

Appendix A: Town Final 2023 Consolidated Budget

Actuals Unaudited

Organization



Approved

	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$6,848,882)		(\$6,848,882)	(\$6,219,399)	(\$629,483)	10.12%	(\$7,103,865)
Deferred Revenue	(\$160,613)		(\$160,613)	(\$180,750)	\$20,137	(11.14%)	(\$186,784)
Other Property Tax Revenue	(\$1,931,595)		(\$1,931,595)	(\$1,416,935)	(\$514,660)	36.32%	(\$2,230,762)
Grants	(\$2,206,313)		(\$2,206,313)	(\$2,246,235)	\$39,922	(1.78%)	(\$2,444,231)
Donations	(\$1,500)		(\$1,500)	(\$1,000)	(\$500)	50.00%	(\$18,385)
Total Revenue	(\$11,148,903)		(\$11,148,903)	(\$10,064,319)	(\$1,084,584)	10.78%	(\$11,984,027)
Salary, Wages & Benefits	\$15,040,206	\$93,545	\$15,133,751	\$13,470,500	\$1,663,251	12.35%	\$12,748,424
Materials & Supplies	\$3,371,525		\$3,371,525	\$3,205,573	\$165,952	5.18%	\$2,996,247
Contracted Services	\$4,817,027	\$5,500	\$4,822,527	\$4,211,288	\$611,239	14.51%	\$4,658,162
Rents & Financials	\$130,248		\$130,248	\$93,405	\$36,843	39.44%	\$130,545
Total Expense	\$23,359,006	\$99,045	\$23,458,051	\$20,980,766	\$2,477,285	11.81%	\$20,533,378
Long Term Debt	\$943,279		\$943,279	\$971,818	(\$28,539)	(2.94%)	\$965,107
Total Debt	\$943,279		\$943,279	\$971,818	(\$28,539)	(2.94%)	\$965,107
Reserve Contributions	\$3,716,285		\$3,716,285	\$1,431,658	\$2,284,627	159.58%	\$2,760,832
Transfers from Reserves	(\$3,728,480)	(\$70,896)	(\$3,799,376)	(\$1,124,061)	(\$2,675,315)	238.00%	(\$1,141,696)
Total Reserve Contributions (Transfers)	(\$12,195)	(\$70,896)	(\$83,091)	\$307,597	(\$390,688)	(127.01%)	\$1,619,136
Internal Allocations							(\$1)
Net Levy	\$13,141,187	\$28,149	\$13,169,336	\$12,195,862	\$973,474	7.98%	\$11,133,593
2 Capital Fund							
Revenue							(\$13,099)
Deferred Revenue	(\$1,173,390)		(\$1,173,390)	(\$903,291)	(\$270,099)	29.90%	(\$1,244,242)
Grants	(\$740,710)		(\$740,710)	(\$337,498)	(\$403,212)	119.47%	(\$885,791)
Donations	(\$300,000)		(\$300,000)	(\$46,370)	(\$253,630)	546.97%	(\$356,703)
Total Revenue	(\$2,214,100)		(\$2,214,100)	(\$1,287,159)	(\$926,941)	72.01%	(\$2,499,835)
Total Expense							

Organization



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Debt							
Reserve Contributions	\$6,148,645		\$6,148,645	\$2,921,910	\$3,226,735	110.43%	\$5,842,210
Transfers from Reserves	(\$6,481,379)		(\$6,481,379)	(\$5,541,771)	(\$939,608)	16.96%	(\$5,573,622)
Total Reserve Contributions (Transfers)	(\$332,734)		(\$332,734)	(\$2,619,861)	\$2,287,127	(87.30%)	\$268,588
Capital Expenses	\$8,785,554		\$8,785,554	\$9,528,090	(\$742,536)	(7.79%)	\$7,856,440
Net Levy	\$6,238,720		\$6,238,720	\$5,621,070	\$617,650	10.99%	\$5,625,193
Total Organization	\$19,379,907	\$28,149	\$19,408,056	\$17,816,932	\$1,591,124	8.93%	\$16,758,786

Corporate Wide



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Grants							
4-21050 Ontario Municipal Partners Fund	(\$1,859,400)		(\$1,859,400)	(\$1,869,800)	\$10,400	(0.56%)	(\$1,869,800)
Total Grants	(\$1,859,400)		(\$1,859,400)	(\$1,869,800)	\$10,400	(0.56%)	(\$1,869,800)
Total Revenue	(\$1,859,400)		(\$1,859,400)	(\$1,869,800)	\$10,400	(0.56%)	(\$1,869,800)
Total Expense							
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	(\$1,859,400)		(\$1,859,400)	(\$1,869,800)	\$10,400	(0.56%)	(\$1,869,800)
Total Corporate Wide	(\$1,859,400)		(\$1,859,400)	(\$1,869,800)	\$10,400	(0.56%)	(\$1,869,800)

CAO and Human Resources



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits	\$630,842	\$69,896	\$700,738	\$619,872	\$80,866	13.05%	\$622,043
Materials & Supplies	\$87,399		\$87,399	\$60,285	\$27,114	44.98%	(\$24,381)
Contracted Services	\$140,350		\$140,350	\$80,500	\$59,850	74.35%	\$69,079
Total Expense	\$858,591	\$69,896	\$928,487	\$760,657	\$167,830	22.06%	\$666,741
Total Debt							
Reserve Contributions							\$92,224
Transfers from Reserves	(\$70,000)	(\$69,896)	(\$139,896)	(\$20,055)	(\$119,841)	597.56%	(\$6,754)
Total Reserve Contributions (Transfers)	(\$70,000)	(\$69,896)	(\$139,896)	(\$20,055)	(\$119,841)	597.56%	\$85,470
Internal Allocations	(\$41,997)		(\$41,997)	(\$28,354)	(\$13,643)	48.12%	(\$28,210)
Net Levy	\$746,594		\$746,594	\$712,248	\$34,346	4.82%	\$724,001
Total CAO and Human Resources	\$746,594		\$746,594	\$712,248	\$34,346	4.82%	\$724,001



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$232,045	\$69,896	\$301,941	\$220,649	\$81,292	36.84%	\$213,810
Total Salary, Wages & Benefits	\$232,045	\$69,896	\$301,941	\$220,649	\$81,292	36.84%	\$213,810
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$40		\$40	\$40			\$5,790
5-20700 Courier							\$5
5-21800 Meals & Accommodations	\$4,000		\$4,000	\$4,000			\$3,717
5-21900 Memberships	\$2,134		\$2,134	\$1,685	\$449	26.65%	\$1,853
5-21950 Mileage	\$1,000		\$1,000	\$400	\$600	150.00%	\$991
5-22250 Office Supplies	\$200		\$200	\$200			\$148
5-22400 Professional Development	\$4,000		\$4,000	\$4,000			\$3,418
5-22550 Publications				\$160	(\$160)	(100.00%)	
5-23100 Telephone - Cellular	\$360		\$360	\$700	(\$340)	(48.57%)	\$238
Total Materials & Supplies	\$11,734		\$11,734	\$11,185	\$549	4.91%	\$16,160
Contracted Services							
5-30500 Consulting Fees	\$80,000		\$80,000	\$20,000	\$60,000	300.00%	\$6,243
5-31350 Legal Fees	\$55,000		\$55,000	\$55,000			\$55,861
Total Contracted Services	\$135,000		\$135,000	\$75,000	\$60,000	80.00%	\$62,104
Total Expense	\$378,779	\$69,896	\$448,675	\$306,834	\$141,841	46.23%	\$292,074
Total Debt							
Transfers from Reserves							
9-21035 Reserve Transfer - Environmental Grant	(\$60,000)		(\$60,000)		(\$60,000)		
9-21075 Reserve Transfer - Human Capital		(\$69,896)	(\$69,896)		(\$69,896)		(\$6,754)
Total Transfers from Reserves	(\$60,000)	(\$69,896)	(\$129,896)		(\$129,896)		(\$6,754)
Total Reserve Contributions (Transfers)	(\$60,000)	(\$69,896)	(\$129,896)		(\$129,896)		(\$6,754)
Internal Allocations							
5-45000 Int. labour charged/recovered	(\$13,690)		(\$13,690)	(\$9,237)	(\$4,453)	48.21%	(\$9,073)
Total Internal Allocations	(\$13,690)		(\$13,690)	(\$9,237)	(\$4,453)	48.21%	(\$9,073)



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Net Levy	\$305,089		\$305,089	\$297,597	\$7,492	2.52%	\$276,247
Total Office of the CAO	\$305,089		\$305,089	\$297,597	\$7,492	2.52%	\$276,247

Human Resources



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$398,797		\$398,797	\$399,223	(\$426)	(0.11%)	\$408,233
Total Salary, Wages & Benefits	\$398,797		\$398,797	\$399,223	(\$426)	(0.11%)	\$408,233
Materials & Supplies							
5-10650 Neer Surcharge - WSIB							(\$92,224)
5-20450 Clothing & Safety Supplies	\$165		\$165	\$120	\$45	37.50%	\$127
5-20650 Corporate Training	\$17,000		\$17,000	\$7,000	\$10,000	142.86%	\$4,376
5-20700 Courier	\$20		\$20	\$20			\$18
5-21350 Health & Safety Committee	\$5,000		\$5,000	\$5,000			\$3,516
5-21650 Long Service Awards	\$1,000		\$1,000	\$1,000			\$982
5-21800 Meals & Accommodations	\$250		\$250	\$250			\$238
5-21850 Meeting Supplies	\$150		\$150	\$100	\$50	50.00%	\$163
5-21900 Memberships	\$17,780		\$17,780	\$17,440	\$340	1.95%	\$16,532
5-21950 Mileage	\$250		\$250	\$250			
5-22050 Minor Software	\$4,800		\$4,800	\$4,170	\$630	15.11%	\$4,579
5-22060 Minor Acquisitions							\$725
5-22250 Office Supplies	\$350		\$350	\$350			\$541
5-22400 Professional Development	\$2,000		\$2,000	\$4,000	(\$2,000)	(50.00%)	\$996
5-22700 Retirement Recognition	\$1,000		\$1,000	\$1,000			\$957
5-23100 Telephone - Cellular	\$900		\$900	\$900			\$863
5-23180 Health & Wellness Program	\$10,000		\$10,000	\$3,500	\$6,500	185.71%	\$3,369
5-23275 Website Advertising	\$15,000		\$15,000	\$4,000	\$11,000	275.00%	\$13,701
Total Materials & Supplies	\$75,665		\$75,665	\$49,100	\$26,565	54.10%	(\$40,541)
Contracted Services							
5-30500 Consulting Fees	\$5,000		\$5,000	\$5,000			\$4,790
5-31600 Professional Fees	\$350		\$350	\$500	(\$150)	(30.00%)	\$2,185
Total Contracted Services	\$5,350		\$5,350	\$5,500	(\$150)	(2.73%)	\$6,975
Total Expense	\$479,812		\$479,812	\$453,823	\$25,989	5.73%	\$374,667
Total Debt							
Reserve Contributions							

Human Resources



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
6-21075 RSRV Cont - Human Capital							\$92,224
Total Reserve Contributions							\$92,224
Transfers from Reserves							
9-21075 Reserve Transfer - Human Capital	(\$10,000)		(\$10,000)	(\$20,055)	\$10,055	(50.14%)	
Total Transfers from Reserves	(\$10,000)		(\$10,000)	(\$20,055)	\$10,055	(50.14%)	
Total Reserve Contributions (Transfers)	(\$10,000)		(\$10,000)	(\$20,055)	\$10,055	(50.14%)	\$92,224
Internal Allocations							
5-45000 Int. labour charged/recovered	(\$28,307)		(\$28,307)	(\$19,117)	(\$9,190)	48.07%	(\$19,137)
Total Internal Allocations	(\$28,307)		(\$28,307)	(\$19,117)	(\$9,190)	48.07%	(\$19,137)
Net Levy	\$441,505		\$441,505	\$414,651	\$26,854	6.48%	\$447,754
Total Human Resources	\$441,505		\$441,505	\$414,651	\$26,854	6.48%	\$447,754

Legislative Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$161,560)		(\$161,560)	(\$65,396)	(\$96,164)	147.05%	(\$154,035)
Grants							(\$60,540)
Total Revenue	(\$161,560)		(\$161,560)	(\$65,396)	(\$96,164)	147.05%	(\$214,575)
Salary, Wages & Benefits	\$1,536,298		\$1,536,298	\$1,309,962	\$226,336	17.28%	\$1,294,824
Materials & Supplies	\$151,582		\$151,582	\$109,887	\$41,695	37.94%	\$133,678
Contracted Services	\$411,233		\$411,233	\$391,961	\$19,272	4.92%	\$346,050
Total Expense	\$2,099,113		\$2,099,113	\$1,811,810	\$287,303	15.86%	\$1,774,552
Total Debt							
Reserve Contributions	\$147,910		\$147,910	\$153,210	(\$5,300)	(3.46%)	\$267,010
Transfers from Reserves	(\$148,639)		(\$148,639)	(\$179,500)	\$30,861	(17.19%)	(\$253,313)
Total Reserve Contributions (Transfers)	(\$729)		(\$729)	(\$26,290)	\$25,561	(97.23%)	\$13,697
Internal Allocations	(\$92,333)		(\$92,333)	(\$73,296)	(\$19,037)	25.97%	(\$58,795)
Net Levy	\$1,844,491		\$1,844,491	\$1,646,828	\$197,663	12.00%	\$1,514,879
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions	\$77,600		\$77,600	\$72,900	\$4,700	6.45%	\$72,900
Transfers from Reserves	(\$190,020)		(\$190,020)	(\$56,589)	(\$133,431)	235.79%	(\$23,142)
Total Reserve Contributions (Transfers)	(\$112,420)		(\$112,420)	\$16,311	(\$128,731)	(789.23%)	\$49,758
Capital Expenses	\$190,020		\$190,020	\$56,589	\$133,431	235.79%	\$23,142

