation Tax		(\$64,000)	(\$64,000)	(\$100,110)	\$36,110	(36.07%)	(\$100,000)

820 Municipal Accomodation Tax



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-70030 Interest							(\$1,107)
Total Revenue							(\$1,107)
Other Property Tax Revenue							
4-14000 Municipal Accomodation Tax	(\$183,000)		(\$183,000)	(\$193,037)	\$10,037	(5.20%)	(\$683,649)
Total Other Property Tax Revenue	(\$183,000)		(\$183,000)	(\$193,037)	\$10,037	(5.20%)	(\$683,649)
Total Revenue	(\$183,000)		(\$183,000)	(\$193,037)	\$10,037	(5.20%)	(\$684,756)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT				\$71,467	(\$71,467)	(100.00%)	
Total Salary, Wages & Benefits				\$71,467	(\$71,467)	(100.00%)	
Materials & Supplies							
5-21625 Licencing Fee	\$25,000		\$25,000		\$25,000		
5-21750 Materials & Supplies	\$12,000		\$12,000		\$12,000		
5-21800 Meals & Accommodations				\$1,500	(\$1,500)	(100.00%)	
5-21950 Mileage				\$525	(\$525)	(100.00%)	
5-22000 Minor Hardware				\$2,500	(\$2,500)	(100.00%)	
5-22250 Office Supplies				\$250	(\$250)	(100.00%)	
5-22450 Promotion/Special Events	\$44,000		\$44,000		\$44,000		
5-23100 Telephone - Cellular				\$1,060	(\$1,060)	(100.00%)	
Total Materials & Supplies	\$81,000		\$81,000	\$5,835	\$75,165	1,288.17%	
Contracted Services							
5-30525 Contractors				\$5,625	(\$5,625)	(100.00%)	\$3,000
5-30550 Contributions/Grants to Others	\$97,000		\$97,000		\$97,000		
5-31350 Legal Fees	\$5,000		\$5,000	\$10,000	(\$5,000)	(50.00%)	\$4,073
Total Contracted Services	\$102,000		\$102,000	\$15,625	\$86,375	552.80%	\$7,073
Total Expense	\$183,000		\$183,000	\$92,927	\$90,073	96.93%	\$7,073
Total Debt							
Transfer To/From Reserve							
6-21064 Reserve Transfer - MAT							\$577,683
Total Transfer To/From Reserve							\$577,683
Total Reserve Transfer							\$577,683
Net Levy				(\$100,110)	\$100,110	(100.00%)	(\$100,000)
Total 820 Municipal Accomodation Tax				(\$100,110)	\$100,110	(100.00%)	(\$100,000)

821 Short Term Rental Program



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30027 Permits - Short Term Accomodation		(\$67,607)	(\$67,607)		(\$67,607)		
Total Revenue		(\$67,607)	(\$67,607)		(\$67,607)		
Total Revenue		(\$67,607)	(\$67,607)		(\$67,607)		
Materials & Supplies							
5-20450 Clothing & Safety Supplies		\$200	\$200		\$200		
5-21800 Meals & Accommodations		\$1,000	\$1,000		\$1,000		
5-22250 Office Supplies		\$250	\$250		\$250		
5-22400 Professional Development		\$2,100	\$2,100		\$2,100		
5-23100 Telephone - Cellular		\$57	\$57		\$57		
Total Materials & Supplies		\$3,607	\$3,607		\$3,607		
Total Expense		\$3,607	\$3,607		\$3,607		
Total Debt							
Total Reserve Transfer							
Net Levy		(\$64,000)	(\$64,000)		(\$64,000)		
Total 821 Short Term Rental Program		(\$64,000)	(\$64,000)		(\$64,000)		



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$677,389)		(\$677,389)	(\$517,813)	(\$159,576)	30.82%	(\$689,149)
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
Grants	(\$114,976)		(\$114,976)	(\$114,976)			(\$59,372)
Donations							(\$525)
Total Revenue	(\$831,025)		(\$831,025)	(\$671,449)	(\$159,576)	23.77%	(\$787,706)
Salary, Wages & Benefits	\$4,253,777		\$4,253,777	\$3,933,905	\$319,872	8.13%	\$3,833,523
Materials & Supplies	\$1,462,531		\$1,462,531	\$1,363,584	\$98,947	7.26%	\$1,685,052
Contracted Services	\$1,133,046		\$1,133,046	\$1,153,365	(\$20,319)	(1.76%)	\$1,169,743
Rents & Financials	\$6,000		\$6,000	\$6,000			\$8,151
Total Expense	\$6,855,354		\$6,855,354	\$6,456,854	\$398,500	6.17%	\$6,696,469
Long Term Debt	\$413,330		\$413,330	\$423,572	(\$10,242)	(2.42%)	\$423,597
Total Debt	\$413,330		\$413,330	\$423,572	(\$10,242)	(2.42%)	\$423,597
Transfer To/From Reserve	(\$92,576)		(\$92,576)	(\$92,576)			(\$1,443)
Total Reserve Transfer	(\$92,576)		(\$92,576)	(\$92,576)			(\$1,443)
Internal Allocations	(\$6,154)		(\$6,154)		(\$6,154)		(\$26,659)
Net Levy	\$6,338,929		\$6,338,929	\$6,116,401	\$222,528	3.64%	\$6,304,258
2 Capital Fund							
Revenue							(\$216,535)
Deferred Revenue	(\$947,595)		(\$947,595)	(\$1,469,592)	\$521,997	(35.52%)	(\$1,208,242)
Grants	(\$1,005,355)		(\$1,005,355)	(\$336,217)	(\$669,138)	199.02%	(\$1,018,971)
Donations							(\$5,000)
Total Revenue	(\$1,952,950)		(\$1,952,950)	(\$1,805,809)	(\$147,141)	8.15%	(\$2,448,748)
Salary, Wages & Benefits							\$8,047
Total Expense							\$8,047
Total Debt							
Transfer To/From Reserve	\$1,190,596		\$1,190,596	(\$1,576,563)	\$2,767,159	(175.52%)	\$580,815
Total Reserve Transfer	\$1,190,596		\$1,190,596	(\$1,576,563)	\$2,767,159	(175.52%)	\$580,815
Internal Allocations							\$20,512
Capital Expenses	\$4,555,964		\$4,555,964	\$6,577,491	(\$2,021,527)	(30.73%)	\$5,011,387
Net Levy	\$3,793,610		\$3,793,610	\$3,195,119	\$598,491	18.73%	\$3,172,013
Total Operations and Protective Services	\$10,132,539		\$10,132,539	\$9,311,520	\$821,019	8.82%	\$9,476,271



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$170,750)		(\$170,750)	(\$98,754)	(\$71,996)	72.90%	(\$188,313)
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
Total Revenue	(\$209,410)		(\$209,410)	(\$137,414)	(\$71,996)	52.39%	(\$226,973)
Salary, Wages & Benefits	\$2,445,860		\$2,445,860	\$2,246,337	\$199,523	8.88%	\$2,152,379
Materials & Supplies	\$1,010,779		\$1,010,779	\$926,891	\$83,888	9.05%	\$1,294,169
Contracted Services	\$621,550		\$621,550	\$573,550	\$48,000	8.37%	\$630,147
Rents & Financials	\$6,000		\$6,000	\$6,000			\$8,145
Total Expense	\$4,084,189		\$4,084,189	\$3,752,778	\$331,411	8.83%	\$4,084,840
Long Term Debt	\$289,544		\$289,544	\$297,846	(\$8,302)	(2.79%)	\$297,871
Total Debt	\$289,544		\$289,544	\$297,846	(\$8,302)	(2.79%)	\$297,871
Transfer To/From Reserve	(\$95,626)		(\$95,626)	(\$95,626)			\$4,374
Total Reserve Transfer	(\$95,626)		(\$95,626)	(\$95,626)			\$4,374
Internal Allocations	(\$6,154)		(\$6,154)		(\$6,154)		(\$24,302)
Net Levy	\$4,062,543		\$4,062,543	\$3,817,584	\$244,959	6.42%	\$4,135,810
2 Capital Fund							
Revenue							(\$206,351)
Deferred Revenue	(\$947,595)		(\$947,595)	(\$961,143)	\$13,548	(1.41%)	(\$634,734)
Grants	(\$1,005,355)		(\$1,005,355)	(\$336,217)	(\$669,138)	199.02%	(\$1,018,971)
Total Revenue	(\$1,952,950)		(\$1,952,950)	(\$1,297,360)	(\$655,590)	50.53%	(\$1,860,056)
Salary, Wages & Benefits							\$8,047
Total Expense							\$8,047
Total Debt							
Transfer To/From Reserve	\$1,010,495		\$1,010,495	(\$651,459)	\$1,661,954	(255.11%)	\$557,558
Total Reserve Transfer	\$1,010,495		\$1,010,495	(\$651,459)	\$1,661,954	(255.11%)	\$557,558
Internal Allocations							\$20,512
Capital Expenses	\$4,036,100		\$4,036,100	\$4,487,464	(\$451,364)	(10.06%)	\$3,799,662
Net Levy	\$3,093,645		\$3,093,645	\$2,538,645	\$555,000	21.86%	\$2,525,723
Total Roads and Fleet	\$7,156,188		\$7,156,188	\$6,356,229	\$799,959	12.59%	\$6,661,533