Legislative Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Net Levy	\$77,600		\$77,600	\$72,900	\$4,700	6.45%	\$72,900
Total Legislative Services	\$1,922,091		\$1,922,091	\$1,719,728	\$202,363	11.77%	\$1,587,779

Legislative Services - Other



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$171,303		\$171,303	\$162,916	\$8,387	5.15%	\$161,536
Total Salary, Wages & Benefits	\$171,303		\$171,303	\$162,916	\$8,387	5.15%	\$161,536
Materials & Supplies							
5-21800 Meals & Accommodations	\$981		\$981	\$310	\$671	216.45%	\$162
5-21900 Memberships	\$500		\$500	\$500			\$412
5-21950 Mileage	\$1,020		\$1,020	\$463	\$557	120.30%	
5-22250 Office Supplies	\$75		\$75	\$75			\$7
5-22400 Professional Development	\$2,050		\$2,050	\$1,025	\$1,025	100.00%	\$25
5-22550 Publications	\$80		\$80	\$75	\$5	6.67%	\$81
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$265
Total Materials & Supplies	\$5,006		\$5,006	\$2,748	\$2,258	82.17%	\$952
Contracted Services							
5-31350 Legal Fees	\$3,000		\$3,000	\$3,000			\$1,566
Total Contracted Services	\$3,000		\$3,000	\$3,000			\$1,566
Total Expense	\$179,309		\$179,309	\$168,664	\$10,645	6.31%	\$164,054
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$179,309		\$179,309	\$168,664	\$10,645	6.31%	\$164,054
Total Legislative Services - Other	\$179,309		\$179,309	\$168,664	\$10,645	6.31%	\$164,054

Governance



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District							(\$1,917)
4-40011 Appeal Processing Fees							(\$1,500)
Total Revenue							(\$3,417)
Total Revenue							(\$3,417)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$399,547		\$399,547	\$323,184	\$76,363	23.63%	\$320,985
Total Salary, Wages & Benefits	\$399,547		\$399,547	\$323,184	\$76,363	23.63%	\$320,985
Materials & Supplies							
5-20050 Committee	\$300		\$300	\$300			
5-20850 Discretionary	\$21,000		\$21,000	\$10,000	\$11,000	110.00%	\$12,323
5-21850 Meeting Supplies	\$1,750		\$1,750	\$1,750			\$949
5-22000 Minor Hardware				\$2,200	(\$2,200)	(100.00%)	
5-22060 Minor Acquisitions	\$1,875		\$1,875	\$1,875			\$1,797
5-22250 Office Supplies	\$500		\$500	\$400	\$100	25.00%	\$704
5-22400 Professional Development	\$1,000		\$1,000	\$600	\$400	66.67%	
5-22450 Promotion/Special Events	\$3,584		\$3,584	\$3,634	(\$50)	(1.38%)	\$2,797
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$234
Total Materials & Supplies	\$30,309		\$30,309	\$21,059	\$9,250	43.92%	\$18,804
Contracted Services							
5-30500 Consulting Fees	\$60,000		\$60,000	\$5,100	\$54,900	1,076.47%	\$3,351
5-31300 Internet				\$585	(\$585)	(100.00%)	\$560
5-31350 Legal Fees	\$7,600		\$7,600	\$2,500	\$5,100	204.00%	
5-31625 Service Contracts				\$7,754	(\$7,754)	(100.00%)	\$6,649
5-31655 Software & Services - End User	\$450		\$450	\$10,237	(\$9,787)	(95.60%)	\$7,166
Total Contracted Services	\$68,050		\$68,050	\$26,176	\$41,874	159.97%	\$17,726
Total Expense	\$497,906		\$497,906	\$370,419	\$127,487	34.42%	\$357,515
Total Debt							
Reserve Contributions							
6-20063 RSRV Cont - Munic. Council Chambe	\$20,000		\$20,000	\$20,000			\$20,000
6-21070 RSRV Cont - Records Management							\$41

Governance



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Reserve Contributions	\$20,000		\$20,000	\$20,000			\$20,041
Transfers from Reserves							
9-21065 Reserve Transfer - Working Fund	(\$60,000)		(\$60,000)		(\$60,000)		
Total Transfers from Reserves	(\$60,000)		(\$60,000)		(\$60,000)		
Total Reserve Contributions (Transfers)	(\$40,000)		(\$40,000)	\$20,000	(\$60,000)	(300.00%)	\$20,041
Internal Allocations							
5-85550 Int. Promotional Item							\$250
Total Internal Allocations							\$250
Net Levy	\$457,906		\$457,906	\$390,419	\$67,487	17.29%	\$374,389
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions							
6-20063 RSRV Cont - Munic. Council Chambe				\$8,000	(\$8,000)	(100.00%)	\$8,000
Total Reserve Contributions				\$8,000	(\$8,000)	(100.00%)	\$8,000
Total Reserve Contributions (Transfers)				\$8,000	(\$8,000)	(100.00%)	\$8,000
Net Levy				\$8,000	(\$8,000)	(100.00%)	\$8,000
Total Governance	\$457,906		\$457,906	\$398,419	\$59,487	14.93%	\$382,389

Election



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT				\$62,310	(\$62,310)	(100.00%)	\$54,436
5-10010 Salaries & Wages - PT							\$6,398
Total Salary, Wages & Benefits				\$62,310	(\$62,310)	(100.00%)	\$60,834
Materials & Supplies							
5-20050 Committee	\$2,000		\$2,000		\$2,000		
5-21800 Meals & Accommodations				\$1,300	(\$1,300)	(100.00%)	\$3,125
5-21850 Meeting Supplies				\$500	(\$500)	(100.00%)	\$283
5-21950 Mileage				\$700	(\$700)	(100.00%)	\$413
5-22000 Minor Hardware				\$2,820	(\$2,820)	(100.00%)	\$4,559
5-22250 Office Supplies				\$1,850	(\$1,850)	(100.00%)	\$1,948
5-22400 Professional Development	\$3,500		\$3,500	\$3,225	\$275	8.53%	\$1,557
5-22450 Promotion/Special Events				\$6,898	(\$6,898)	(100.00%)	\$4,579
5-22550 Publications				\$135	(\$135)	(100.00%)	\$142
5-23100 Telephone - Cellular							\$30
5-23105 Telephone - Landline				\$200	(\$200)	(100.00%)	
Total Materials & Supplies	\$5,500		\$5,500	\$17,628	(\$12,128)	(68.80%)	\$16,636
Contracted Services							
5-30500 Consulting Fees							\$2,868
5-30600 Copying Expenses				\$1,550	(\$1,550)	(100.00%)	\$738
5-31350 Legal Fees				\$4,150	(\$4,150)	(100.00%)	\$3,446
5-31425 Newspaper - Advertising				\$10,020	(\$10,020)	(100.00%)	\$11,094
5-31550 Postage Meter				\$16,830	(\$16,830)	(100.00%)	\$19,053
5-31615 Radio - Advertising				\$2,200	(\$2,200)	(100.00%)	\$1,022
5-31625 Service Contracts				\$48,812	(\$48,812)	(100.00%)	\$50,410
Total Contracted Services				\$83,562	(\$83,562)	(100.00%)	\$88,631
Total Expense	\$5,500		\$5,500	\$163,500	(\$158,000)	(96.64%)	\$166,101
Total Debt							
Reserve Contributions							
6-21025 RSRV Cont - Election	\$31,000		\$31,000	\$29,000	\$2,000	6.90%	\$74,000

Election



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Reserve Contributions	\$31,000		\$31,000	\$29,000	\$2,000	6.90%	\$74,000
Transfers from Reserves							
9-21025 Reserve Transfer - Election	(\$5,500)		(\$5,500)	(\$118,500)	\$113,000	(95.36%)	(\$164,698)
9-21065 Reserve Transfer - Working Fund				(\$45,000)	\$45,000	(100.00%)	(\$45,000)
Total Transfers from Reserves	(\$5,500)		(\$5,500)	(\$163,500)	\$158,000	(96.64%)	(\$209,698)
Total Reserve Contributions (Transfers)	\$25,500		\$25,500	(\$134,500)	\$160,000	(118.96%)	(\$135,698)
Net Levy	\$31,000		\$31,000	\$29,000	\$2,000	6.90%	\$30,403
Total Election	\$31,000		\$31,000	\$29,000	\$2,000	6.90%	\$30,403

Clerks



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30025 Burial Permits	(\$4,700)		(\$4,700)	(\$4,075)	(\$625)	15.34%	(\$6,010)
4-31090 Licence - Marriage	(\$22,100)		(\$22,100)	(\$20,000)	(\$2,100)	10.50%	(\$23,355)
4-40293 Freedom of Information	(\$400)		(\$400)	(\$375)	(\$25)	6.67%	(\$190)
4-40440 Miscellaneous Revenue	(\$154)		(\$154)	(\$146)	(\$8)	5.48%	(\$208)
Total Revenue	(\$27,354)		(\$27,354)	(\$24,596)	(\$2,758)	11.21%	(\$29,763)
Total Revenue	(\$27,354)		(\$27,354)	(\$24,596)	(\$2,758)	11.21%	(\$29,763)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$141,844		\$141,844	\$131,404	\$10,440	7.94%	\$131,351
Total Salary, Wages & Benefits	\$141,844		\$141,844	\$131,404	\$10,440	7.94%	\$131,351
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$180		\$180	\$360	(\$180)	(50.00%)	
5-20700 Courier	\$250		\$250	\$250			\$138
5-21750 Materials & Supplies	\$7,680		\$7,680	\$7,200	\$480	6.67%	\$7,200
5-21800 Meals & Accommodations	\$1,150		\$1,150	\$620	\$530	85.48%	\$234
5-21850 Meeting Supplies	\$150		\$150	\$100	\$50	50.00%	\$81
5-21900 Memberships	\$920		\$920	\$470	\$450	95.74%	\$458
5-21950 Mileage	\$680		\$680	\$407	\$273	67.08%	\$79
5-22250 Office Supplies	\$725		\$725	\$600	\$125	20.83%	\$451
5-22400 Professional Development	\$3,600		\$3,600	\$2,597	\$1,003	38.62%	\$2,001
5-22550 Publications				\$150	(\$150)	(100.00%)	\$162
5-23100 Telephone - Cellular	\$900		\$900	\$600	\$300	50.00%	\$485
Total Materials & Supplies	\$16,235		\$16,235	\$13,354	\$2,881	21.57%	\$11,289
Contracted Services							
5-31625 Service Contracts							
Total Contracted Services							
Total Expense	\$158,079		\$158,079	\$144,758	\$13,321	9.20%	\$142,640
Total Debt							
Total Reserve Contributions (Transfers)							

Clerks



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$130,725		\$130,725	\$120,162	\$10,563	8.79%	\$112,877
Total Clerks	\$130,725		\$130,725	\$120,162	\$10,563	8.79%	\$112,877

Legal and Agreements



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$11,910)		(\$11,910)	(\$19,210)	\$7,300	(38.00%)	(\$8,337)
4-31115 Occupation Permit - Application Fee	(\$1,307)		(\$1,307)	(\$4,340)	\$3,033	(69.88%)	(\$620)
4-31116 Shore/Road Allowance Closing - App Fee	(\$21,700)		(\$21,700)	(\$16,950)	(\$4,750)	28.02%	(\$31,540)
4-40062 Application Fee	(\$1,085)		(\$1,085)		(\$1,085)		
4-60030 Sale of Road Allowance							(\$54,632)
Total Revenue	(\$36,002)		(\$36,002)	(\$40,500)	\$4,498	(11.11%)	(\$95,129)
Total Revenue	(\$36,002)		(\$36,002)	(\$40,500)	\$4,498	(11.11%)	(\$95,129)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$107,367		\$107,367	\$102,038	\$5,329	5.22%	\$98,850
Total Salary, Wages & Benefits	\$107,367		\$107,367	\$102,038	\$5,329	5.22%	\$98,850
Materials & Supplies							
5-20700 Courier	\$50		\$50	\$100	(\$50)	(50.00%)	\$5
5-21750 Materials & Supplies	\$500		\$500	\$500			\$384
5-21950 Mileage				\$50	(\$50)	(100.00%)	
5-22250 Office Supplies	\$100		\$100	\$400	(\$300)	(75.00%)	\$151
5-22400 Professional Development	\$1,155		\$1,155	\$812	\$343	42.24%	\$890
5-22550 Publications	\$500		\$500	\$500			\$153
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$234
Total Materials & Supplies	\$2,605		\$2,605	\$2,662	(\$57)	(2.14%)	\$1,817
Contracted Services							
5-31350 Legal Fees	\$5,000		\$5,000	\$5,000			\$2,074
Total Contracted Services	\$5,000		\$5,000	\$5,000			\$2,074
Total Expense	\$114,972		\$114,972	\$109,700	\$5,272	4.81%	\$102,741
Total Debt							
Reserve Contributions							
6-20020 RSRV Cont - Town Capital Repcmt							\$54,632
6-20072 RSRV Cont - Parks	\$11,910		\$11,910	\$19,210	(\$7,300)	(38.00%)	\$8,337
Total Reserve Contributions	\$11,910		\$11,910	\$19,210	(\$7,300)	(38.00%)	\$62,969
Total Reserve Contributions (Transfers)	\$11,910		\$11,910	\$19,210	(\$7,300)	(38.00%)	\$62,969