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease				(\$6,154)	\$6,154	(100.00%)	
Total Revenue				(\$6,154)	\$6,154	(100.00%)	
Total Revenue				(\$6,154)	\$6,154	(100.00%)	
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$280,466		\$280,466	\$232,661	\$47,805	20.55%	\$208,692
Total Salary, Wages & Benefits	\$280,466		\$280,466	\$232,661	\$47,805	20.55%	\$208,692
Materials & Supplies							
5-21100 Fleet R&M M&S	\$170,000		\$170,000	\$133,000	\$37,000	27.82%	\$246,883
5-21200 Fuel (Gas, diesel)	\$175,000		\$175,000	\$150,000	\$25,000	16.67%	\$250,424
5-21555 Inventory - Adjustment							\$4,706
5-21625 Licencing Fee	\$35,000		\$35,000	\$25,000	\$10,000	40.00%	\$23,228
5-21750 Materials & Supplies	\$45,000		\$45,000	\$45,000			\$58,353
5-21800 Meals & Accommodations	\$2,800		\$2,800	\$2,000	\$800	40.00%	\$1,029
5-22075 Monitoring	\$15,864		\$15,864	\$15,864			\$11,384
5-22900 Small Tools & Equipment	\$2,500		\$2,500		\$2,500		\$565
Total Materials & Supplies	\$446,164		\$446,164	\$370,864	\$75,300	20.30%	\$596,572
Contracted Services							
5-30525 Contractors							\$3,520
5-30635 Fleet Maint - C.S.	\$142,000		\$142,000	\$122,000	\$20,000	16.39%	\$192,807
5-31625 Service Contracts	\$9,450		\$9,450	\$9,450			\$17,950
Total Contracted Services	\$151,450		\$151,450	\$131,450	\$20,000	15.21%	\$214,277
Total Expense	\$878,080		\$878,080	\$734,975	\$143,105	19.47%	\$1,019,541
Total Debt							
Transfer To/From Reserve							
6-20090 Reserve Transfer - Fleet	\$4,374		\$4,374	\$4,374			\$4,374
Total Transfer To/From Reserve	\$4,374		\$4,374	\$4,374			\$4,374
Total Reserve Transfer	\$4,374		\$4,374	\$4,374			\$4,374
Internal Allocations							
4-83000 Int. Equipment Lease	(\$6,154)		(\$6,154)		(\$6,154)		(\$6,154)
5-43000 Int. Recovery of Equip	(\$993,665)		(\$993,665)	(\$993,665)			(\$3,008,609)
Total Internal Allocations	(\$999,819)		(\$999,819)	(\$993,665)	(\$6,154)	0.62%	(\$3,014,763)
Net Levy	(\$117,365)		(\$117,365)	(\$260,470)	\$143,105	(54.94%)	(\$1,990,848)
2 Capital Fund							
Revenue							
7-60010 Sale of Equipment							(\$206,351)
Total Revenue							(\$206,351)
Deferred Revenue							
7-90005 DC's Recognized - Roads and Related	(\$180,000)		(\$180,000)	(\$260,000)	\$80,000	(30.77%)	
Total Deferred Revenue	(\$180,000)		(\$180,000)	(\$260,000)	\$80,000	(30.77%)	
Total Revenue	(\$180,000)		(\$180,000)	(\$260,000)	\$80,000	(30.77%)	(\$206,351)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20090 Reserve Transfer - Fleet	(\$487,805)		(\$487,805)	(\$637,281)	\$149,476	(23.46%)	(\$259,775)
Total Transfer To/From Reserve	(\$487,805)		(\$487,805)	(\$637,281)	\$149,476	(23.46%)	(\$259,775)
Total Reserve Transfer	(\$487,805)		(\$487,805)	(\$637,281)	\$149,476	(23.46%)	(\$259,775)
Capital Expenses							
8-21750 Materials & Supplies	\$1,075,000		\$1,075,000	\$1,149,476	(\$74,476)	(6.48%)	\$706,420
Total Capital Expenses	\$1,075,000		\$1,075,000	\$1,149,476	(\$74,476)	(6.48%)	\$706,420
Net Levy	\$407,195		\$407,195	\$252,195	\$155,000	61.46%	\$240,294
Total Fleet	\$289,830		\$289,830	(\$8,275)	\$298,105	(3,602.48%)	(\$1,750,554)

Roadways



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District							(\$12,833)
4-31112 Moving/Overload Permit							(\$180)
4-31115 Occupation Permit							(\$1,368)
4-40060 Aggregate Resources	(\$127,000)		(\$127,000)	(\$60,000)	(\$67,000)	111.67%	(\$127,106)
4-40440 Miscellaneous Revenue	(\$9,000)		(\$9,000)	(\$9,000)			(\$8,846)
4-40670 Road Closing				(\$100)	\$100	(100.00%)	
Total Revenue	(\$136,000)		(\$136,000)	(\$69,100)	(\$66,900)	96.82%	(\$150,333)
Deferred Revenue							
4-90005 DC's Recognized - Roads and Related	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
Total Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
Total Revenue	(\$174,660)		(\$174,660)	(\$107,760)	(\$66,900)	62.08%	(\$188,993)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$1,374,338		\$1,374,338	\$1,616,970	(\$242,632)	(15.01%)	\$1,106,566
5-10010 Salaries & Wages - PT							\$98
Total Salary, Wages & Benefits	\$1,374,338		\$1,374,338	\$1,616,970	(\$242,632)	(15.01%)	\$1,106,664
Materials & Supplies							
5-20150 Advertising/Design							\$1,577
5-20350 Building R&M Materials & Supply	\$4,800		\$4,800	\$4,800			\$16,486
5-20450 Clothing & Safety Supplies	\$15,000		\$15,000	\$15,000			\$20,385
5-20525 Comm Equip - R&M Materials & Supply	\$2,000		\$2,000	\$2,000			\$1,759
5-20700 Courier	\$150		\$150	\$150			\$176
5-20750 Custodial Supplies	\$1,000		\$1,000	\$1,000			\$78
5-20940 Employee Allowance							\$664
5-21000 Equipment Repairs & Maintenance	\$2,000		\$2,000	\$2,000			\$1,923
5-21500 Hydro	\$15,000		\$15,000	\$17,157	(\$2,157)	(12.57%)	\$13,844
5-21750 Materials & Supplies	\$143,000		\$143,000	\$143,000			\$156,343
5-21800 Meals & Accommodations	\$4,000		\$4,000	\$4,000			\$3,901
5-21850 Meeting Supplies							\$1,418
5-21900 Memberships	\$1,125		\$1,125		\$1,125		
5-21950 Mileage							\$247
5-22075 Monitoring							\$2,832
5-22150 Natural Gas	\$8,000		\$8,000	\$8,000			\$7,628
5-22250 Office Supplies	\$3,000		\$3,000	\$3,000			\$5,732
5-22400 Professional Development	\$15,000		\$15,000		\$15,000		
5-22550 Publications	\$200		\$200	\$200			
5-22900 Small Tools & Equipment	\$4,000		\$4,000	\$4,000			\$6,941
5-23100 Telephone - Cellular	\$1,740		\$1,740	\$3,120	(\$1,380)	(44.23%)	\$2,389
5-23105 Telephone - Landline				\$2,000	(\$2,000)	(100.00%)	\$2,582
5-23250 Water	\$900		\$900	\$900			\$568
Total Materials & Supplies	\$220,915		\$220,915	\$210,327	\$10,588	5.03%	\$247,473
Contracted Services							
5-30250 Building R & M Contracted Services	\$3,500		\$3,500	\$3,500			\$7,264
5-30500 Consulting Fees	\$40,000		\$40,000	\$30,000	\$10,000	33.33%	\$10,049
5-30525 Contractors	\$278,500		\$278,500	\$260,500	\$18,000	6.91%	\$229,721
5-30600 Copying Expenses							\$732
5-30621 Custodial Contracts	\$5,000		\$5,000	\$5,000			\$7,021
5-31000 Garbage Collection	\$2,000		\$2,000	\$2,000			\$2,677
5-31150 Hydrant Rental							\$539
5-31350 Legal Fees							\$91
5-31610 Property - R&M Contracted Services	\$300		\$300	\$300			\$50
5-31625 Service Contracts	\$7,000		\$7,000	\$7,000			\$11,009
Total Contracted Services	\$336,300		\$336,300	\$308,300	\$28,000	9.08%	\$269,153
Rents & Financials							
5-55300 Lease - Premise	\$6,000		\$6,000	\$6,000			\$6,277
5-57000 Interest & Penalties							\$1,868
Total Rents & Financials	\$6,000		\$6,000	\$6,000			\$8,145
Total Expense	\$1,937,553		\$1,937,553	\$2,141,597	(\$204,044)	(9.53%)	\$1,631,435
Long Term Debt							
5-50000 Debenture - Interest	\$80,195		\$80,195	\$88,201	(\$8,006)	(9.08%)	\$88,220
5-50001 Debenture - Payments	\$195,598		\$195,598	\$195,598			\$195,597
Total Long Term Debt	\$275,793		\$275,793	\$283,799	(\$8,006)	(2.82%)	\$283,817
Total Debt	\$275,793		\$275,793	\$283,799	(\$8,006)	(2.82%)	\$283,817
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs	\$357,161		\$357,161	\$357,161			\$856,164