Legal and Agreements



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Net Levy	\$90,880		\$90,880	\$88,410	\$2,470	2.79%	\$70,581
Total Legal and Agreements	\$90,880		\$90,880	\$88,410	\$2,470	2.79%	\$70,581

Surplus Land



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-60020 Sale of Land							(\$25,000)
Total Revenue							(\$25,000)
Total Revenue							(\$25,000)
Contracted Services							
5-30500 Consulting Fees							\$3,600
Total Contracted Services							\$3,600
Total Expense							\$3,600
Total Debt							
Reserve Contributions							
6-20020 RSRV Cont - Town Capital Replacmt							\$25,000
Total Reserve Contributions							\$25,000
Transfers from Reserves							
9-20020 Reserve Transfer - Town Capital Replacmt							(\$3,600)
Total Transfers from Reserves							(\$3,600)
Total Reserve Contributions (Transfers)							\$21,400
Net Levy							
Total Surplus Land							

Information Technology



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$98,004)		(\$98,004)		(\$98,004)		(\$450)
Total Revenue	(\$98,004)		(\$98,004)		(\$98,004)		(\$450)
Salary, Wages & Benefits	\$510,887		\$510,887	\$332,922	\$177,965	53.46%	\$327,819
Materials & Supplies	\$64,842		\$64,842	\$38,266	\$26,576	69.45%	\$38,427
Contracted Services	\$314,358		\$314,358	\$259,848	\$54,510	20.98%	\$160,087
Total Expense	\$890,087		\$890,087	\$631,036	\$259,051	41.05%	\$526,333
Total Debt							
Reserve Contributions	\$50,000		\$50,000		\$50,000		
Transfers from Reserves	(\$59,239)		(\$59,239)	(\$16,000)	(\$43,239)	270.24%	(\$5,048)
Total Reserve Contributions (Transfers)	(\$9,239)		(\$9,239)	(\$16,000)	\$6,761	(42.26%)	(\$5,048)
Internal Allocations	(\$86,907)		(\$86,907)	(\$68,139)	(\$18,768)	27.54%	(\$53,934)
Net Levy	\$695,937		\$695,937	\$546,897	\$149,040	27.25%	\$466,901
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions	\$77,600		\$77,600	\$64,900	\$12,700	19.57%	\$64,900
Transfers from Reserves	(\$190,020)		(\$190,020)	(\$56,589)	(\$133,431)	235.79%	(\$23,142)
Total Reserve Contributions (Transfers)	(\$112,420)		(\$112,420)	\$8,311	(\$120,731)	(1,452.67%)	\$41,758
Capital Expenses	\$190,020		\$190,020	\$56,589	\$133,431	235.79%	\$23,142
Net Levy	\$77,600		\$77,600	\$64,900	\$12,700	19.57%	\$64,900

Information Technology



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Information Technology	\$773,537		\$773,537	\$611,797	\$161,740	26.44%	\$531,801

Corporate-Wide IT



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease							(\$450)
Total Revenue							(\$450)
Total Revenue							(\$450)
Materials & Supplies							
5-22000 Minor Hardware	\$1,250		\$1,250	\$1,250			\$4,119
5-22050 Minor Software	\$1,250		\$1,250	\$1,250			\$146
5-22175 Network Cabling	\$17,400		\$17,400	\$3,750	\$13,650	364.00%	\$6,660
5-23105 Telephone - Landline	\$27,980		\$27,980	\$26,774	\$1,206	4.50%	\$22,622
Total Materials & Supplies	\$47,880		\$47,880	\$33,024	\$14,856	44.99%	\$33,547
Contracted Services							
5-30500 Consulting Fees	\$20,000		\$20,000	\$6,000	\$14,000	233.33%	\$4,996
5-30600 Copying Expenses	\$4,500		\$4,500	\$6,500	(\$2,000)	(30.77%)	\$4,276
5-31025 Hardware Maint & Support	\$2,500		\$2,500	\$1,000	\$1,500	150.00%	\$5,048
5-31300 Internet	\$20,206		\$20,206	\$23,638	(\$3,432)	(14.52%)	\$22,883
5-31625 Service Contracts	\$22,600		\$22,600	\$25,000	(\$2,400)	(9.60%)	
5-31655 Software & Services - End User	\$119,862		\$119,862	\$59,278	\$60,584	102.20%	\$55,172
5-31656 Software & Services - Security	\$70,462		\$70,462	\$85,149	(\$14,687)	(17.25%)	\$33,452
5-31657 Software & Services - Operations	\$52,083		\$52,083	\$52,083			\$34,260
Total Contracted Services	\$312,213		\$312,213	\$258,648	\$53,565	20.71%	\$160,087
Total Expense	\$360,093		\$360,093	\$291,672	\$68,421	23.46%	\$193,634
Total Debt							
Reserve Contributions							
6-20037 RSRV Cont - Corporate Software	\$50,000		\$50,000		\$50,000		
Total Reserve Contributions	\$50,000		\$50,000		\$50,000		
Transfers from Reserves							
9-21065 Reserve Transfer - Working Fund	(\$52,775)		(\$52,775)	(\$16,000)	(\$36,775)	229.84%	(\$5,048)
9-21066 Reserve - Ontario Service Delivery	(\$6,464)		(\$6,464)		(\$6,464)		
Total Transfers from Reserves	(\$59,239)		(\$59,239)	(\$16,000)	(\$43,239)	270.24%	(\$5,048)
Total Reserve Contributions (Transfers)	(\$9,239)		(\$9,239)	(\$16,000)	\$6,761	(42.26%)	(\$5,048)

Corporate-Wide IT



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Internal Allocations							
4-86000 Int. Labour Reallocation	(\$40,294)		(\$40,294)	(\$38,230)	(\$2,064)	5.40%	(\$38,230)
5-45000 Int. labour charged/recovered				(\$15,942)	\$15,942	(100.00%)	(\$15,704)
5-45200 Int. Charge/Recovery - IT	(\$21,244)		(\$21,244)	(\$13,967)	(\$7,277)	52.10%	
Total Internal Allocations	(\$61,538)		(\$61,538)	(\$68,139)	\$6,601	(9.69%)	(\$53,934)
Net Levy	\$289,316		\$289,316	\$207,533	\$81,783	39.41%	\$134,202
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions							
6-20045 RSRV Cont - Information Technology	\$77,600		\$77,600	\$64,900	\$12,700	19.57%	\$64,900
Total Reserve Contributions	\$77,600		\$77,600	\$64,900	\$12,700	19.57%	\$64,900
Transfers from Reserves							
9-20045 Reserve Transfer - IT Capital Replacemen	(\$161,420)		(\$161,420)	(\$51,589)	(\$109,831)	212.90%	(\$23,142)
9-20063 Reserve Transfer - Munic. Council Chambe	(\$28,600)		(\$28,600)	(\$5,000)	(\$23,600)	472.00%	
Total Transfers from Reserves	(\$190,020)		(\$190,020)	(\$56,589)	(\$133,431)	235.79%	(\$23,142)
Total Reserve Contributions (Transfers)	(\$112,420)		(\$112,420)	\$8,311	(\$120,731)	(1,452.67%)	\$41,758
Capital Expenses							
8-21750 Materials & Supplies	\$190,020		\$190,020	\$56,589	\$133,431	235.79%	\$23,142
Total Capital Expenses	\$190,020		\$190,020	\$56,589	\$133,431	235.79%	\$23,142
Net Levy	\$77,600		\$77,600	\$64,900	\$12,700	19.57%	\$64,900
Total Corporate-Wide IT	\$366,916		\$366,916	\$272,433	\$94,483	34.68%	\$199,102



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$395,733		\$395,733	\$332,922	\$62,811	18.87%	\$327,819
Total Salary, Wages & Benefits	\$395,733		\$395,733	\$332,922	\$62,811	18.87%	\$327,819
Materials & Supplies							
5-20700 Courier	\$35		\$35	\$35			\$5
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$700	\$1,300	185.71%	\$56
5-21950 Mileage	\$327		\$327	\$327			\$44
5-22060 Minor Acquisitions							\$2,061
5-22250 Office Supplies	\$100		\$100	\$100			
5-22400 Professional Development	\$6,000		\$6,000	\$3,000	\$3,000	100.00%	\$1,942
5-23100 Telephone - Cellular	\$1,500		\$1,500	\$1,080	\$420	38.89%	\$772
Total Materials & Supplies	\$9,962		\$9,962	\$5,242	\$4,720	90.04%	\$4,880
Contracted Services							
5-31655 Software & Services - End User				\$1,200	(\$1,200)	(100.00%)	
Total Contracted Services				\$1,200	(\$1,200)	(100.00%)	
Total Expense	\$405,695		\$405,695	\$339,364	\$66,331	19.55%	\$332,699
Total Debt							
Total Reserve Contributions (Transfers)							
Internal Allocations							
5-45000 Int. labour charged/recovered	(\$25,369)		(\$25,369)		(\$25,369)		
Total Internal Allocations	(\$25,369)		(\$25,369)		(\$25,369)		
Net Levy	\$380,326		\$380,326	\$339,364	\$40,962	12.07%	\$332,699
Total IT Department	\$380,326		\$380,326	\$339,364	\$40,962	12.07%	\$332,699

IT Shared Services



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-22030 Municipal - Lake of Bays	(\$98,004)		(\$98,004)		(\$98,004)		
Total Revenue	(\$98,004)		(\$98,004)		(\$98,004)		
Total Revenue	(\$98,004)		(\$98,004)		(\$98,004)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$115,154		\$115,154		\$115,154		
Total Salary, Wages & Benefits	\$115,154		\$115,154		\$115,154		
Materials & Supplies							
5-21800 Meals & Accommodations	\$2,000		\$2,000		\$2,000		
5-21950 Mileage	\$1,000		\$1,000		\$1,000		
5-22400 Professional Development	\$4,000		\$4,000		\$4,000		
Total Materials & Supplies	\$7,000		\$7,000		\$7,000		
Contracted Services							
5-31250 Insurance - Premium	\$2,145		\$2,145		\$2,145		
Total Contracted Services	\$2,145		\$2,145		\$2,145		
Total Expense	\$124,299		\$124,299		\$124,299		
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$26,295		\$26,295		\$26,295		
Total IT Shared Services	\$26,295		\$26,295		\$26,295		

Corporate Information



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40310 GIS Map Revenue	(\$200)		(\$200)	(\$300)	\$100	(33.33%)	(\$276)
Total Revenue	(\$200)		(\$200)	(\$300)	\$100	(33.33%)	(\$276)
Total Revenue	(\$200)		(\$200)	(\$300)	\$100	(33.33%)	(\$276)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$112,430		\$112,430	\$106,833	\$5,597	5.24%	\$105,956
Total Salary, Wages & Benefits	\$112,430		\$112,430	\$106,833	\$5,597	5.24%	\$105,956
Materials & Supplies							
5-20530 Compensation	\$1,000		\$1,000	\$1,000			\$25
5-21800 Meals & Accommodations	\$200		\$200	\$200			
5-21900 Memberships	\$50		\$50		\$50		
5-21950 Mileage	\$150		\$150	\$150			\$43
5-22250 Office Supplies	\$1,500		\$1,500	\$1,500			\$1,364
5-22400 Professional Development	\$1,200		\$1,200	\$1,200			\$1,221
5-22550 Publications	\$17,000		\$17,000		\$17,000		
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$234
Total Materials & Supplies	\$21,400		\$21,400	\$4,350	\$17,050	391.95%	\$2,887
Contracted Services							
5-30500 Consulting Fees	\$3,100		\$3,100	\$1,200	\$1,900	158.33%	
5-31655 Software & Services - End User	\$7,050		\$7,050	\$7,500	(\$450)	(6.00%)	\$6,912
Total Contracted Services	\$10,150		\$10,150	\$8,700	\$1,450	16.67%	\$6,912
Total Expense	\$143,980		\$143,980	\$119,883	\$24,097	20.10%	\$115,755
Total Debt							
Reserve Contributions							
6-20037 RSRV Cont - Corporate Software				\$50,000	(\$50,000)	(100.00%)	\$50,000
6-21045 RSRV Cont - Corp Information	\$5,000		\$5,000	\$5,000			\$5,000
Total Reserve Contributions	\$5,000		\$5,000	\$55,000	(\$50,000)	(90.91%)	\$55,000
Transfers from Reserves							
9-21045 Reserve Transfer - Corp Information	(\$1,900)		(\$1,900)		(\$1,900)		
9-21070 Reserve Transfer - Records Management	(\$17,000)		(\$17,000)		(\$17,000)		
Total Transfers from Reserves	(\$18,900)		(\$18,900)		(\$18,900)		

Corporate Information



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Reserve Contributions (Transfers)	(\$13,900)		(\$13,900)	\$55,000	(\$68,900)	(125.27%)	\$55,000
Internal Allocations							
5-45000 Int. labour charged/recovered	(\$4,497)		(\$4,497)	(\$4,273)	(\$224)	5.24%	(\$4,236)
Total Internal Allocations	(\$4,497)		(\$4,497)	(\$4,273)	(\$224)	5.24%	(\$4,236)
Net Levy	\$125,383		\$125,383	\$170,310	(\$44,927)	(26.38%)	\$166,243
Total Corporate Information	\$125,383		\$125,383	\$170,310	(\$44,927)	(26.38%)	\$166,243

Records Management



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Grants							
4-21000 Provincial Grant							(\$60,540)
Total Grants							(\$60,540)
Total Revenue							(\$60,540)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$92,920		\$92,920	\$88,355	\$4,565	5.17%	\$87,493
Total Salary, Wages & Benefits	\$92,920		\$92,920	\$88,355	\$4,565	5.17%	\$87,493
Materials & Supplies							
5-21800 Meals & Accommodations	\$1,200		\$1,200	\$200	\$1,000	500.00%	
5-21900 Memberships	\$305		\$305	\$670	(\$365)	(54.48%)	\$304
5-21950 Mileage	\$250		\$250		\$250		
5-22050 Minor Software				\$5,500	(\$5,500)	(100.00%)	\$38,193
5-22060 Minor Acquisitions							\$3,550
5-22250 Office Supplies	\$50		\$50	\$50			\$48
5-22400 Professional Development	\$2,380		\$2,380	\$1,400	\$980	70.00%	\$667
5-22600 Records Management Supplies	\$1,500		\$1,500	\$2,000	(\$500)	(25.00%)	\$104
Total Materials & Supplies	\$5,685		\$5,685	\$9,820	(\$4,135)	(42.11%)	\$42,866
Contracted Services							
5-30500 Consulting Fees	\$375		\$375	\$375			\$356
5-30525 Contractors	\$10,000		\$10,000	\$5,000	\$5,000	100.00%	\$4,559
5-31625 Service Contracts	\$300		\$300	\$300			\$55,288
5-31655 Software & Services - End User							\$5,251
Total Contracted Services	\$10,675		\$10,675	\$5,675	\$5,000	88.11%	\$65,454
Total Expense	\$109,280		\$109,280	\$103,850	\$5,430	5.23%	\$195,813
Total Debt							
Reserve Contributions							
6-21070 RSRV Cont - Records Management	\$30,000		\$30,000	\$30,000			\$30,000
Total Reserve Contributions	\$30,000		\$30,000	\$30,000			\$30,000
Transfers from Reserves							
9-21070 Reserve Transfer - Records Management	(\$5,000)		(\$5,000)		(\$5,000)		(\$34,967)
Total Transfers from Reserves	(\$5,000)		(\$5,000)		(\$5,000)		(\$34,967)

Records Management



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Reserve Contributions (Transfers)	\$25,000		\$25,000	\$30,000	(\$5,000)	(16.67%)	(\$4,967)
Internal Allocations							
5-44000 Internal Labour Recovery/Charged	(\$929)		(\$929)	(\$884)	(\$45)	5.09%	
5-45000 Int. labour charged/recovered							(\$875)
Total Internal Allocations	(\$929)		(\$929)	(\$884)	(\$45)	5.09%	(\$875)
Net Levy	\$133,351		\$133,351	\$132,966	\$385	0.29%	\$129,431
Total Records Management	\$133,351		\$133,351	\$132,966	\$385	0.29%	\$129,431

Financial Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$1,953,988)		(\$1,953,988)	(\$1,839,173)	(\$114,815)	6.24%	(\$2,188,055)
Other Property Tax Revenue	(\$343,950)		(\$343,950)	(\$343,950)			(\$415,615)
Donations							(\$2,000)
Total Revenue	(\$2,297,938)		(\$2,297,938)	(\$2,183,123)	(\$114,815)	5.26%	(\$2,605,670)
Salary, Wages & Benefits	\$927,913		\$927,913	\$775,481	\$152,432	19.66%	\$738,963
Materials & Supplies	\$21,451		\$21,451	\$16,860	\$4,591	27.23%	\$17,786
Contracted Services	\$1,078,894		\$1,078,894	\$1,097,080	(\$18,186)	(1.66%)	\$1,066,927
Rents & Financials	\$28,950		\$28,950	\$23,926	\$5,024	21.00%	\$27,345
Total Expense	\$2,057,208		\$2,057,208	\$1,913,347	\$143,861	7.52%	\$1,851,021
Long Term Debt	\$170,101		\$170,101	\$171,945	(\$1,844)	(1.07%)	\$170,087
Total Debt	\$170,101		\$170,101	\$171,945	(\$1,844)	(1.07%)	\$170,087
Reserve Contributions	\$2,824,096		\$2,824,096	\$917,246	\$1,906,850	207.89%	\$1,078,297
Transfers from Reserves	(\$2,487,200)		(\$2,487,200)	(\$130,000)	(\$2,357,200)	1,813.23%	(\$115,000)
Total Reserve Contributions (Transfers)	\$336,896		\$336,896	\$787,246	(\$450,350)	(57.21%)	\$963,297
Internal Allocations	(\$227,937)		(\$227,937)	(\$219,037)	(\$8,900)	4.06%	(\$226,105)
Net Levy	\$38,330		\$38,330	\$470,378	(\$432,048)	(91.85%)	\$152,630
2 Capital Fund							
Grants	(\$25,000)		(\$25,000)		(\$25,000)		(\$141,669)
Total Revenue	(\$25,000)		(\$25,000)		(\$25,000)		(\$141,669)
Total Expense							
Total Debt							
Transfers from Reserves	(\$10,000)		(\$10,000)		(\$10,000)		(\$57,287)
Total Reserve Contributions (Transfers)	(\$10,000)		(\$10,000)		(\$10,000)		(\$57,287)

Financial Services



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Capital Expenses	\$35,000		\$35,000		\$35,000		\$198,956
Net Levy							
Total Financial Services	\$38,330		\$38,330	\$470,378	(\$432,048)	(91.85%)	\$152,630

Financial Services Other



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$171,303		\$171,303		\$171,303		
Total Salary, Wages & Benefits	\$171,303		\$171,303		\$171,303		
Materials & Supplies							
5-21800 Meals & Accommodations	\$500		\$500		\$500		
5-21900 Memberships	\$1,020		\$1,020		\$1,020		
5-21950 Mileage	\$600		\$600		\$600		
5-22250 Office Supplies	\$250		\$250		\$250		
5-22400 Professional Development	\$1,020		\$1,020		\$1,020		
5-23100 Telephone - Cellular	\$240		\$240		\$240		
Total Materials & Supplies	\$3,630		\$3,630		\$3,630		
Total Expense	\$174,933		\$174,933		\$174,933		
Total Debt							
Total Reserve Contributions (Transfers)							
Internal Allocations							
5-45000 Int. labour charged/recovered	(\$8,174)		(\$8,174)		(\$8,174)		
Total Internal Allocations	(\$8,174)		(\$8,174)		(\$8,174)		
Net Levy	\$166,759		\$166,759		\$166,759		
Total Financial Services Other	\$166,759		\$166,759		\$166,759		

Customer Service - Civic



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30047 Garbage Tags	(\$1,200)		(\$1,200)	(\$650)	(\$550)	84.62%	(\$2,065)
Total Revenue	(\$1,200)		(\$1,200)	(\$650)	(\$550)	84.62%	(\$2,065)
Total Revenue	(\$1,200)		(\$1,200)	(\$650)	(\$550)	84.62%	(\$2,065)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$67,475		\$67,475	\$47,073	\$20,402	43.34%	\$16,406
5-10010 Salaries & Wages - PT				\$15,206	(\$15,206)	(100.00%)	\$26,333
Total Salary, Wages & Benefits	\$67,475		\$67,475	\$62,279	\$5,196	8.34%	\$42,739
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$315		\$315	\$360	(\$45)	(12.50%)	\$227
5-21925 Merchandise	\$1,200		\$1,200	\$650	\$550	84.62%	\$3,200
5-22060 Minor Acquisitions							\$312
5-22250 Office Supplies	\$450		\$450	\$250	\$200	80.00%	\$436
5-22400 Professional Development	\$826		\$826	\$425	\$401	94.35%	
Total Materials & Supplies	\$2,791		\$2,791	\$1,685	\$1,106	65.64%	\$4,175
Contracted Services							
5-31550 Postage Meter	\$8,000		\$8,000		\$8,000		
Total Contracted Services	\$8,000		\$8,000		\$8,000		
Total Expense	\$78,266		\$78,266	\$63,964	\$14,302	22.36%	\$46,914
Total Debt							
Total Reserve Contributions (Transfers)							
Internal Allocations							
5-45000 Int. labour charged/recovered	(\$3,374)		(\$3,374)	(\$3,114)	(\$260)	8.35%	(\$2,115)
Total Internal Allocations	(\$3,374)		(\$3,374)	(\$3,114)	(\$260)	8.35%	(\$2,115)
Net Levy	\$73,692		\$73,692	\$60,200	\$13,492	22.41%	\$42,734
Total Customer Service - Civic	\$73,692		\$73,692	\$60,200	\$13,492	22.41%	\$42,734

Insurance



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40010 Administration Revenue	(\$1,690)		(\$1,690)	(\$866)	(\$824)	95.15%	(\$2,024)
4-40370 Insurance Facility - Class							(\$478)
4-40371 Insurance Facility - General							(\$4)
Total Revenue	(\$1,690)		(\$1,690)	(\$866)	(\$824)	95.15%	(\$2,506)
Total Revenue	(\$1,690)		(\$1,690)	(\$866)	(\$824)	95.15%	(\$2,506)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$53,684		\$53,684	\$63,767	(\$10,083)	(15.81%)	\$61,760
Total Salary, Wages & Benefits	\$53,684		\$53,684	\$63,767	(\$10,083)	(15.81%)	\$61,760
Materials & Supplies							
5-21800 Meals & Accommodations	\$300		\$300	\$300			
5-21900 Memberships	\$100		\$100	\$560	(\$460)	(82.14%)	\$205
5-21950 Mileage	\$200		\$200	\$200			
5-22400 Professional Development	\$1,933		\$1,933	\$1,754	\$179	10.21%	\$1,630
5-23100 Telephone - Cellular	\$240		\$240	\$300	(\$60)	(20.00%)	\$237
Total Materials & Supplies	\$2,773		\$2,773	\$3,114	(\$341)	(10.95%)	\$2,072
Contracted Services							
5-30500 Consulting Fees	\$5,000		\$5,000	\$15,000	(\$10,000)	(66.67%)	\$3,171
5-31200 Insurance - Deductible - Liability	\$50,000		\$50,000	\$50,000			\$72,471
5-31210 Insurance - Deductible - Property	\$50,000		\$50,000	\$50,000			
5-31215 Deductible - Auto	\$10,000		\$10,000	\$10,000			\$5,000
5-31250 Insurance - Premium	\$905,712		\$905,712	\$909,322	(\$3,610)	(0.40%)	\$908,269
5-31350 Legal Fees							\$4,457
Total Contracted Services	\$1,020,712		\$1,020,712	\$1,034,322	(\$13,610)	(1.32%)	\$993,368
Total Expense	\$1,077,169		\$1,077,169	\$1,101,203	(\$24,034)	(2.18%)	\$1,057,200
Total Debt							
Transfers from Reserves							
9-21055 Reserve Transfer - Insurance	(\$5,000)		(\$5,000)		(\$5,000)		
9-21065 Reserve Transfer - Working Fund				(\$15,000)	\$15,000	(100.00%)	
Total Transfers from Reserves	(\$5,000)		(\$5,000)	(\$15,000)	\$10,000	(66.67%)	
Total Reserve Contributions (Transfers)	(\$5,000)		(\$5,000)	(\$15,000)	\$10,000	(66.67%)	

Insurance



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Internal Allocations							
5-45000 Int. labour charged/recovered	(\$3,586)		(\$3,586)	(\$3,054)	(\$532)	17.42%	(\$2,952)
5-45500 Int. Insurance Charged/recovered	(\$168,986)		(\$168,986)	(\$185,683)	\$16,697	(8.99%)	(\$185,376)
Total Internal Allocations	(\$172,572)		(\$172,572)	(\$188,737)	\$16,165	(8.56%)	(\$188,328)
Net Levy	\$897,907		\$897,907	\$896,600	\$1,307	0.15%	\$866,366
Total Insurance	\$897,907		\$897,907	\$896,600	\$1,307	0.15%	\$866,366