Roadways



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Internal Allocations	\$357,161		\$357,161	\$357,161			\$856,164
Net Levy	\$2,395,847		\$2,395,847	\$2,674,797	(\$278,950)	(10.43%)	\$2,582,423
2 Capital Fund							
Deferred Revenue							
7-90005 DC's Recognized - Roads and Related	(\$66,250)		(\$66,250)		(\$66,250)		
Total Deferred Revenue	(\$66,250)		(\$66,250)		(\$66,250)		
Grants							
7-21000 Provincial Grants							(\$1,020)
Total Grants							(\$1,020)
Total Revenue	(\$66,250)		(\$66,250)		(\$66,250)		(\$1,020)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20085 Reserve Transfer - Public Works Capital	(\$108,750)		(\$108,750)		(\$108,750)		
9-20095 Reserve Transfer - Salt Management	(\$115,000)		(\$115,000)		(\$115,000)		
Total Transfer To/From Reserve	(\$223,750)		(\$223,750)		(\$223,750)		
Total Reserve Transfer	(\$223,750)		(\$223,750)		(\$223,750)		
Capital Expenses							
8-30525 Contractors	\$290,000		\$290,000		\$290,000		
Total Capital Expenses	\$290,000		\$290,000		\$290,000		
Net Levy							(\$1,020)
Total Roadways	\$2,395,847		\$2,395,847	\$2,674,797	(\$278,950)	(10.43%)	\$2,581,403



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-31170 Snow Removal Fees	(\$24,250)		(\$24,250)	(\$13,000)	(\$11,250)	86.54%	(\$20,366)
4-40440 Miscellaneous Revenue							(\$931)
Total Revenue	(\$24,250)		(\$24,250)	(\$13,000)	(\$11,250)	86.54%	(\$21,297)
Total Revenue	(\$24,250)		(\$24,250)	(\$13,000)	(\$11,250)	86.54%	(\$21,297)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$435,504		\$435,504	\$185,203	\$250,301	135.15%	\$513,656
Total Salary, Wages & Benefits	\$435,504		\$435,504	\$185,203	\$250,301	135.15%	\$513,656
Materials & Supplies							
5-21555 Inventory - Adjustment							(\$32,481)
5-21750 Materials & Supplies	\$229,100		\$229,100	\$227,100	\$2,000	0.88%	\$289,066
Total Materials & Supplies	\$229,100		\$229,100	\$227,100	\$2,000	0.88%	\$256,585
Contracted Services							
5-30525 Contractors	\$65,000		\$65,000	\$65,000			\$58,190
5-31610 Property - R&M Contracted Services							\$843
Total Contracted Services	\$65,000		\$65,000	\$65,000			\$59,033
Total Expense	\$729,604		\$729,604	\$477,303	\$252,301	52.86%	\$829,274
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs	\$489,410		\$489,410	\$489,410			\$1,542,874
Total Internal Allocations	\$489,410		\$489,410	\$489,410			\$1,542,874
Net Levy	\$1,194,764		\$1,194,764	\$953,713	\$241,051	25.28%	\$2,350,851
Total Winter Control	\$1,194,764		\$1,194,764	\$953,713	\$241,051	25.28%	\$2,350,851



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40215 Entrance Permit	(\$10,500)		(\$10,500)	(\$10,500)			(\$9,360)
4-40620 Recovery							(\$7,323)
Total Revenue	(\$10,500)		(\$10,500)	(\$10,500)			(\$16,683)
Total Revenue	(\$10,500)		(\$10,500)	(\$10,500)			(\$16,683)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$245,000		\$245,000	\$102,990	\$142,010	137.89%	\$208,884
Total Salary, Wages & Benefits	\$245,000		\$245,000	\$102,990	\$142,010	137.89%	\$208,884
Materials & Supplies							
5-21555 Inventory - Adjustment							\$12,543
5-21750 Materials & Supplies	\$51,600		\$51,600	\$51,600			\$109,703
Total Materials & Supplies	\$51,600		\$51,600	\$51,600			\$122,246
Contracted Services							
5-30525 Contractors	\$45,800		\$45,800	\$45,800			\$27,650
Total Contracted Services	\$45,800		\$45,800	\$45,800			\$27,650
Total Expense	\$342,400		\$342,400	\$200,390	\$142,010	70.87%	\$358,780
Long Term Debt							
5-50000 Debenture - Interest	\$1,563		\$1,563	\$1,859	(\$296)	(15.92%)	\$1,866
5-50001 Debenture - Payments	\$12,188		\$12,188	\$12,188			\$12,188
Total Long Term Debt	\$13,751		\$13,751	\$14,047	(\$296)	(2.11%)	\$14,054
Total Debt	\$13,751		\$13,751	\$14,047	(\$296)	(2.11%)	\$14,054
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs	\$147,094		\$147,094	\$147,094			\$557,494
Total Internal Allocations	\$147,094		\$147,094	\$147,094			\$557,494
Net Levy	\$492,745		\$492,745	\$351,031	\$141,714	40.37%	\$913,645
Total Storm Management	\$492,745		\$492,745	\$351,031	\$141,714	40.37%	\$913,645



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Materials & Supplies							
5-21500 Hydro	\$63,000		\$63,000	\$67,000	(\$4,000)	(5.97%)	\$58,950
Total Materials & Supplies	\$63,000		\$63,000	\$67,000	(\$4,000)	(5.97%)	\$58,950
Contracted Services							
5-30525 Contractors	\$9,000		\$9,000	\$9,000			\$4,119
5-30850 Equipment Repairs & Maintenance	\$14,000		\$14,000	\$14,000			\$20,976
Total Contracted Services	\$23,000		\$23,000	\$23,000			\$25,095
Total Expense	\$86,000		\$86,000	\$90,000	(\$4,000)	(4.44%)	\$84,045
Total Debt							
Total Reserve Transfer							
Net Levy	\$86,000		\$86,000	\$90,000	(\$4,000)	(4.44%)	\$84,045
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20085 Reserve Transfer - Public Works Capital				(\$101,760)	\$101,760	(100.00%)	
Total Transfer To/From Reserve				(\$101,760)	\$101,760	(100.00%)	
Total Reserve Transfer				(\$101,760)	\$101,760	(100.00%)	
Capital Expenses							
8-30525 Contractors				\$101,760	(\$101,760)	(100.00%)	
Total Capital Expenses				\$101,760	(\$101,760)	(100.00%)	
Net Levy							
Total Street Lighting	\$86,000		\$86,000	\$90,000	(\$4,000)	(4.44%)	\$84,045



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$110,552		\$110,552	\$108,513	\$2,039	1.88%	\$94,364
Total Salary, Wages & Benefits	\$110,552		\$110,552	\$108,513	\$2,039	1.88%	\$94,364
Total Expense	\$110,552		\$110,552	\$108,513	\$2,039	1.88%	\$94,364
Total Debt							
Transfer To/From Reserve							
6-20085 Reserve Transfer - Public Works Capital	(\$100,000)		(\$100,000)	(\$100,000)			
Total Transfer To/From Reserve	(\$100,000)		(\$100,000)	(\$100,000)			
Total Reserve Transfer	(\$100,000)		(\$100,000)	(\$100,000)			
Net Levy	\$10,552		\$10,552	\$8,513	\$2,039	23.95%	\$94,364
2 Capital Fund							
Deferred Revenue							
7-90005 DC's Recognized - Roads and Related	(\$100,202)		(\$100,202)	(\$100,000)	(\$202)	0.20%	(\$70,723)
7-91000 Deferred Gas Tax Recognized	(\$601,143)		(\$601,143)	(\$601,143)			(\$564,011)
Total Deferred Revenue	(\$701,345)		(\$701,345)	(\$701,143)	(\$202)	0.03%	(\$634,734)
Grants							
7-20000 Federal Grants	(\$400,730)		(\$400,730)		(\$400,730)		
7-21000 Provincial Grants	(\$604,625)		(\$604,625)	(\$336,217)	(\$268,408)	79.83%	(\$336,217)
Total Grants	(\$1,005,355)		(\$1,005,355)	(\$336,217)	(\$669,138)	199.02%	(\$336,217)
Total Revenue	(\$1,706,700)		(\$1,706,700)	(\$1,037,360)	(\$669,340)	64.52%	(\$970,951)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20085 Reserve Transfer - Public Works Capital	\$722,050		\$722,050	\$207,582	\$514,468	247.84%	\$977,826
9-20097 Reserve Transfer - Streetscape	\$1,000,000		\$1,000,000		\$1,000,000		
9-21065 Reserve Transfer - Working Capital				(\$120,000)	\$120,000	(100.00%)	(\$112,026)
Total Transfer To/From Reserve	\$1,722,050		\$1,722,050	\$87,582	\$1,634,468	1,866.21%	\$865,800
Total Reserve Transfer	\$1,722,050		\$1,722,050	\$87,582	\$1,634,468	1,866.21%	\$865,800
Capital Expenses							
8-21750 Materials & Supplies							\$5,343
8-30500 Consulting Fees				\$413,146	(\$413,146)	(100.00%)	\$163,929
8-30525 Contractors	\$2,671,100		\$2,671,100	\$2,823,082	(\$151,982)	(5.38%)	\$2,222,329
Total Capital Expenses	\$2,671,100		\$2,671,100	\$3,236,228	(\$565,128)	(17.46%)	\$2,391,601
Net Levy	\$2,686,450		\$2,686,450	\$2,286,450	\$400,000	17.49%	\$2,286,450
Total Roads Capital Projects	\$2,697,002		\$2,697,002	\$2,294,963	\$402,039	17.52%	\$2,380,814