Finance



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery							(\$8,824)
4-30090 Lease	(\$444,096)		(\$444,096)	(\$444,096)			(\$444,100)
4-40145 Commission	(\$300)		(\$300)	(\$186)	(\$114)	61.29%	(\$371)
4-40440 Miscellaneous Revenue	(\$6,500)		(\$6,500)	(\$5,000)	(\$1,500)	30.00%	(\$23,482)
4-40690 Service Charges	(\$5,500)		(\$5,500)	(\$5,000)	(\$500)	10.00%	(\$6,404)
4-40770 Tax Certificate Fees	(\$45,761)		(\$45,761)	(\$46,342)	\$581	(1.25%)	(\$39,163)
4-40775 Tax Notice Fees	(\$19,005)		(\$19,005)	(\$20,640)	\$1,635	(7.92%)	(\$21,337)
4-40777 Mortgage Processing Fee	(\$21,536)		(\$21,536)	(\$21,993)	\$457	(2.08%)	(\$20,446)
4-70020 Tax Penalties	(\$654,000)		(\$654,000)	(\$750,000)	\$96,000	(12.80%)	(\$572,498)
4-70030 Interest	(\$330,000)		(\$330,000)	(\$120,000)	(\$210,000)	175.00%	(\$463,401)
4-70040 Investment Income							(\$159,058)
4-71000 Dividend Income	(\$424,400)		(\$424,400)	(\$424,400)			(\$424,400)
Total Revenue	(\$1,951,098)		(\$1,951,098)	(\$1,837,657)	(\$113,441)	6.17%	(\$2,183,484)
Donations							
4-50010 Donations - Individual & Corporate							(\$2,000)
Total Donations							(\$2,000)
Total Revenue	(\$1,951,098)		(\$1,951,098)	(\$1,837,657)	(\$113,441)	6.17%	(\$2,185,484)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$550,156		\$550,156	\$634,229	(\$84,073)	(13.26%)	\$626,044
5-10010 Salaries & Wages - PT	\$85,295		\$85,295	\$15,206	\$70,089	460.93%	\$8,420
Total Salary, Wages & Benefits	\$635,451		\$635,451	\$649,435	(\$13,984)	(2.15%)	\$634,464
Materials & Supplies							
5-20375 Cash Short (Over)							\$20
5-20700 Courier	\$50		\$50	\$80	(\$30)	(37.50%)	\$30
5-21800 Meals & Accommodations	\$500		\$500	\$500			\$568
5-21900 Memberships	\$2,070		\$2,070	\$2,595	(\$525)	(20.23%)	\$2,625
5-21950 Mileage	\$900		\$900	\$500	\$400	80.00%	\$573
5-22250 Office Supplies	\$3,250		\$3,250	\$3,500	(\$250)	(7.14%)	\$3,818
5-22400 Professional Development	\$4,542		\$4,542	\$3,821	\$721	18.87%	\$3,099
5-22550 Publications	\$345		\$345	\$345			
5-23100 Telephone - Cellular	\$600		\$600	\$720	(\$120)	(16.67%)	\$806
Total Materials & Supplies	\$12,257		\$12,257	\$12,061	\$196	1.63%	\$11,539

Finance



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Contracted Services							
5-30100 Accounting/Audit Fees	\$13,770		\$13,770	\$13,770			\$13,229
5-30500 Consulting Fees	\$2,000		\$2,000	\$2,000			\$1,272
5-30630 Equipment Repairs & Maintenance							\$122
5-31550 Postage Meter				\$8,000	(\$8,000)	(100.00%)	\$7,487
5-31625 Service Contracts							\$3,143
5-31655 Software & Services - End User	\$1,412		\$1,412	\$6,988	(\$5,576)	(79.79%)	\$6,154
5-31800 Tax Notices	\$33,000		\$33,000	\$32,000	\$1,000	3.13%	\$42,152
Total Contracted Services	\$50,182		\$50,182	\$62,758	(\$12,576)	(20.04%)	\$73,559
Rents & Financials							
5-53000 Uncollectible AR							\$374
5-56000 Merchant Fees	\$24,000		\$24,000	\$18,976	\$5,024	26.48%	\$21,930
5-56050 Bank Charges	\$4,950		\$4,950	\$4,950			\$5,041
Total Rents & Financials	\$28,950		\$28,950	\$23,926	\$5,024	21.00%	\$27,345
Total Expense	\$726,840		\$726,840	\$748,180	(\$21,340)	(2.85%)	\$746,907
Long Term Debt							
5-50000 Debenture - Interest	\$30,851		\$30,851	\$39,806	(\$8,955)	(22.50%)	\$37,948
5-50001 Debenture - Payments	\$139,250		\$139,250	\$132,139	\$7,111	5.38%	\$132,139
Total Long Term Debt	\$170,101		\$170,101	\$171,945	(\$1,844)	(1.07%)	\$170,087
Total Debt	\$170,101		\$170,101	\$171,945	(\$1,844)	(1.07%)	\$170,087
Reserve Contributions							
6-20011 RSRV Cont - EcDev Capital							\$41
6-20015 RSRV Cont - Theatre capital							\$141
6-20017 RSRV Cont - Centre Street	\$444,096		\$444,096	\$444,096			\$444,100
6-20040 RSRV Cont - Fire Capital							\$2,571
6-20045 RSRV Cont - Information Technology							\$531
6-20055 RSRV Cont - Library							\$696
6-20057 RSRV Cont - Library Build Mtn & R							\$288
6-20058 RSRV Cont - Library IT Cap & Web							\$288
6-20059 RSRV Cont - Library Renovation							\$123
6-20060 RSRV Cont - MHP Capital							\$141
6-20063 RSRV Cont - Munic. Council Chambe							\$65
6-20064 RSRV Cont - Local Share Hospital	\$230,000		\$230,000	\$115,000	\$115,000	100.00%	\$115,000
6-20067 RSRV Cont - Facilities							\$2,848

Finance



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
6-20070 RSRV Cont - Cemetery Capital							\$119
6-20072 RSRV Cont - Parks							\$3,721
6-20078 RSRV Cont - Recreation & Leisure							\$22
6-20085 RSRV Cont - Public Works Capital							\$28,522
6-20090 RSRV Cont - Fleet							\$5,867
6-21013 RSRV Cont - Community Health Care							\$2,000
6-21016 RSRV Cont - Better Homes	\$2,000,000		\$2,000,000		\$2,000,000		
6-21065 RSRV Cont - Working Fund	\$150,000		\$150,000	\$358,150	(\$208,150)	(58.12%)	\$358,150
6-21067 RSRV Cont - Forbes Hill Sale							\$113,063
Total Reserve Contributions	\$2,824,096		\$2,824,096	\$917,246	\$1,906,850	207.89%	\$1,078,297
Transfers from Reserves							
9-20014 Reserve Transfer - COVID19 Recovery	(\$482,200)		(\$482,200)		(\$482,200)		
9-21065 Reserve Transfer - Working Fund	(\$2,000,000)		(\$2,000,000)	(\$115,000)	(\$1,885,000)	1,639.13%	(\$115,000)
Total Transfers from Reserves	(\$2,482,200)		(\$2,482,200)	(\$115,000)	(\$2,367,200)	2,058.43%	(\$115,000)
Total Reserve Contributions (Transfers)	\$341,896		\$341,896	\$802,246	(\$460,350)	(57.38%)	\$963,297
Internal Allocations							
4-85525 Internal Permits & Fees							(\$9,230)
5-45000 Int. labour charged/recovered	(\$29,297)		(\$29,297)	(\$27,186)	(\$2,111)	7.77%	(\$26,432)
5-45300 Int. Recovery/Charge - Service Contract	(\$14,520)		(\$14,520)		(\$14,520)		
Total Internal Allocations	(\$43,817)		(\$43,817)	(\$27,186)	(\$16,631)	61.17%	(\$35,662)
Net Levy	(\$756,078)		(\$756,078)	(\$142,472)	(\$613,606)	430.69%	(\$340,855)
2 Capital Fund							
Grants							
7-20000 Federal Grants	(\$25,000)		(\$25,000)		(\$25,000)		(\$17,797)
7-21000 Provincial Grants							(\$104,522)
7-22000 Municipal Grants							(\$19,350)
Total Grants	(\$25,000)		(\$25,000)		(\$25,000)		(\$141,669)
Total Revenue	(\$25,000)		(\$25,000)		(\$25,000)		(\$141,669)
Total Expense							

Finance



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Debt							
Transfers from Reserves							
9-20000 xFr to Capital Reserve							
9-20037 Reserve Transfer - Corporate Software	(\$10,000)		(\$10,000)		(\$10,000)		(\$57,287)
Total Transfers from Reserves	(\$10,000)		(\$10,000)		(\$10,000)		(\$57,287)
Total Reserve Contributions (Transfers)	(\$10,000)		(\$10,000)		(\$10,000)		(\$57,287)
Capital Expenses							
8-22000 Minor Hardware							\$7,800
8-22050 Software							\$27,254
8-30500 Consulting Fees	\$25,000		\$25,000		\$25,000		\$90,388
8-31655 Software & Services - End User	\$10,000		\$10,000		\$10,000		\$73,514
Total Capital Expenses	\$35,000		\$35,000		\$35,000		\$198,956
Net Levy							
Total Finance	(\$756,078)		(\$756,078)	(\$142,472)	(\$613,606)	430.69%	(\$340,855)

Property Tax Revenue



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Other Property Tax Revenue							
4-17015 Town Shared PIL Levy							(\$83,225)
4-17070 Huntsville Hospital PIL	(\$6,750)		(\$6,750)	(\$6,750)			(\$6,750)
4-17080 PIL - Railways Levy							(\$13,601)
4-18000 Huntsville Tax Write Off	\$60,000		\$60,000	\$60,000			\$17,462
4-18005 Huntsville Properties (Taxes to UT & ED)							\$3,133
4-18095 Town - Charity Rebate	\$2,800		\$2,800	\$2,800			\$2,604
4-19000 General Levy - Supplementary	(\$400,000)		(\$400,000)	(\$400,000)			(\$335,238)
Total Other Property Tax Revenue	(\$343,950)		(\$343,950)	(\$343,950)			(\$415,615)
Total Revenue	(\$343,950)		(\$343,950)	(\$343,950)			(\$415,615)
Total Expense							
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	(\$343,950)		(\$343,950)	(\$343,950)			(\$415,615)
Total Property Tax Revenue	(\$343,950)		(\$343,950)	(\$343,950)			(\$415,615)

Municipal Accommodation Tax



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$5,500)		(\$5,500)		(\$5,500)		(\$14,496)
Other Property Tax Revenue	(\$1,452,000)		(\$1,452,000)	(\$940,000)	(\$512,000)	54.47%	(\$1,682,162)
Total Revenue	(\$1,457,500)		(\$1,457,500)	(\$940,000)	(\$517,500)	55.05%	(\$1,696,658)
Salary, Wages & Benefits	\$35,770		\$35,770	\$30,412	\$5,358	17.62%	\$23,615
Materials & Supplies				\$103,267	(\$103,267)	(100.00%)	\$2,684
Contracted Services	\$830,815		\$830,815	\$574,940	\$255,875	44.50%	\$898,687
Rents & Financials	\$7,400		\$7,400		\$7,400		\$11,515
Total Expense	\$873,985		\$873,985	\$708,619	\$165,366	23.34%	\$936,501
Total Debt							
Reserve Contributions	\$568,995		\$568,995	\$261,793	\$307,202	117.35%	\$826,245
Transfers from Reserves				(\$30,412)	\$30,412	(100.00%)	(\$67,437)
Total Reserve Contributions (Transfers)	\$568,995		\$568,995	\$231,381	\$337,614	145.91%	\$758,808
Internal Allocations	\$14,520		\$14,520		\$14,520		\$9,230
Net Levy							\$7,881
Total Municipal Accommodation Tax							\$7,881

820 Municipal Accommodation Tax (General)



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40005 Admin Penalty Notice (fine)	(\$2,000)		(\$2,000)		(\$2,000)		(\$4,000)
4-70030 Interest	(\$2,500)		(\$2,500)		(\$2,500)		(\$1,496)
Total Revenue	(\$4,500)		(\$4,500)		(\$4,500)		(\$5,496)
Other Property Tax Revenue							
4-14000 Municipal Accomodation Tax	(\$1,200,000)		(\$1,200,000)	(\$700,000)	(\$500,000)	71.43%	(\$1,407,591)
Total Other Property Tax Revenue	(\$1,200,000)		(\$1,200,000)	(\$700,000)	(\$500,000)	71.43%	(\$1,407,591)
Total Revenue	(\$1,204,500)		(\$1,204,500)	(\$700,000)	(\$504,500)	72.07%	(\$1,413,087)
Materials & Supplies							
5-22450 Promotion/Special Events				\$43,267	(\$43,267)	(100.00%)	\$2,684
5-22875 Signage				\$60,000	(\$60,000)	(100.00%)	
Total Materials & Supplies				\$103,267	(\$103,267)	(100.00%)	\$2,684
Contracted Services							
5-30380 Community Imp. Program				\$45,000	(\$45,000)	(100.00%)	
5-30525 Contractors				\$7,000	(\$7,000)	(100.00%)	\$1,296
5-30550 Contributions/Grants to Others				\$53,000	(\$53,000)	(100.00%)	\$84,500
5-30552 Contributions/GTO - MAT	\$796,600		\$796,600	\$450,100	\$346,500	76.98%	\$729,443
5-31350 Legal Fees	\$10,000		\$10,000		\$10,000		
Total Contracted Services	\$806,600		\$806,600	\$555,100	\$251,500	45.31%	\$815,239
Rents & Financials							
5-56000 Merchant Fees	\$5,000		\$5,000		\$5,000		\$6,554
Total Rents & Financials	\$5,000		\$5,000		\$5,000		\$6,554
Total Expense	\$811,600		\$811,600	\$658,367	\$153,233	23.27%	\$824,477
Total Debt							
Reserve Contributions							
6-21064 RSRV Cont - MAT (General)	\$380,900		\$380,900	\$41,633	\$339,267	814.90%	\$578,380
Total Reserve Contributions	\$380,900		\$380,900	\$41,633	\$339,267	814.90%	\$578,380
Total Reserve Contributions (Transfers)	\$380,900		\$380,900	\$41,633	\$339,267	814.90%	\$578,380
Internal Allocations							
5-45300 Int. Recovery/Charge - Service Contract	\$12,000		\$12,000		\$12,000		