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$20,119
Total Salary, Wages & Benefits							\$20,119
Materials & Supplies							
5-21750 Materials & Supplies							\$12,343
Total Materials & Supplies							\$12,343
Contracted Services							
5-30525 Contractors							\$34,939
Total Contracted Services							\$34,939
Total Expense							\$67,401
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs							\$33,929
Total Internal Allocations							\$33,929
Net Levy							\$101,330
2 Capital Fund							
Grants							
7-21000 Provincial Grants							(\$681,734)
Total Grants							(\$681,734)
Total Revenue							(\$681,734)
Salary, Wages & Benefits							
8-10000 SWB Capital - FT							\$8,047
Total Salary, Wages & Benefits							\$8,047
Total Expense							\$8,047
Total Debt							
Transfer To/From Reserve							
9-20085 Reserve Transfer - Public Works Capital							(\$48,467)
Total Transfer To/From Reserve							(\$48,467)
Total Reserve Transfer							(\$48,467)
Internal Allocations							
8-42000 Internal Equipment Charge							\$20,512
Total Internal Allocations							\$20,512
Capital Expenses							
8-21750 Materials & Supplies							\$7,880
8-30525 Contractors							\$693,761
Total Capital Expenses							\$701,641
Net Levy							(\$1)
Total Weather Events Roads							\$101,329



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40440 Miscellaneous Revenue	(\$31,000)		(\$31,000)	(\$31,000)			(\$31,021)
Total Revenue	(\$31,000)		(\$31,000)	(\$31,000)			(\$31,021)
Grants							
4-21000 Provincial Grant	(\$114,976)		(\$114,976)	(\$114,976)			(\$57,872)
Total Grants	(\$114,976)		(\$114,976)	(\$114,976)			(\$57,872)
Total Revenue	(\$145,976)		(\$145,976)	(\$145,976)			(\$88,893)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$4,827		\$4,827		\$4,827		\$4,658
Total Salary, Wages & Benefits	\$4,827		\$4,827		\$4,827		\$4,658
Materials & Supplies							
5-21750 Materials & Supplies	\$450		\$450	\$450			\$773
5-23100 Telephone - Cellular	\$740		\$740	\$740			\$122
Total Materials & Supplies	\$1,190		\$1,190	\$1,190			\$895
Contracted Services							
5-31625 Service Contracts	\$160,576		\$160,576	\$242,601	(\$82,025)	(33.81%)	\$158,147
5-31630 Service Contracts-Specialized	\$108,884		\$108,884	\$108,884			\$109,322
Total Contracted Services	\$269,460		\$269,460	\$351,485	(\$82,025)	(23.34%)	\$267,469
Total Expense	\$275,477		\$275,477	\$352,675	(\$77,198)	(21.89%)	\$273,022
Total Debt							
Total Reserve Transfer							
Net Levy	\$129,501		\$129,501	\$206,699	(\$77,198)	(37.35%)	\$184,129
Total Transit	\$129,501		\$129,501	\$206,699	(\$77,198)	(37.35%)	\$184,129



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$156,308)		(\$156,308)	(\$143,428)	(\$12,880)	8.98%	(\$206,603)
Donations							(\$25)
Total Revenue	(\$156,308)		(\$156,308)	(\$143,428)	(\$12,880)	8.98%	(\$206,628)
Salary, Wages & Benefits	\$808,781		\$808,781	\$748,959	\$59,822	7.99%	\$763,784
Materials & Supplies	\$258,962		\$258,962	\$251,114	\$7,848	3.13%	\$223,155
Contracted Services	\$136,150		\$136,150	\$131,550	\$4,600	3.50%	\$161,898
Total Expense	\$1,203,893		\$1,203,893	\$1,131,623	\$72,270	6.39%	\$1,148,837
Long Term Debt	\$63,909		\$63,909	\$65,849	(\$1,940)	(2.95%)	\$65,849
Total Debt	\$63,909		\$63,909	\$65,849	(\$1,940)	(2.95%)	\$65,849
Transfer To/From Reserve	\$3,050		\$3,050	\$3,050			(\$3,152)
Total Reserve Transfer	\$3,050		\$3,050	\$3,050			(\$3,152)
Internal Allocations							(\$124)
Net Levy	\$1,114,544		\$1,114,544	\$1,057,094	\$57,450	5.43%	\$1,004,782
2 Capital Fund							
Deferred Revenue				(\$508,449)	\$508,449	(100.00%)	(\$573,508)
Total Revenue				(\$508,449)	\$508,449	(100.00%)	(\$573,508)
Total Expense							
Total Debt							
Transfer To/From Reserve	\$42,445		\$42,445	(\$754,068)	\$796,513	(105.63%)	\$90,242
Total Reserve Transfer	\$42,445		\$42,445	(\$754,068)	\$796,513	(105.63%)	\$90,242
Capital Expenses	\$343,200		\$343,200	\$1,604,671	(\$1,261,471)	(78.61%)	\$825,420
Net Levy	\$385,645		\$385,645	\$342,154	\$43,491	12.71%	\$342,154
Total Parks & Cemeteries	\$1,500,189		\$1,500,189	\$1,399,248	\$100,941	7.21%	\$1,346,936



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40160 Cornerstone Revenue	(\$7,100)		(\$7,100)	(\$5,500)	(\$1,600)	29.09%	(\$8,700)
4-40320 Grass & Device Revenue	(\$4,700)		(\$4,700)	(\$4,550)	(\$150)	3.30%	(\$5,625)
4-40380 Interment - Grave	(\$32,500)		(\$32,500)	(\$32,600)	\$100	(0.31%)	(\$36,800)
4-40390 Interment - Cremation	(\$17,100)		(\$17,100)	(\$16,500)	(\$600)	3.64%	(\$17,700)
4-40440 Miscellaneous Revenue							(\$250)
4-40485 Niche - Columbarium	(\$20,570)		(\$20,570)	(\$20,718)	\$148	(0.71%)	(\$22,681)
4-40487 Niche - Second Open/Close	(\$150)		(\$150)	(\$150)			
4-40555 Plaque - Bronze Wreath	(\$3,150)		(\$3,150)	(\$3,750)	\$600	(16.00%)	(\$4,550)
4-40560 Plot - Single Adult	(\$10,560)		(\$10,560)	(\$7,200)	(\$3,360)	46.67%	(\$10,032)
4-40561 Plot - Double Adult	(\$12,912)		(\$12,912)	(\$7,680)	(\$5,232)	68.13%	(\$16,708)
4-40563 Plot - Single Cremation	(\$1,056)		(\$1,056)	(\$720)	(\$336)	46.67%	(\$792)
4-40802 Vault Transfer Fee	(\$500)		(\$500)	(\$1,200)	\$700	(58.33%)	(\$200)
4-40810 Weekend Surcharge	(\$5,100)		(\$5,100)	(\$3,600)	(\$1,500)	41.67%	(\$5,550)
4-40815 Monument Staking Fee	(\$5,850)		(\$5,850)	(\$3,000)	(\$2,850)	95.00%	(\$6,750)
4-40820 Winter Vault	(\$4,800)		(\$4,800)	(\$6,000)	\$1,200	(20.00%)	(\$6,800)
4-70030 Interest	(\$2,345)		(\$2,345)	(\$2,345)			(\$4,468)
Total Revenue	(\$128,393)		(\$128,393)	(\$115,513)	(\$12,880)	11.15%	(\$147,606)
Donations							
4-50010 Donations - Individual & Corporate							(\$25)
Total Donations							(\$25)
Total Revenue	(\$128,393)		(\$128,393)	(\$115,513)	(\$12,880)	11.15%	(\$147,631)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$196,565		\$196,565	\$176,650	\$19,915	11.27%	\$132,787
5-10010 Salaries & Wages - PT	\$22,255		\$22,255	\$22,224	\$31	0.14%	\$59,275
Total Salary, Wages & Benefits	\$218,820		\$218,820	\$198,874	\$19,946	10.03%	\$192,062
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,000			\$644
5-20450 Clothing & Safety Supplies	\$1,200		\$1,200	\$1,200			\$820
5-20500 Columbarium Supplies	\$4,000		\$4,000	\$3,000	\$1,000	33.33%	\$3,930
5-20600 Cornerstone	\$2,833		\$2,833	\$2,625	\$208	7.92%	\$2,341
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$1,000			\$861
5-21100 Fleet R&M M&S	\$3,071		\$3,071	\$3,071			\$663
5-21200 Fuel (Gas, diesel)	\$5,250		\$5,250	\$5,000	\$250	5.00%	\$5,762
5-21300 Grave Maintenance	\$3,000		\$3,000	\$3,000			\$2,372
5-21500 Hydro	\$2,000		\$2,000	\$1,800	\$200	11.11%	\$2,068
5-21625 Licencing Fee	\$1,430		\$1,430	\$1,430			\$385
5-21800 Meals & Accommodations	\$800		\$800	\$800			\$829
5-21900 Memberships	\$365		\$365		\$365		
5-22250 Office Supplies	\$800		\$800	\$1,000	(\$200)	(20.00%)	\$849
5-22480 Property - R&M Materials & Supply	\$3,000		\$3,000	\$3,000			\$2,457
5-22850 Sewer	\$500		\$500	\$700	(\$200)	(28.57%)	\$97
5-22900 Small Tools & Equipment	\$4,600		\$4,600	\$4,600			\$2,487
5-23100 Telephone - Cellular	\$1,080		\$1,080	\$1,380	(\$300)	(21.74%)	\$896
5-23250 Water	\$1,700		\$1,700	\$1,700			\$1,449
Total Materials & Supplies	\$37,629		\$37,629	\$36,306	\$1,323	3.64%	\$28,910
Contracted Services							
5-30100 Accounting/Audit Fees	\$1,000		\$1,000	\$1,000			\$1,000
5-30525 Contractors	\$5,600		\$5,600	\$7,100	(\$1,500)	(21.13%)	\$1,930
5-31000 Garbage Collection	\$200		\$200	\$200			\$204
5-31610 Property - R&M Contracted Services	\$8,000		\$8,000	\$8,000			\$4,849
5-31655 Software & Services - End User	\$2,300		\$2,300	\$2,000	\$300	15.00%	\$2,153
Total Contracted Services	\$17,100		\$17,100	\$18,300	(\$1,200)	(6.56%)	\$10,136
Total Expense	\$273,549		\$273,549	\$253,480	\$20,069	7.92%	\$231,108
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-43000 Int. Recovery of Equip							(\$44)
Total Internal Allocations							(\$44)
Net Levy	\$145,156		\$145,156	\$137,967	\$7,189	5.21%	\$83,433

2 Capital Fund

Total Revenue							
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Cemeteries

	2020		2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20070 Reserve Transfer - Cemetery	(\$6,962)		(\$6,962)	(\$1,200)	(\$5,762)	480.17%	\$3,309
Total Transfer To/From Reserve	(\$6,962)		(\$6,962)	(\$1,200)	(\$5,762)	480.17%	\$3,309
Total Reserve Transfer	(\$6,962)		(\$6,962)	(\$1,200)	(\$5,762)	480.17%	\$3,309
Capital Expenses							
8-30525 Contractors	\$15,000		\$15,000	\$15,000			\$10,491
Total Capital Expenses	\$15,000		\$15,000	\$15,000			\$10,491
Net Levy	\$8,038		\$8,038	\$13,800	(\$5,762)	(41.75%)	\$13,800
Total Cemeteries	\$153,194		\$153,194	\$151,767	\$1,427	0.94%	\$97,233



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$19,563)		(\$19,563)	(\$19,563)			(\$20,563)
4-40418 Locks Permits	(\$7,952)		(\$7,952)	(\$7,952)			(\$8,134)
4-40620 Recovery							(\$30,240)
4-40793 Tree Planting Revenue	(\$400)		(\$400)	(\$400)			(\$60)
Total Revenue	(\$27,915)		(\$27,915)	(\$27,915)			(\$58,997)
Total Revenue	(\$27,915)		(\$27,915)	(\$27,915)			(\$58,997)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$342,744		\$342,744	\$315,178	\$27,566	8.75%	\$329,407
5-10010 Salaries & Wages - PT	\$247,217		\$247,217	\$234,907	\$12,310	5.24%	\$242,315
Total Salary, Wages & Benefits	\$589,961		\$589,961	\$550,085	\$39,876	7.25%	\$571,722
Materials & Supplies							
5-20350 Building R&M Materials & Supply							\$724
5-20450 Clothing & Safety Supplies	\$3,500		\$3,500	\$3,500			\$2,230
5-20750 Custodial Supplies	\$2,800		\$2,800	\$2,800			\$1,674
5-20855 Dock - Repairs & Maintenance	\$4,900		\$4,900	\$4,200	\$700	16.67%	\$5,180
5-21000 Equipment Repairs & Maintenance	\$5,100		\$5,100	\$7,100	(\$2,000)	(28.17%)	\$3,523
5-21100 Fleet R&M M&S	\$6,000		\$6,000	\$3,000	\$3,000	100.00%	\$7,483
5-21105 Flag Maintenance	\$4,000		\$4,000	\$4,000			\$4,123
5-21200 Fuel (Gas, diesel)	\$23,133		\$23,133	\$23,133			\$25,565
5-21475 Hired Equipment							\$127
5-21477 Horticulture/Beautification	\$20,000		\$20,000	\$20,000			\$18,034
5-21500 Hydro	\$19,000		\$19,000	\$19,000			\$14,985
5-21625 Licencing Fee	\$955		\$955	\$955			\$625
5-21800 Meals & Accommodations	\$1,100		\$1,100	\$1,080	\$20	1.85%	\$1,006
5-21900 Memberships	\$365		\$365		\$365		
5-22060 Minor Acquisitions							\$13,303
5-22250 Office Supplies	\$300		\$300	\$300			\$198
5-22400 Professional Development	\$4,000		\$4,000		\$4,000		
5-22450 Promotion/Special Events	\$500		\$500	\$500			
5-22475 Propane	\$5,750		\$5,750	\$5,750			\$6,148
5-22480 Property - R&M Materials & Supply	\$84,750		\$84,750	\$84,750			\$58,611
5-22850 Sewer	\$500		\$500	\$500			\$688
5-22875 Signage	\$4,000		\$4,000	\$4,000			\$712
5-22900 Small Tools & Equipment	\$1,000		\$1,000	\$1,000			\$997
5-23100 Telephone - Cellular	\$1,380		\$1,380	\$2,040	(\$660)	(32.35%)	\$1,738
5-23105 Telephone - Landline				\$900	(\$900)	(100.00%)	\$932
5-23155 Tree Maintenance	\$6,000		\$6,000	\$6,000			\$4,789
5-23250 Water	\$22,300		\$22,300	\$20,300	\$2,000	9.85%	\$20,850
Total Materials & Supplies	\$221,333		\$221,333	\$214,808	\$6,525	3.04%	\$194,245
Contracted Services							
5-30250 Building R & M Contracted Services							\$2,031
5-30525 Contractors							\$28,859
5-30630 Equipment Repairs & Maintenance							\$10,099
5-30635 Fleet Maint - C.S.	\$4,600		\$4,600	\$4,600			\$8,609
5-31000 Garbage Collection	\$40,000		\$40,000	\$34,200	\$5,800	16.96%	\$43,341
5-31150 Hydrant Rental							\$270
5-31400 Maintenance Contracts	\$63,500		\$63,500	\$63,500			\$45,868
5-31610 Property - R&M Contracted Services	\$450		\$450	\$450			\$2,177
5-31875 Washroom Rentals	\$10,500		\$10,500	\$10,500			\$10,508
Total Contracted Services	\$119,050		\$119,050	\$113,250	\$5,800	5.12%	\$151,762
Total Expense	\$930,344		\$930,344	\$878,143	\$52,201	5.94%	\$917,729
Long Term Debt							
5-50000 Debenture - Interest	\$20,574		\$20,574	\$22,514	(\$1,940)	(8.62%)	\$22,514
5-50001 Debenture - Payments	\$43,335		\$43,335	\$43,335			\$43,335
Total Long Term Debt	\$63,909		\$63,909	\$65,849	(\$1,940)	(2.95%)	\$65,849
Total Debt	\$63,909		\$63,909	\$65,849	(\$1,940)	(2.95%)	\$65,849
Transfer To/From Reserve							
6-20072 Reserve Transfer - Parks	\$6,000		\$6,000	\$6,000			
6-20080 RSRV xFr - Pitmans Bay	(\$450)		(\$450)	(\$450)			(\$3,152)
6-21010 Reserve Transfer - Brunel Locks Park	(\$2,500)		(\$2,500)	(\$2,500)			
Total Transfer To/From Reserve	\$3,050		\$3,050	\$3,050			(\$3,152)
Total Reserve Transfer	\$3,050		\$3,050	\$3,050			(\$3,152)
Internal Allocations							
5-43000 Int. Recovery of Equip							(\$80)
Total Internal Allocations							(\$80)



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$969,388		\$969,388	\$919,127	\$50,261	5.47%	\$921,349
2 Capital Fund							
Deferred Revenue							
7-90020 DC's Recognized - Outdoor Recreation				(\$8,449)	\$8,449	(100.00%)	(\$8,449)
7-92000 Deferred Parkland Fee Recognized				(\$500,000)	\$500,000	(100.00%)	(\$565,059)
Total Deferred Revenue				(\$508,449)	\$508,449	(100.00%)	(\$573,508)
Total Revenue				(\$508,449)	\$508,449	(100.00%)	(\$573,508)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20072 Reserve Transfer - Parks	\$49,407		\$49,407	(\$717,868)	\$767,275	(106.88%)	\$121,568
9-20090 Reserve Transfer - Fleet				(\$35,000)	\$35,000	(100.00%)	(\$34,635)
Total Transfer To/From Reserve	\$49,407		\$49,407	(\$752,868)	\$802,275	(106.56%)	\$86,933
Total Reserve Transfer	\$49,407		\$49,407	(\$752,868)	\$802,275	(106.56%)	\$86,933
Capital Expenses							
8-21750 Materials & Supplies	\$40,000		\$40,000	\$35,000	\$5,000	14.29%	\$37,740
8-30500 Consulting Fees							\$30,719
8-30525 Contractors	\$288,200		\$288,200	\$1,524,671	(\$1,236,471)	(81.10%)	\$746,470
8-31600 Professional Fees				\$30,000	(\$30,000)	(100.00%)	
Total Capital Expenses	\$328,200		\$328,200	\$1,589,671	(\$1,261,471)	(79.35%)	\$814,929
Net Levy	\$377,607		\$377,607	\$328,354	\$49,253	15.00%	\$328,354
Total Parks and Trails	\$1,346,995		\$1,346,995	\$1,247,481	\$99,514	7.98%	\$1,249,703