820 Municipal Accommodation Tax (General)



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-85525 Internal Permits & Fees							\$9,230
Total Internal Allocations	\$12,000		\$12,000		\$12,000		\$9,230
Net Levy							(\$1,000)
Total 820 Municipal Accommodation Tax (General)							(\$1,000)

825 Municipal Accommodation Tax (STR)



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40005 Admin Penalty Notice (fine)	(\$1,000)		(\$1,000)		(\$1,000)		(\$9,000)
Total Revenue	(\$1,000)		(\$1,000)		(\$1,000)		(\$9,000)
Other Property Tax Revenue							
4-14000 Municipal Accomodation Tax	(\$252,000)		(\$252,000)	(\$240,000)	(\$12,000)	5.00%	(\$274,571)
Total Other Property Tax Revenue	(\$252,000)		(\$252,000)	(\$240,000)	(\$12,000)	5.00%	(\$274,571)
Total Revenue	(\$253,000)		(\$253,000)	(\$240,000)	(\$13,000)	5.42%	(\$283,571)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$35,770		\$35,770		\$35,770		\$7,458
5-10010 Salaries & Wages - PT				\$30,412	(\$30,412)	(100.00%)	\$16,157
Total Salary, Wages & Benefits	\$35,770		\$35,770	\$30,412	\$5,358	17.62%	\$23,615
Contracted Services							
5-30525 Contractors				\$3,000	(\$3,000)	(100.00%)	\$2,274
5-30950 Fee Rebates - Affordable Housing	\$24,215		\$24,215	\$16,840	\$7,375	43.79%	\$81,174
Total Contracted Services	\$24,215		\$24,215	\$19,840	\$4,375	22.05%	\$83,448
Rents & Financials							
5-56000 Merchant Fees	\$2,400		\$2,400		\$2,400		\$4,961
Total Rents & Financials	\$2,400		\$2,400		\$2,400		\$4,961
Total Expense	\$62,385		\$62,385	\$50,252	\$12,133	24.14%	\$112,024
Total Debt							
Reserve Contributions							
6-21069 RSRV Cont - MAT (STR)	\$188,095		\$188,095	\$220,160	(\$32,065)	(14.56%)	\$247,865
Total Reserve Contributions	\$188,095		\$188,095	\$220,160	(\$32,065)	(14.56%)	\$247,865
Transfers from Reserves							
9-20008 RSRV xFr Affordable Housing							(\$67,437)
9-21059 Reserve Transfer - STR Program				(\$30,412)	\$30,412	(100.00%)	
Total Transfers from Reserves				(\$30,412)	\$30,412	(100.00%)	(\$67,437)
Total Reserve Contributions (Transfers)	\$188,095		\$188,095	\$189,748	(\$1,653)	(0.87%)	\$180,428
Internal Allocations							
5-45300 Int. Recovery/Charge - Service Contract	\$2,520		\$2,520		\$2,520		

825 Municipal Accommodation Tax (STR)



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Internal Allocations	\$2,520		\$2,520		\$2,520		
Net Levy							\$8,881
Total 825 Municipal Accommodation Tax (STR)							\$8,881

COVID-19



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							(\$131)
Grants				(\$98,800)	\$98,800	(100.00%)	(\$96,634)
Total Revenue				(\$98,800)	\$98,800	(100.00%)	(\$96,765)
Salary, Wages & Benefits				\$10,948	(\$10,948)	(100.00%)	\$4,697
Materials & Supplies				\$3,536	(\$3,536)	(100.00%)	\$74
Contracted Services				\$11,580	(\$11,580)	(100.00%)	\$19,766
Total Expense				\$26,064	(\$26,064)	(100.00%)	\$24,537
Total Debt							
Transfers from Reserves				(\$423,324)	\$423,324	(100.00%)	(\$423,324)
Total Reserve Contributions (Transfers)				(\$423,324)	\$423,324	(100.00%)	(\$423,324)
Internal Allocations				\$31,132	(\$31,132)	(100.00%)	\$31,132
Net Levy				(\$464,928)	\$464,928	(100.00%)	(\$464,420)
Total COVID-19				(\$464,928)	\$464,928	(100.00%)	(\$464,420)



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40435 Merchandise Revenue							(\$131)
Total Revenue							(\$131)
Total Revenue							(\$131)
Materials & Supplies							
5-20450 Clothing & Safety Supplies				\$500	(\$500)	(100.00%)	
5-22875 Signage				\$500	(\$500)	(100.00%)	\$33
5-23100 Telephone - Cellular				\$21	(\$21)	(100.00%)	\$41
Total Materials & Supplies				\$1,021	(\$1,021)	(100.00%)	\$74
Contracted Services							
5-30700 Donations							\$16
Total Contracted Services							\$16
Total Expense				\$1,021	(\$1,021)	(100.00%)	\$90
Total Debt							
Transfers from Reserves							
9-21047 Reserve Transfer - Ontario Safe Restart				(\$423,324)	\$423,324	(100.00%)	(\$423,324)
Total Transfers from Reserves				(\$423,324)	\$423,324	(100.00%)	(\$423,324)
Total Reserve Contributions (Transfers)				(\$423,324)	\$423,324	(100.00%)	(\$423,324)
Net Levy				(\$422,303)	\$422,303	(100.00%)	(\$423,365)
Total COVID-19 General				(\$422,303)	\$422,303	(100.00%)	(\$423,365)

COVID-19 Assessment Centre



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Grants							
4-21000 Provincial Grant				(\$98,800)	\$98,800	(100.00%)	(\$96,634)
Total Grants				(\$98,800)	\$98,800	(100.00%)	(\$96,634)
Total Revenue				(\$98,800)	\$98,800	(100.00%)	(\$96,634)
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT				\$10,948	(\$10,948)	(100.00%)	\$4,697
Total Salary, Wages & Benefits				\$10,948	(\$10,948)	(100.00%)	\$4,697
Materials & Supplies							
5-21750 Materials & Supplies				\$2,000	(\$2,000)	(100.00%)	
5-23100 Telephone - Cellular				\$15	(\$15)	(100.00%)	
5-23175 Volunteer/Staff Appreciation				\$500	(\$500)	(100.00%)	
Total Materials & Supplies				\$2,515	(\$2,515)	(100.00%)	
Contracted Services							
5-30525 Contractors				\$5,400	(\$5,400)	(100.00%)	\$3,580
5-30600 Copying Expenses							\$239
5-30621 Custodial Contracts				\$6,000	(\$6,000)	(100.00%)	\$13,198
5-31300 Internet				\$180	(\$180)	(100.00%)	\$193
Total Contracted Services				\$11,580	(\$11,580)	(100.00%)	\$17,210
Total Expense				\$25,043	(\$25,043)	(100.00%)	\$21,907
Total Debt							
Total Reserve Contributions (Transfers)							
Internal Allocations							
5-85000 Int. Facilities Rental				\$31,132	(\$31,132)	(100.00%)	\$31,132
Total Internal Allocations				\$31,132	(\$31,132)	(100.00%)	\$31,132
Net Levy				(\$42,625)	\$42,625	(100.00%)	(\$43,595)
Total COVID-19 Assessment Centre				(\$42,625)	\$42,625	(100.00%)	(\$43,595)

COVID-19 Vaccination Centre



	2023	2023	2023	2022			2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Contracted Services							
5-30525 Contractors							\$2,540
Total Contracted Services							\$2,540
Total Expense							\$2,540
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy							\$2,540
Total COVID-19 Vaccination Centre							\$2,540

Community Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$1,919,035)		(\$1,919,035)	(\$1,742,735)	(\$176,300)	10.12%	(\$1,624,475)
Deferred Revenue	(\$128,477)		(\$128,477)	(\$142,090)	\$13,613	(9.58%)	(\$142,090)
Grants	(\$110,942)		(\$110,942)	(\$92,959)	(\$17,983)	19.35%	(\$167,734)
Donations	(\$1,500)		(\$1,500)	(\$1,000)	(\$500)	50.00%	(\$9,480)
Total Revenue	(\$2,159,954)		(\$2,159,954)	(\$1,978,784)	(\$181,170)	9.16%	(\$1,943,779)
Salary, Wages & Benefits	\$3,766,008		\$3,766,008	\$3,416,803	\$349,205	10.22%	\$3,118,014
Materials & Supplies	\$932,519		\$932,519	\$949,118	(\$16,599)	(1.75%)	\$826,349
Contracted Services	\$679,573		\$679,573	\$508,487	\$171,086	33.65%	\$495,279
Rents & Financials	\$48,672		\$48,672	\$44,933	\$3,739	8.32%	\$55,443
Total Expense	\$5,426,772		\$5,426,772	\$4,919,341	\$507,431	10.32%	\$4,495,085
Long Term Debt	\$404,318		\$404,318	\$418,190	(\$13,872)	(3.32%)	\$415,638
Total Debt	\$404,318		\$404,318	\$418,190	(\$13,872)	(3.32%)	\$415,638
Reserve Contributions	\$74,765		\$74,765	\$83,539	(\$8,774)	(10.50%)	\$53,673
Transfers from Reserves	(\$223,560)		(\$223,560)	(\$24,916)	(\$198,644)	797.25%	(\$17,278)
Total Reserve Contributions (Transfers)	(\$148,795)		(\$148,795)	\$58,623	(\$207,418)	(353.82%)	\$36,395
Internal Allocations	(\$27,364)		(\$27,364)	(\$51,474)	\$24,110	(46.84%)	(\$54,161)
Net Levy	\$3,494,977		\$3,494,977	\$3,365,896	\$129,081	3.83%	\$2,949,178
2 Capital Fund							
Deferred Revenue	(\$129,781)		(\$129,781)		(\$129,781)		
Grants	(\$80,000)		(\$80,000)		(\$80,000)		
Donations				(\$2,750)	\$2,750	(100.00%)	
Total Revenue	(\$209,781)		(\$209,781)	(\$2,750)	(\$207,031)	7,528.40%	
Total Expense							
Total Debt							

Community Services



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Reserve Contributions	\$479,550		\$479,550	\$435,450	\$44,100	10.13%	\$435,450
Transfers from Reserves	(\$769,749)		(\$769,749)	(\$495,879)	(\$273,870)	55.23%	(\$305,193)
Total Reserve Contributions (Transfers)	(\$290,199)		(\$290,199)	(\$60,429)	(\$229,770)	380.23%	\$130,257
Capital Expenses	\$979,530		\$979,530	\$498,629	\$480,901	96.44%	\$305,192
Net Levy	\$479,550		\$479,550	\$435,450	\$44,100	10.13%	\$435,449
Total Community Services	\$3,974,527		\$3,974,527	\$3,801,346	\$173,181	4.56%	\$3,384,627

Community Services - Other



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$154,172		\$154,172		\$154,172		
Total Salary, Wages & Benefits	\$154,172		\$154,172		\$154,172		
Materials & Supplies							
5-21750 Materials & Supplies	\$100		\$100		\$100		
5-21800 Meals & Accommodations	\$250		\$250		\$250		
5-21900 Memberships	\$800		\$800		\$800		
5-21950 Mileage	\$250		\$250		\$250		
5-22060 Minor Acquisitions	\$200		\$200		\$200		
5-22250 Office Supplies	\$200		\$200		\$200		
5-23100 Telephone - Cellular	\$300		\$300		\$300		
5-23175 Volunteer/Staff Appreciation	\$500		\$500		\$500		
Total Materials & Supplies	\$2,600		\$2,600		\$2,600		
Total Expense	\$156,772		\$156,772		\$156,772		
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$156,772		\$156,772		\$156,772		
Total Community Services - Other	\$156,772		\$156,772		\$156,772		

Facilities, Sales & Customer Service



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$787,720)		(\$787,720)	(\$791,696)	\$3,976	(0.50%)	(\$656,997)
Deferred Revenue	(\$128,477)		(\$128,477)	(\$142,090)	\$13,613	(9.58%)	(\$142,090)
Donations							(\$3,716)
Total Revenue	(\$916,197)		(\$916,197)	(\$933,786)	\$17,589	(1.88%)	(\$802,803)
Salary, Wages & Benefits	\$1,696,440		\$1,696,440	\$1,730,707	(\$34,267)	(1.98%)	\$1,552,139
Materials & Supplies	\$703,003		\$703,003	\$771,611	(\$68,608)	(8.89%)	\$640,360
Contracted Services	\$593,585		\$593,585	\$453,957	\$139,628	30.76%	\$457,917
Rents & Financials	\$23,362		\$23,362	\$26,133	(\$2,771)	(10.60%)	\$31,872
Total Expense	\$3,016,390		\$3,016,390	\$2,982,408	\$33,982	1.14%	\$2,682,288
Long Term Debt	\$359,913		\$359,913	\$373,784	(\$13,871)	(3.71%)	\$371,301
Total Debt	\$359,913		\$359,913	\$373,784	(\$13,871)	(3.71%)	\$371,301
Reserve Contributions	\$56,009		\$56,009	\$62,689	(\$6,680)	(10.66%)	\$28,932
Transfers from Reserves	(\$104,036)		(\$104,036)	(\$24,316)	(\$79,720)	327.85%	(\$17,278)
Total Reserve Contributions (Transfers)	(\$48,027)		(\$48,027)	\$38,373	(\$86,400)	(225.16%)	\$11,654
Internal Allocations	(\$124,911)		(\$124,911)	(\$147,145)	\$22,234	(15.11%)	(\$111,510)
Net Levy	\$2,287,168		\$2,287,168	\$2,313,634	(\$26,466)	(1.14%)	\$2,150,930
2 Capital Fund							
Deferred Revenue	(\$129,781)		(\$129,781)		(\$129,781)		
Total Revenue	(\$129,781)		(\$129,781)		(\$129,781)		
Total Expense							
Total Debt							
Reserve Contributions	\$434,450		\$434,450	\$401,050	\$33,400	8.33%	\$401,050
Transfers from Reserves	(\$500,969)		(\$500,969)	(\$465,000)	(\$35,969)	7.74%	(\$79,540)