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$319,331)		(\$319,331)	(\$244,631)	(\$74,700)	30.54%	(\$263,212)
Grants							(\$1,500)
Donations							(\$500)
Total Revenue	(\$319,331)		(\$319,331)	(\$244,631)	(\$74,700)	30.54%	(\$265,212)
Salary, Wages & Benefits	\$994,309		\$994,309	\$938,609	\$55,700	5.93%	\$912,702
Materials & Supplies	\$191,600		\$191,600	\$184,389	\$7,211	3.91%	\$166,833
Contracted Services	\$105,886		\$105,886	\$96,780	\$9,106	9.41%	\$110,229
Rents & Financials							\$6
Total Expense	\$1,291,795		\$1,291,795	\$1,219,778	\$72,017	5.90%	\$1,189,770
Long Term Debt	\$59,877		\$59,877	\$59,877			\$59,877
Total Debt	\$59,877		\$59,877	\$59,877			\$59,877
Transfer To/From Reserve							(\$2,665)
Total Reserve Transfer							(\$2,665)
Internal Allocations							(\$2,233)
Net Levy	\$1,032,341		\$1,032,341	\$1,035,024	(\$2,683)	(0.26%)	\$979,537
2 Capital Fund							
Revenue							(\$10,184)
Donations							(\$5,000)
Total Revenue							(\$15,184)
Total Expense							
Total Debt							
Transfer To/From Reserve	\$137,656		\$137,656	(\$171,036)	\$308,692	(180.48%)	(\$66,985)
Total Reserve Transfer	\$137,656		\$137,656	(\$171,036)	\$308,692	(180.48%)	(\$66,985)
Capital Expenses	\$176,664		\$176,664	\$485,356	(\$308,692)	(63.60%)	\$386,305
Net Levy	\$314,320		\$314,320	\$314,320			\$304,136
Total Fire & Emergency Services	\$1,346,661		\$1,346,661	\$1,349,344	(\$2,683)	(0.20%)	\$1,283,673



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$27,106		\$27,106	\$34,322	(\$7,216)	(21.02%)	\$36,709
5-10010 Salaries & Wages - PT							\$504
Total Salary, Wages & Benefits	\$27,106		\$27,106	\$34,322	(\$7,216)	(21.02%)	\$37,213
Materials & Supplies							
5-20450 Clothing & Safety Supplies							\$507
5-21750 Materials & Supplies	\$1,500		\$1,500	\$1,500			\$904
5-21800 Meals & Accommodations	\$768		\$768	\$768			\$330
5-22950 Specialized Training							\$120
Total Materials & Supplies	\$2,268		\$2,268	\$2,268			\$1,861
Contracted Services							
5-30525 Contractors							\$756
5-31000 Garbage Collection							\$4,427
Total Contracted Services							\$5,183
Total Expense	\$29,374		\$29,374	\$36,590	(\$7,216)	(19.72%)	\$44,257
Total Debt							
Transfer To/From Reserve							
6-21065 Reserve Transfer - Working Capital							(\$2,665)
Total Transfer To/From Reserve							(\$2,665)
Total Reserve Transfer							(\$2,665)
Net Levy	\$29,374		\$29,374	\$36,590	(\$7,216)	(19.72%)	\$41,592
Total Emergency Planning	\$29,374		\$29,374	\$36,590	(\$7,216)	(19.72%)	\$41,592



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery	(\$5,628)		(\$5,628)	(\$5,628)			
4-21060 Prov - Fire Call Revenue	(\$7,000)		(\$7,000)	(\$7,000)			(\$14,803)
4-22010 Municipal - District	(\$12,000)		(\$12,000)	(\$12,000)			(\$11,687)
4-22030 Municipal - Lake of Bays	(\$239,674)		(\$239,674)	(\$176,201)	(\$63,473)	36.02%	(\$180,000)
4-30090 Lease	(\$7,590)		(\$7,590)	(\$4,200)	(\$3,390)	80.71%	(\$7,200)
4-40365 Insurance Recovery	(\$25,000)		(\$25,000)	(\$25,000)			(\$18,577)
4-40440 Miscellaneous Revenue	(\$11,000)		(\$11,000)	(\$8,000)	(\$3,000)	37.50%	(\$24,632)
4-40450 MNR Fire	(\$6,439)		(\$6,439)	(\$6,602)	\$163	(2.47%)	(\$6,313)
4-40620 Recovery	(\$5,000)		(\$5,000)		(\$5,000)		
Total Revenue	(\$319,331)		(\$319,331)	(\$244,631)	(\$74,700)	30.54%	(\$263,212)
Grants							
4-23000 Community Grant							(\$1,500)
Total Grants							(\$1,500)
Donations							
4-50010 Donations - Individual & Corporate							(\$500)
Total Donations							(\$500)
Total Revenue	(\$319,331)		(\$319,331)	(\$244,631)	(\$74,700)	30.54%	(\$265,212)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$679,712		\$679,712	\$620,322	\$59,390	9.57%	\$624,579
5-10010 Salaries & Wages - PT	\$284,491		\$284,491	\$283,965	\$526	0.19%	\$250,910
5-10401 EAP - PT	\$3,000		\$3,000		\$3,000		
Total Salary, Wages & Benefits	\$967,203		\$967,203	\$904,287	\$62,916	6.96%	\$875,489
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$2,500		\$2,500	\$2,500			\$1,777
5-20450 Clothing & Safety Supplies	\$17,000		\$17,000	\$17,000			\$18,441
5-20525 Comm Equip - R&M Materials & Supply	\$4,000		\$4,000	\$4,000			\$2,888
5-20700 Courier	\$350		\$350	\$350			\$428
5-20750 Custodial Supplies	\$2,000		\$2,000	\$2,000			\$829
5-20925 Educational Supplies	\$12,000		\$12,000	\$12,000			\$13,553
5-21000 Equipment Repairs & Maintenance	\$9,000		\$9,000	\$9,000			\$9,096
5-21050 Fire Prevention	\$6,000		\$6,000	\$6,000			\$6,506
5-21100 Fleet R&M M&S	\$45,000		\$45,000	\$45,000			\$39,652
5-21200 Fuel (Gas, diesel)	\$21,000		\$21,000	\$21,000			\$18,632
5-21500 Hydro	\$12,675		\$12,675	\$14,175	(\$1,500)	(10.58%)	\$11,856
5-21625 Licencing Fee	\$2,250		\$2,250	\$2,250			
5-21750 Materials & Supplies	\$5,000		\$5,000		\$5,000		\$5,521
5-21800 Meals & Accommodations	\$6,350		\$6,350	\$6,350			\$6,805
5-21900 Memberships	\$2,421		\$2,421		\$2,421		
5-22150 Natural Gas	\$6,400		\$6,400	\$6,400			\$6,801
5-22250 Office Supplies	\$950		\$950	\$950			\$817
5-22400 Professional Development	\$7,000		\$7,000		\$7,000		
5-22585 Radio Tower R&M	\$5,400		\$5,400	\$5,400			\$3,231
5-22850 Sewer	\$770		\$770	\$770			\$542
5-22900 Small Tools & Equipment							\$238
5-22955 Specialized Equipment	\$5,000		\$5,000	\$10,000	(\$5,000)	(50.00%)	\$6,461
5-23100 Telephone - Cellular	\$1,800		\$1,800	\$2,760	(\$960)	(34.78%)	\$2,784
5-23105 Telephone - Landline	\$2,700		\$2,700	\$2,700			\$2,608
5-23175 Volunteer/Staff Appreciation	\$6,000		\$6,000	\$6,000			\$3,219
5-23180 Health & Wellness Program	\$5,000		\$5,000	\$7,000	(\$2,000)	(28.57%)	\$1,692
5-23250 Water	\$766		\$766	\$766			\$595
Total Materials & Supplies	\$189,332		\$189,332	\$182,121	\$7,211	3.96%	\$164,972
Contracted Services							
5-30100 Accounting/Audit Fees	\$2,550		\$2,550		\$2,550		
5-30250 Building R & M Contracted Services	\$6,500		\$6,500	\$6,500			\$7,367
5-30600 Copying Expenses	\$600		\$600	\$600			\$799
5-31000 Garbage Collection	\$500		\$500	\$1,000	(\$500)	(50.00%)	\$330
5-31150 Hydrant Rental	\$39,130		\$39,130	\$36,140	\$2,990	8.27%	\$36,335
5-31300 Internet							\$257
5-31400 Maintenance Contracts	\$1,600		\$1,600	\$1,000	\$600	60.00%	\$1,649
5-31625 Service Contracts	\$51,798		\$51,798	\$48,840	\$2,958	6.06%	\$55,411
5-31655 Software & Services - End User	\$3,208		\$3,208	\$2,700	\$508	18.81%	\$2,898
Total Contracted Services	\$105,886		\$105,886	\$96,780	\$9,106	9.41%	\$105,046
Rents & Financials							
5-57000 Interest & Penalties							\$6
Total Rents & Financials							\$6
Total Expense	\$1,262,421		\$1,262,421	\$1,183,188	\$79,233	6.70%	\$1,145,513
Long Term Debt							



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final Budget	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-50000 Debenture - Interest	\$19,751		\$19,751	\$21,771	(\$2,020)	(9.28%)	\$21,771
5-50001 Debenture - Payments	\$40,126		\$40,126	\$38,106	\$2,020	5.30%	\$38,106
Total Long Term Debt	\$59,877		\$59,877	\$59,877			\$59,877
Total Debt	\$59,877		\$59,877	\$59,877			\$59,877
Total Reserve Transfer							
Internal Allocations							
5-43000 Int. Recovery of Equip							(\$2,233)
Total Internal Allocations							(\$2,233)
Net Levy	\$1,002,967		\$1,002,967	\$998,434	\$4,533	0.45%	\$937,945
2 Capital Fund							
Revenue							
7-60010 Sale of Equipment							(\$10,184)
Total Revenue							(\$10,184)
Donations							
7-50010 Donations - Individual & Corporate							(\$5,000)
Total Donations							(\$5,000)
Total Revenue							(\$15,184)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20040 Reserve Transfer - Fire Equipment	\$137,656		\$137,656	(\$171,036)	\$308,692	(180.48%)	(\$66,985)
Total Transfer To/From Reserve	\$137,656		\$137,656	(\$171,036)	\$308,692	(180.48%)	(\$66,985)
Total Reserve Transfer	\$137,656		\$137,656	(\$171,036)	\$308,692	(180.48%)	(\$66,985)
Capital Expenses							
8-21750 Materials & Supplies	\$136,664		\$136,664	\$445,356	(\$308,692)	(69.31%)	\$350,699
8-30525 Contractors	\$40,000		\$40,000	\$40,000			\$35,606
Total Capital Expenses	\$176,664		\$176,664	\$485,356	(\$308,692)	(63.60%)	\$386,305
Net Levy	\$314,320		\$314,320	\$314,320			\$304,136
Total Fire	\$1,317,287		\$1,317,287	\$1,312,754	\$4,533	0.35%	\$1,242,081



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40015 Adult Programs	(\$1,500)		(\$1,500)	(\$1,000)	(\$500)	50.00%	(\$818)
4-40125 Children & Youth Programs	(\$2,000)		(\$2,000)	(\$2,000)			(\$2,043)
4-40170 Custodial Recovery							(\$50)
4-40200 Dues & Fees	(\$500)		(\$500)	(\$500)			(\$449)
4-40220 Equipment Rental	(\$250)		(\$250)	(\$250)			(\$142)
4-40225 Exam Invigilation	(\$1,800)		(\$1,800)	(\$2,500)	\$700	(28.00%)	(\$1,737)
4-40260 Fines	(\$13,000)		(\$13,000)	(\$13,000)			(\$13,557)
4-40365 Insurance Recovery							(\$14,178)
4-40435 Merchandise Revenue	(\$2,500)		(\$2,500)	(\$2,500)			(\$2,459)
4-40440 Miscellaneous Revenue	(\$3,000)		(\$3,000)	(\$2,000)	(\$1,000)	50.00%	(\$2,620)
4-40490 Non-Resident Fee	(\$2,400)		(\$2,400)	(\$2,400)			(\$2,280)
4-40545 Photocopies	(\$6,000)		(\$6,000)	(\$7,000)	\$1,000	(14.29%)	(\$6,221)
4-40640 Registration Fees							(\$1,532)
4-40649 Rental - Late Closing	(\$500)		(\$500)	(\$400)	(\$100)	25.00%	(\$752)
4-40650 Rental	(\$15,500)		(\$15,500)	(\$15,500)			(\$13,211)
Total Revenue	(\$48,950)		(\$48,950)	(\$49,050)	\$100	(0.20%)	(\$62,049)
Grants							
4-20000 Federal Grant							(\$1,876)
4-21000 Provincial Grant	(\$37,463)		(\$37,463)	(\$37,463)			(\$40,938)
4-21020 Provincial Grant- Pay Equity Subsidy	(\$3,475)		(\$3,475)	(\$3,475)			
4-21021 Provincial Grant - Connectivity	(\$2,020)		(\$2,020)	(\$2,020)			(\$1,548)
Total Grants	(\$42,958)		(\$42,958)	(\$42,958)			(\$44,362)
Donations							
4-50010 Donations - Individual & Corporate							\$8
4-50030 Donations - Service Groups							(\$5,647)
Total Donations							(\$5,639)
Total Revenue	(\$91,908)		(\$91,908)	(\$92,008)	\$100	(0.11%)	(\$112,050)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$503,103		\$503,103	\$404,991	\$98,112	24.23%	\$417,140
5-10010 Salaries & Wages - PT	\$291,878		\$291,878	\$281,342	\$10,536	3.74%	\$280,609
Total Salary, Wages & Benefits	\$794,981		\$794,981	\$686,333	\$108,648	15.83%	\$697,749
Materials & Supplies							
5-20125 Adult Programs	\$1,800		\$1,800	\$1,500	\$300	20.00%	\$1,405
5-20300 Board Expenses	\$3,200		\$3,200	\$2,800	\$400	14.29%	\$4,714
5-20350 Building R&M Materials & Supply	\$1,100		\$1,100	\$1,000	\$100	10.00%	\$955
5-20375 Cash Short (Over)							(\$53)
5-20425 Childrens Programs	\$3,000		\$3,000	\$1,500	\$1,500	100.00%	\$2,821
5-20700 Courier	\$100		\$100	\$100			\$35
5-20750 Custodial Supplies	\$150		\$150	\$150			\$123
5-21500 Hydro	\$11,000		\$11,000	\$13,000	(\$2,000)	(15.38%)	\$11,639
5-21558 Inter-Library Loan							(\$18)
5-21750 Materials & Supplies	\$3,000		\$3,000	\$3,000			\$15,341
5-21800 Meals & Accommodations	\$3,000		\$3,000	\$4,000	(\$1,000)	(25.00%)	\$4,768
5-21900 Memberships	\$1,200		\$1,200	\$1,200			\$1,300
5-21925 Merchandise	\$1,000		\$1,000	\$1,000			\$794
5-21950 Mileage	\$1,500		\$1,500	\$2,000	(\$500)	(25.00%)	\$1,850
5-22000 Minor Hardware	\$750		\$750	\$750			\$392
5-22050 Minor Software	\$750		\$750	\$750			\$97
5-22060 Minor Acquisitions	\$2,500		\$2,500	\$3,000	(\$500)	(16.67%)	\$2,522
5-22150 Natural Gas	\$7,000		\$7,000	\$7,000			\$6,582
5-22250 Office Supplies	\$600		\$600	\$1,000	(\$400)	(40.00%)	\$896
5-22350 Processing - In-House	\$1,650		\$1,650	\$2,000	(\$350)	(17.50%)	\$1,521
5-22375 Printer Supplies	\$600		\$600	\$1,100	(\$500)	(45.45%)	\$368
5-22400 Professional Development	\$4,500		\$4,500	\$5,000	(\$500)	(10.00%)	\$5,136
5-22450 Promotion/Special Events	\$2,500		\$2,500	\$500	\$2,000	400.00%	\$237
5-22850 Sewer	\$1,300		\$1,300	\$2,210	(\$910)	(41.18%)	\$1,605
5-23100 Telephone - Cellular	\$720		\$720	\$1,060	(\$340)	(32.08%)	\$560
5-23105 Telephone - Landline	\$1,920		\$1,920	\$2,000	(\$80)	(4.00%)	\$1,971
5-23250 Water	\$1,500		\$1,500	\$2,100	(\$600)	(28.57%)	\$1,538
Total Materials & Supplies	\$56,340		\$56,340	\$59,720	(\$3,380)	(5.66%)	\$69,099
Contracted Services							
5-30100 Accounting/Audit Fees	\$1,526		\$1,526	\$1,526			\$1,526
5-30250 Building R & M Contracted Services	\$21,500		\$21,500	\$6,000	\$15,500	258.33%	\$79,439
5-30500 Consulting Fees							\$3,898
5-30600 Copying Expenses	\$2,160		\$2,160	\$2,100	\$60	2.86%	\$2,427
5-30621 Custodial Contracts	\$32,000		\$32,000	\$27,869	\$4,131	14.82%	\$30,108
5-30631 Digital Marketing	\$600		\$600	\$2,500	(\$1,900)	(76.00%)	\$1,868
5-30645 Mat Contracts	\$2,700		\$2,700	\$3,000	(\$300)	(10.00%)	\$1,747