Facilities, Sales & Customer Service



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Reserve Contributions (Transfers)	(\$66,519)		(\$66,519)	(\$63,950)	(\$2,569)	4.02%	\$321,510
Capital Expenses	\$630,750		\$630,750	\$465,000	\$165,750	35.65%	\$79,539
Net Levy	\$434,450		\$434,450	\$401,050	\$33,400	8.33%	\$401,049
Total Facilities, Sales & Customer Service	\$2,721,618		\$2,721,618	\$2,714,684	\$6,934	0.26%	\$2,551,979

Community Policing



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District	(\$4,681)		(\$4,681)	(\$4,681)			(\$3,556)
Total Revenue	(\$4,681)		(\$4,681)	(\$4,681)			(\$3,556)
Total Revenue	(\$4,681)		(\$4,681)	(\$4,681)			(\$3,556)
Materials & Supplies							
5-23105 Telephone - Landline	\$591		\$591	\$591			\$580
Total Materials & Supplies	\$591		\$591	\$591			\$580
Contracted Services							
5-31300 Internet	\$733		\$733	\$733			\$733
5-31625 Service Contracts	\$995		\$995	\$995			\$953
Total Contracted Services	\$1,728		\$1,728	\$1,728			\$1,686
Rents & Financials							
5-55300 Lease - Premise	\$2,362		\$2,362	\$2,362			
Total Rents & Financials	\$2,362		\$2,362	\$2,362			
Total Expense	\$4,681		\$4,681	\$4,681			\$2,266
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy							(\$1,290)
Total Community Policing							(\$1,290)

Facilities



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$33,550)		(\$33,550)	(\$33,050)	(\$500)	1.51%	(\$34,667)
Deferred Revenue	(\$128,477)		(\$128,477)	(\$142,090)	\$13,613	(9.58%)	(\$142,090)
Donations							(\$3,716)
Total Revenue	(\$162,027)		(\$162,027)	(\$175,140)	\$13,113	(7.49%)	(\$180,473)
Salary, Wages & Benefits	\$1,282,623		\$1,282,623	\$1,191,870	\$90,753	7.61%	\$1,032,880
Materials & Supplies	\$671,515		\$671,515	\$740,673	(\$69,158)	(9.34%)	\$616,535
Contracted Services	\$492,472		\$492,472	\$426,148	\$66,324	15.56%	\$421,272
Rents & Financials				\$8,548	(\$8,548)	(100.00%)	\$6,920
Total Expense	\$2,446,610		\$2,446,610	\$2,367,239	\$79,371	3.35%	\$2,077,607
Long Term Debt	\$359,913		\$359,913	\$373,784	(\$13,871)	(3.71%)	\$371,301
Total Debt	\$359,913		\$359,913	\$373,784	(\$13,871)	(3.71%)	\$371,301
Reserve Contributions							(\$3,867)
Transfers from Reserves	(\$32,036)		(\$32,036)	(\$24,316)	(\$7,720)	31.75%	(\$17,278)
Total Reserve Contributions (Transfers)	(\$32,036)		(\$32,036)	(\$24,316)	(\$7,720)	31.75%	(\$21,145)
Internal Allocations	(\$124,911)		(\$124,911)	(\$116,013)	(\$8,898)	7.67%	(\$80,378)
Net Levy	\$2,487,549		\$2,487,549	\$2,425,554	\$61,995	2.56%	\$2,166,912
2 Capital Fund							
Deferred Revenue	(\$129,781)		(\$129,781)		(\$129,781)		
Total Revenue	(\$129,781)		(\$129,781)		(\$129,781)		
Total Expense							
Total Debt							
Reserve Contributions	\$431,750		\$431,750	\$398,350	\$33,400	8.38%	\$398,350
Transfers from Reserves	(\$500,969)		(\$500,969)	(\$465,000)	(\$35,969)	7.74%	(\$79,540)

Facilities



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Reserve Contributions (Transfers)	(\$69,219)		(\$69,219)	(\$66,650)	(\$2,569)	3.85%	\$318,810
Capital Expenses	\$630,750		\$630,750	\$465,000	\$165,750	35.65%	\$79,539
Net Levy	\$431,750		\$431,750	\$398,350	\$33,400	8.38%	\$398,349
Total Facilities	\$2,919,299		\$2,919,299	\$2,823,904	\$95,395	3.38%	\$2,565,261

Civic Centre Facilities



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Donations							
4-50010 Donations - Individual & Corporate							(\$3,000)
Total Donations							(\$3,000)
Total Revenue							(\$3,000)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$174,080		\$174,080	\$139,861	\$34,219	24.47%	\$111,922
5-10010 Salaries & Wages - PT	\$6,276		\$6,276	\$13,855	(\$7,579)	(54.70%)	\$16,118
Total Salary, Wages & Benefits	\$180,356		\$180,356	\$153,716	\$26,640	17.33%	\$128,040
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$5,850		\$5,850	\$5,500	\$350	6.36%	\$2,827
5-20450 Clothing & Safety Supplies							\$268
5-20480 Personal Protective Equipment (PPE)	\$500		\$500	\$2,500	(\$2,000)	(80.00%)	\$454
5-20750 Custodial Supplies	\$7,490		\$7,490	\$7,000	\$490	7.00%	\$10,299
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$1,000			\$50
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,000		\$1,000	\$1,000			\$1,014
5-21500 Hydro	\$70,000		\$70,000	\$77,237	(\$7,237)	(9.37%)	\$60,311
5-22060 Minor Acquisitions							\$18,834
5-22150 Natural Gas	\$13,000		\$13,000	\$13,146	(\$146)	(1.11%)	\$14,644
5-22850 Sewer	\$1,700		\$1,700	\$1,066	\$634	59.47%	\$1,852
5-23100 Telephone - Cellular	\$60		\$60	\$60			\$128
5-23250 Water	\$1,600		\$1,600	\$1,611	(\$11)	(0.68%)	\$2,204
Total Materials & Supplies	\$102,200		\$102,200	\$110,120	(\$7,920)	(7.19%)	\$112,885
Contracted Services							
5-30150 Alarm Monitoring	\$4,280		\$4,280	\$4,000	\$280	7.00%	\$7,297
5-30250 Building R & M Contracted Services	\$10,000		\$10,000	\$15,000	(\$5,000)	(33.33%)	\$3,467
5-30350 Clock Operations	\$9,000		\$9,000	\$9,000			\$7,565
5-30500 Consulting Fees	\$25,000		\$25,000		\$25,000		\$4,346
5-30525 Contractors	\$1,000		\$1,000		\$1,000		\$3,071
5-30621 Custodial Contracts							\$4,091
5-30625 Door Repairs	\$1,500		\$1,500	\$1,500			\$6,648
5-30740 Electrician Services	\$10,000		\$10,000	\$2,000	\$8,000	400.00%	\$13,548
5-30750 Elevator Repairs & Maintenance	\$9,000		\$9,000	\$8,500	\$500	5.88%	\$6,595
5-31000 Garbage Collection	\$1,000		\$1,000	\$2,000	(\$1,000)	(50.00%)	\$994

Civic Centre Facilities



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-31100 HVAC Repair & Maintenance	\$21,760		\$21,760	\$11,000	\$10,760	97.82%	\$43,681
5-31150 Hydrant Rental	\$650		\$650	\$260	\$390	150.00%	\$615
5-31500 Plumbing Services	\$5,000		\$5,000	\$5,000			\$5,564
5-31625 Service Contracts	\$1,500		\$1,500	\$1,232	\$268	21.75%	\$3,101
Total Contracted Services	\$99,690		\$99,690	\$59,492	\$40,198	67.57%	\$110,583
Total Expense	\$382,246		\$382,246	\$323,328	\$58,918	18.22%	\$351,508
Long Term Debt							
5-50000 Debenture - Interest	\$1,926		\$1,926	\$4,372	(\$2,446)	(55.95%)	\$4,304
5-50001 Debenture - Payments	\$42,479		\$42,479	\$40,034	\$2,445	6.11%	\$40,033
Total Long Term Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,337
Total Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,337
Transfers from Reserves							
9-20067 Reserve Transfer - Facilities	(\$25,000)		(\$25,000)		(\$25,000)		(\$13,600)
9-21065 Reserve Transfer - Working Fund							(\$1,839)
Total Transfers from Reserves	(\$25,000)		(\$25,000)		(\$25,000)		(\$15,439)
Total Reserve Contributions (Transfers)	(\$25,000)		(\$25,000)		(\$25,000)		(\$15,439)
Internal Allocations							
5-40100 Allocation of Civic Centre	(\$124,911)		(\$124,911)	(\$116,013)	(\$8,898)	7.67%	(\$80,378)
Total Internal Allocations	(\$124,911)		(\$124,911)	(\$116,013)	(\$8,898)	7.67%	(\$80,378)
Net Levy	\$276,740		\$276,740	\$251,721	\$25,019	9.94%	\$297,028
2 Capital Fund							
Deferred Revenue							
7-91000 Deferred CCBF Recognized	(\$125,000)		(\$125,000)		(\$125,000)		
Total Deferred Revenue	(\$125,000)		(\$125,000)		(\$125,000)		
Total Revenue	(\$125,000)		(\$125,000)		(\$125,000)		
Total Expense							
Total Debt							

Civic Centre Facilities



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfers from Reserves							
9-20000 xFr to Capital Reserve							
9-20067 Reserve Transfer - Facilities	(\$197,500)		(\$197,500)	(\$300,000)	\$102,500	(34.17%)	(\$3,674)
Total Transfers from Reserves	(\$197,500)		(\$197,500)	(\$300,000)	\$102,500	(34.17%)	(\$3,674)
Total Reserve Contributions (Transfers)	(\$197,500)		(\$197,500)	(\$300,000)	\$102,500	(34.17%)	(\$3,674)
Capital Expenses							
8-21750 Materials & Supplies	\$44,500		\$44,500		\$44,500		
8-30500 Consulting Fees							\$946
8-30525 Contractors	\$278,000		\$278,000	\$300,000	(\$22,000)	(7.33%)	\$2,727
Total Capital Expenses	\$322,500		\$322,500	\$300,000	\$22,500	7.50%	\$3,673
Net Levy							(\$1)
Total Civic Centre Facilities	\$276,740		\$276,740	\$251,721	\$25,019	9.94%	\$297,027

Canada Summit Centre Facilities



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40620 Recovery							(\$55)
Total Revenue							(\$55)
Deferred Revenue							
4-90025 DC's Recognized - Indoor Recreation	(\$128,477)		(\$128,477)	(\$142,090)	\$13,613	(9.58%)	(\$142,090)
Total Deferred Revenue	(\$128,477)		(\$128,477)	(\$142,090)	\$13,613	(9.58%)	(\$142,090)
Total Revenue	(\$128,477)		(\$128,477)	(\$142,090)	\$13,613	(9.58%)	(\$142,145)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$940,943		\$940,943	\$826,799	\$114,144	13.81%	\$777,510
5-10010 Salaries & Wages - PT	\$32,948		\$32,948	\$52,833	(\$19,885)	(37.64%)	\$36,819
Total Salary, Wages & Benefits	\$973,891		\$973,891	\$879,632	\$94,259	10.72%	\$814,329
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$18,190		\$18,190	\$17,000	\$1,190	7.00%	\$22,512
5-20380 Chemicals	\$11,770		\$11,770	\$11,000	\$770	7.00%	\$12,320
5-20450 Clothing & Safety Supplies	\$4,045		\$4,045	\$3,500	\$545	15.57%	\$2,881
5-20480 Personal Protective Equipment (PPE)	\$1,000		\$1,000	\$2,500	(\$1,500)	(60.00%)	\$929
5-20750 Custodial Supplies	\$19,260		\$19,260	\$18,000	\$1,260	7.00%	\$21,745
5-21000 Equipment Repairs & Maintenance							\$2,334
5-21200 Fuel (Gas, diesel)	\$1,500		\$1,500	\$2,400	(\$900)	(37.50%)	\$1,233
5-21480 HVAC & Furnace - R&M Materials & Supply	\$5,000		\$5,000	\$5,000			\$3,722
5-21500 Hydro	\$300,000		\$300,000	\$350,000	(\$50,000)	(14.29%)	\$257,556
5-21800 Meals & Accommodations	\$1,070		\$1,070	\$1,000	\$70	7.00%	\$1,245
5-21900 Memberships	\$800		\$800	\$800			
5-21950 Mileage	\$1,000		\$1,000	\$600	\$400	66.67%	\$407
5-22060 Minor Acquisitions							\$25,344
5-22150 Natural Gas	\$68,000		\$68,000	\$78,635	(\$10,635)	(13.52%)	\$27,442
5-22400 Professional Development	\$1,500		\$1,500	\$1,500			
5-22850 Sewer	\$30,000		\$30,000	\$36,211	(\$6,211)	(17.15%)	\$27,155
5-22900 Small Tools & Equipment							\$589
5-23100 Telephone - Cellular	\$1,380		\$1,380	\$1,080	\$300	27.78%	\$812
5-23250 Water	\$24,800		\$24,800	\$29,848	(\$5,048)	(16.91%)	\$24,726
Total Materials & Supplies	\$489,315		\$489,315	\$557,574	(\$68,259)	(12.24%)	\$432,952
Contracted Services							