	2020	2020	2020	2019			2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-30654 Periodicals	\$6,000		\$6,000	\$8,000	(\$2,000)	(25.00%)	\$5,445
5-30655 Processing Fee - Contract	\$14,000		\$14,000	\$14,000			\$13,423
5-30683 Snow Removal	\$7,250		\$7,250	\$13,000	(\$5,750)	(44.23%)	\$12,194
5-31025 Hardware Maint & Support	\$5,600		\$5,600	\$5,500	\$100	1.82%	\$5,597
5-31100 HVAC Repair & Maintenance	\$2,500		\$2,500	\$2,500			\$3,148
5-31300 Internet	\$4,000		\$4,000	\$5,000	(\$1,000)	(20.00%)	\$4,268
5-31350 Legal Fees	\$2,500		\$2,500	\$2,500			\$3,653
5-31622 Security Services	\$1,000		\$1,000	\$1,000			\$1,629
5-31625 Service Contracts							\$29
5-31655 Software & Services - End User	\$4,000		\$4,000	\$5,000	(\$1,000)	(20.00%)	\$4,693
Total Contracted Services	\$107,336		\$107,336	\$96,995	\$10,341	10.66%	\$175,092
Rents & Financials							
5-55300 Lease - Premise	\$700		\$700	\$700			\$698
5-56000 Bank Charges	\$1,100		\$1,100	\$1,100			\$1,299
Total Rents & Financials	\$1,800		\$1,800	\$1,800			\$1,997
Total Expense	\$960,457		\$960,457	\$844,848	\$115,609	13.68%	\$943,937
Total Debt							
Transfer To/From Reserve							
6-20055 Reserve Transfer - Library	(\$84,725)		(\$84,725)		(\$84,725)		
Total Transfer To/From Reserve	(\$84,725)		(\$84,725)		(\$84,725)		
Total Reserve Transfer	(\$84,725)		(\$84,725)		(\$84,725)		
Internal Allocations							
5-86000 Int. Labour Reallocation	\$37,080		\$37,080	\$37,080			\$37,080
Total Internal Allocations	\$37,080		\$37,080	\$37,080			\$37,080
Net Levy	\$820,904		\$820,904	\$789,920	\$30,984	3.92%	\$868,967
2 Capital Fund							
Deferred Revenue							
7-90030 DC's Recognized - Library	(\$4,131)		(\$4,131)	(\$4,131)			
Total Deferred Revenue	(\$4,131)		(\$4,131)	(\$4,131)			
Total Revenue	(\$4,131)		(\$4,131)	(\$4,131)			
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20000 xFr to Capital Reserve							
9-20055 Reserve Transfer - Library				(\$50,600)	\$50,600	(100.00%)	(\$2,948)
9-20057 Reserve Transfer - Library Build Mtn & R	\$35,250		\$35,250	\$35,250			\$31,942
9-20058 Reserve Transfer - Library IT Cap & Web	\$35,250		\$35,250	\$14,353	\$20,897	145.59%	\$24,904
9-20059 Reserve Transfer - Library Renovation	\$15,000		\$15,000	\$15,000			\$15,000
9-20061 Reserve Transfer - Lib. Book Collection				(\$4,000)	\$4,000	(100.00%)	(\$30)
Total Transfer To/From Reserve	\$85,500		\$85,500	\$10,003	\$75,497	754.74%	\$68,868
Total Reserve Transfer	\$85,500		\$85,500	\$10,003	\$75,497	754.74%	\$68,868
Capital Expenses							
8-21750 Materials & Supplies	\$115,631		\$115,631	\$173,628	(\$57,997)	(33.40%)	\$129,639
8-30500 Consulting Fees				\$17,500	(\$17,500)	(100.00%)	\$3,308
8-30525 Contractors							
Total Capital Expenses	\$115,631		\$115,631	\$191,128	(\$75,497)	(39.50%)	\$132,947
Net Levy	\$197,000		\$197,000	\$197,000			\$201,815
Total Library	\$1,017,904		\$1,017,904	\$986,920	\$30,984	3.14%	\$1,070,782



	2020	2020	2020	2019	Budget Change	Budget Change	2019
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising				(\$500)	\$500	(100.00%)	
4-40190 Downtown Dollar Revenue	(\$6,000)		(\$6,000)	(\$4,000)	(\$2,000)	50.00%	(\$6,310)
4-40590 Promotion	(\$7,000)		(\$7,000)		(\$7,000)		(\$17,700)
4-40780 Ticket Sales	(\$65,000)		(\$65,000)	(\$56,500)	(\$8,500)	15.04%	(\$48,674)
Total Revenue	(\$78,000)		(\$78,000)	(\$61,000)	(\$17,000)	27.87%	(\$72,684)
Other Property Tax Revenue							
4-11050 BIA - Levy	(\$127,821)		(\$127,821)	(\$125,315)	(\$2,506)	2.00%	(\$125,314)
4-18060 BIA Write Off							\$512
4-19080 BIA Levy - Supplementary							(\$512)
Total Other Property Tax Revenue	(\$127,821)		(\$127,821)	(\$125,315)	(\$2,506)	2.00%	(\$125,314)
Grants							
4-21000 Provincial Grant	(\$63,380)		(\$63,380)		(\$63,380)		
4-22000 Municipal Grant	(\$20,000)		(\$20,000)		(\$20,000)		
4-23000 Community Grant							(\$3,380)
Total Grants	(\$83,380)		(\$83,380)		(\$83,380)		(\$3,380)
Total Revenue	(\$289,201)		(\$289,201)	(\$186,315)	(\$102,886)	55.22%	(\$201,378)
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT	\$59,000		\$59,000	\$58,501	\$499	0.85%	\$49,730
Total Salary, Wages & Benefits	\$59,000		\$59,000	\$58,501	\$499	0.85%	\$49,730
Materials & Supplies							
5-20150 Advertising/Design	\$28,000		\$28,000		\$28,000		\$13,616
5-20300 Board Expenses	\$1,000		\$1,000	\$1,000			\$846
5-20375 Cash Short (Over)							\$153
5-20910 Downtown Dollar Expenses	\$6,000		\$6,000	\$4,000	\$2,000	50.00%	\$5,735
5-21750 Materials & Supplies				\$5,000	(\$5,000)	(100.00%)	\$3,243
5-21850 Meeting Supplies	\$800		\$800	\$500	\$300	60.00%	\$816
5-21900 Memberships	\$500		\$500	\$500			\$321
5-21950 Mileage	\$200		\$200	\$200			
5-22100 Mural Expenses	\$5,000		\$5,000	\$1,000	\$4,000	400.00%	
5-22250 Office Supplies	\$800		\$800	\$1,000	(\$200)	(20.00%)	\$592
5-22400 Professional Development	\$1,500		\$1,500	\$1,500			\$162
5-22450 Promotion/Special Events	\$74,000		\$74,000	\$78,100	(\$4,100)	(5.25%)	\$74,113
5-22480 Property - R&M Materials & Supply	\$1,000		\$1,000	\$8,000	(\$7,000)	(87.50%)	
5-23100 Telephone - Cellular	\$250		\$250	\$500	(\$250)	(50.00%)	\$250
5-23105 Telephone - Landline	\$600		\$600	\$600			\$627
Total Materials & Supplies	\$119,650		\$119,650	\$101,900	\$17,750	17.42%	\$100,474
Contracted Services							
5-30100 Accounting/Audit Fees	\$600		\$600	\$600			\$509
5-30500 Consulting Fees	\$61,176		\$61,176		\$61,176		
5-30525 Contractors							\$4,070
5-30550 Contributions/Grants to Others	\$13,000		\$13,000	\$6,000	\$7,000	116.67%	\$11,600
5-30600 Copying Expenses	\$600		\$600	\$600			\$2,388
5-30685 Sponsorship				\$1,500	(\$1,500)	(100.00%)	\$1,825
5-30850 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$3,000	(\$2,000)	(66.67%)	\$757
5-31000 Garbage Collection	\$1,000		\$1,000		\$1,000		\$12
5-31300 Internet	\$650		\$650	\$650			\$740
5-31610 Property - R&M Contracted Services	\$5,000		\$5,000	\$1,500	\$3,500	233.33%	
5-31900 Website	\$1,000		\$1,000	\$1,000			\$500
Total Contracted Services	\$84,026		\$84,026	\$14,850	\$69,176	465.83%	\$22,401
Rents & Financials							
5-55300 Lease - Premise	\$5,500		\$5,500	\$5,500			\$5,373
Total Rents & Financials	\$5,500		\$5,500	\$5,500			\$5,373
Total Expense	\$268,176		\$268,176	\$180,751	\$87,425	48.37%	\$177,978
Total Debt							
Transfer To/From Reserve							
6-21000 Reserve Transfer - BIA Downtown Enhancem				(\$5,000)	\$5,000	(100.00%)	\$24,386
6-21003 Reserve Transfer - BIA Special Events	\$5,000		\$5,000	\$8,000	(\$3,000)	(37.50%)	\$5,000
6-21005 Reserve Transfer - BIA Mural Maintenance	(\$4,000)		(\$4,000)		(\$4,000)		
6-21006 Reserve Transfer - BIA Streetscape	\$20,025		\$20,025	\$2,564	\$17,461	681.01%	\$5,000
Total Transfer To/From Reserve	\$21,025		\$21,025	\$5,564	\$15,461	277.88%	\$34,386
Total Reserve Transfer	\$21,025		\$21,025	\$5,564	\$15,461	277.88%	\$34,386
Net Levy							\$10,986



	2020		2020	2019			2019
	Final Budget		Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total BIA							\$10,986