Canada Summit Centre Facilities



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-30150 Alarm Monitoring	\$14,000		\$14,000	\$10,000	\$4,000	40.00%	\$13,176
5-30250 Building R & M Contracted Services	\$21,000		\$21,000	\$25,000	(\$4,000)	(16.00%)	\$2,014
5-30500 Consulting Fees							\$9,500
5-30525 Contractors	\$33,000		\$33,000	\$33,000			\$13,870
5-30621 Custodial Contracts							\$2,612
5-30625 Door Repairs	\$18,000		\$18,000	\$18,000			\$10,614
5-30740 Electrician Services	\$8,000		\$8,000	\$16,000	(\$8,000)	(50.00%)	\$11,979
5-30750 Elevator Repairs & Maintenance	\$22,500		\$22,500	\$21,000	\$1,500	7.14%	\$23,728
5-30850 Equipment Repairs & Maintenance	\$8,500		\$8,500	\$6,000	\$2,500	41.67%	\$7,425
5-31000 Garbage Collection	\$16,500		\$16,500	\$19,250	(\$2,750)	(14.29%)	\$13,309
5-31100 HVAC Repair & Maintenance	\$45,163		\$45,163	\$32,900	\$12,263	37.27%	\$44,630
5-31150 Hydrant Rental	\$1,350		\$1,350	\$600	\$750	125.00%	\$1,220
5-31175 Ice Plant - Maintenance	\$48,800		\$48,800	\$48,800			\$26,054
5-31400 Maintenance Contracts	\$46,000		\$46,000	\$46,000			\$52,907
5-31500 Plumbing Services	\$12,000		\$12,000	\$12,000			\$5,920
5-31625 Service Contracts	\$7,950		\$7,950	\$6,786	\$1,164	17.15%	\$14,795
5-31655 Software & Services - End User							\$275
Total Contracted Services	\$302,763		\$302,763	\$295,336	\$7,427	2.51%	\$254,028
Total Expense	\$1,765,969		\$1,765,969	\$1,732,542	\$33,427	1.93%	\$1,501,309
Long Term Debt							
5-50000 Debenture - Interest	\$81,636		\$81,636	\$95,506	(\$13,870)	(14.52%)	\$93,091
5-50001 Debenture - Payments	\$233,872		\$233,872	\$233,872			\$233,873
Total Long Term Debt	\$315,508		\$315,508	\$329,378	(\$13,870)	(4.21%)	\$326,964
Total Debt	\$315,508		\$315,508	\$329,378	(\$13,870)	(4.21%)	\$326,964
Transfers from Reserves							
9-21065 Reserve Transfer - Working Fund				(\$8,000)	\$8,000	(100.00%)	(\$1,839)
Total Transfers from Reserves				(\$8,000)	\$8,000	(100.00%)	(\$1,839)
Total Reserve Contributions (Transfers)				(\$8,000)	\$8,000	(100.00%)	(\$1,839)
Net Levy	\$1,953,000		\$1,953,000	\$1,911,830	\$41,170	2.15%	\$1,684,289

2 Capital Fund

Canada Summit Centre Facilities



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions							
6-20067 RSRV Cont - Facilities	\$381,500		\$381,500	\$348,100	\$33,400	9.59%	\$348,100
Total Reserve Contributions	\$381,500		\$381,500	\$348,100	\$33,400	9.59%	\$348,100
Transfers from Reserves							
9-20067 Reserve Transfer - Facilities	(\$88,400)		(\$88,400)	(\$78,000)	(\$10,400)	13.33%	(\$71,509)
Total Transfers from Reserves	(\$88,400)		(\$88,400)	(\$78,000)	(\$10,400)	13.33%	(\$71,509)
Total Reserve Contributions (Transfers)	\$293,100		\$293,100	\$270,100	\$23,000	8.52%	\$276,591
Capital Expenses							
8-21750 Materials & Supplies	\$18,300		\$18,300	\$8,000	\$10,300	128.75%	\$4,294
8-30525 Contractors	\$70,100		\$70,100	\$70,000	\$100	0.14%	\$67,215
Total Capital Expenses	\$88,400		\$88,400	\$78,000	\$10,400	13.33%	\$71,509
Net Levy	\$381,500		\$381,500	\$348,100	\$33,400	9.59%	\$348,100
Total Canada Summit Centre Facilities	\$2,334,500		\$2,334,500	\$2,259,930	\$74,570	3.30%	\$2,032,389

Real Estate Other



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT				\$10,068	(\$10,068)	(100.00%)	\$5,932
5-10010 Salaries & Wages - PT				\$2,610	(\$2,610)	(100.00%)	\$55
Total Salary, Wages & Benefits				\$12,678	(\$12,678)	(100.00%)	\$5,987
Materials & Supplies							
5-20350 Building R&M Materials & Supply				\$250	(\$250)	(100.00%)	\$100
5-20750 Custodial Supplies				\$600	(\$600)	(100.00%)	
5-22060 Minor Acquisitions							\$462
Total Materials & Supplies				\$850	(\$850)	(100.00%)	\$562
Contracted Services							
5-30525 Contractors				\$750	(\$750)	(100.00%)	
5-30740 Electrician Services							\$311
5-31500 Plumbing Services							\$1,424
Total Contracted Services				\$750	(\$750)	(100.00%)	\$1,735
Rents & Financials							
5-55300 Lease - Premise				\$8,548	(\$8,548)	(100.00%)	\$6,920
Total Rents & Financials				\$8,548	(\$8,548)	(100.00%)	\$6,920
Total Expense				\$22,826	(\$22,826)	(100.00%)	\$15,204
Total Debt							
Transfers from Reserves							
9-21072 Reserve Transfer - River Mill Washroom				(\$8,400)	\$8,400	(100.00%)	
Total Transfers from Reserves				(\$8,400)	\$8,400	(100.00%)	
Total Reserve Contributions (Transfers)				(\$8,400)	\$8,400	(100.00%)	
Net Levy				\$14,426	(\$14,426)	(100.00%)	\$15,204
Total Real Estate Other				\$14,426	(\$14,426)	(100.00%)	\$15,204



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$843
5-10010 Salaries & Wages - PT	\$2,897		\$2,897	\$2,747	\$150	5.46%	\$1,315
Total Salary, Wages & Benefits	\$2,897		\$2,897	\$2,747	\$150	5.46%	\$2,158
Materials & Supplies							
5-20750 Custodial Supplies	\$367		\$367		\$367		\$343
Total Materials & Supplies	\$367		\$367		\$367		\$343
Total Expense	\$3,264		\$3,264	\$2,747	\$517	18.82%	\$2,501
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$3,264		\$3,264	\$2,747	\$517	18.82%	\$2,501
Total MHP Facilities	\$3,264		\$3,264	\$2,747	\$517	18.82%	\$2,501



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$6,550)		(\$6,550)	(\$6,050)	(\$500)	8.26%	(\$7,439)
Donations							(\$716)
Total Revenue	(\$6,550)		(\$6,550)	(\$6,050)	(\$500)	8.26%	(\$8,155)
Salary, Wages & Benefits	\$87,840		\$87,840	\$83,512	\$4,328	5.18%	\$45,209
Materials & Supplies	\$51,092		\$51,092	\$42,560	\$8,532	20.05%	\$43,280
Contracted Services	\$49,920		\$49,920	\$31,820	\$18,100	56.88%	\$42,035
Total Expense	\$188,852		\$188,852	\$157,892	\$30,960	19.61%	\$130,524
Total Debt							
Reserve Contributions							(\$3,867)
Transfers from Reserves	(\$7,036)		(\$7,036)	(\$7,916)	\$880	(11.12%)	
Total Reserve Contributions (Transfers)	(\$7,036)		(\$7,036)	(\$7,916)	\$880	(11.12%)	(\$3,867)
Net Levy	\$175,266		\$175,266	\$143,926	\$31,340	21.78%	\$118,502
2 Capital Fund							
Deferred Revenue	(\$4,781)		(\$4,781)		(\$4,781)		
Total Revenue	(\$4,781)		(\$4,781)		(\$4,781)		
Total Expense							
Total Debt							
Transfers from Reserves	(\$169,369)		(\$169,369)	(\$71,000)	(\$98,369)	138.55%	
Total Reserve Contributions (Transfers)	(\$169,369)		(\$169,369)	(\$71,000)	(\$98,369)	138.55%	
Capital Expenses	\$174,150		\$174,150	\$71,000	\$103,150	145.28%	
Net Levy							

Community Halls



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Community Halls	\$175,266		\$175,266	\$143,926	\$31,340	21.78%	\$118,502

Stephenson Hall



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40650 Rental							(\$175)
Total Revenue							(\$175)
Total Revenue							(\$175)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$18,514		\$18,514	\$17,679	\$835	4.72%	\$14,106
5-10010 Salaries & Wages - PT	\$11,466		\$11,466	\$10,326	\$1,140	11.04%	\$2,500
Total Salary, Wages & Benefits	\$29,980		\$29,980	\$28,005	\$1,975	7.05%	\$16,606
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,000			\$463
5-20750 Custodial Supplies	\$600		\$600	\$600			\$438
5-21480 HVAC & Furnace - R&M Materials & Supply	\$750		\$750	\$750			
5-21500 Hydro	\$6,320		\$6,320	\$6,320			\$5,566
5-22060 Minor Acquisitions	\$2,000		\$2,000	\$2,000			
5-22475 Propane	\$7,000		\$7,000	\$4,000	\$3,000	75.00%	\$6,238
5-23250 Water	\$1,800		\$1,800	\$1,799	\$1	0.06%	\$1,774
Total Materials & Supplies	\$19,470		\$19,470	\$16,469	\$3,001	18.22%	\$14,479
Contracted Services							
5-30150 Alarm Monitoring	\$1,500		\$1,500	\$1,400	\$100	7.14%	\$1,324
5-30250 Building R & M Contracted Services	\$1,500		\$1,500	\$1,500			
5-30525 Contractors	\$2,000		\$2,000	\$2,000			\$2,395
5-30625 Door Repairs							\$95
5-30740 Electrician Services	\$3,000		\$3,000	\$2,000	\$1,000	50.00%	\$2,952
5-31100 HVAC Repair & Maintenance	\$1,500		\$1,500	\$1,500			\$3,046
5-31500 Plumbing Services	\$1,000		\$1,000		\$1,000		\$2,006
5-31625 Service Contracts	\$400		\$400	\$400			\$580
Total Contracted Services	\$10,900		\$10,900	\$8,800	\$2,100	23.86%	\$12,398
Total Expense	\$60,350		\$60,350	\$53,274	\$7,076	13.28%	\$43,483
Total Debt							
Total Reserve Contributions (Transfers)							

Stephenson Hall



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Net Levy	\$60,350		\$60,350	\$53,274	\$7,076	13.28%	\$43,308
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves							
9-20067 Reserve Transfer - Facilities	(\$38,000)		(\$38,000)		(\$38,000)		
Total Transfers from Reserves	(\$38,000)		(\$38,000)		(\$38,000)		
Total Reserve Contributions (Transfers)	(\$38,000)		(\$38,000)		(\$38,000)		
Capital Expenses							
8-21750 Materials & Supplies	\$16,400		\$16,400		\$16,400		
8-30525 Contractors	\$21,600		\$21,600		\$21,600		
Total Capital Expenses	\$38,000		\$38,000		\$38,000		
Net Levy							
Total Stephenson Hall	\$60,350		\$60,350	\$53,274	\$7,076	13.28%	\$43,308

Port Sydney Hall



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$18,514		\$18,514	\$17,679	\$835	4.72%	\$13,489
5-10010 Salaries & Wages - PT	\$11,466		\$11,466	\$10,326	\$1,140	11.04%	\$2,156
Total Salary, Wages & Benefits	\$29,980		\$29,980	\$28,005	\$1,975	7.05%	\$15,645
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,000			\$193
5-20750 Custodial Supplies	\$1,000		\$1,000	\$1,000			\$656
5-21000 Equipment Repairs & Maintenance							\$80
5-21480 HVAC & Furnace - R&M Materials & Supply	\$750		\$750	\$750			
5-21500 Hydro	\$3,000		\$3,000	\$2,917	\$83	2.85%	\$3,121
5-22060 Minor Acquisitions	\$2,000		\$2,000	\$2,000			\$2,426
5-22150 Natural Gas	\$2,841		\$2,841	\$2,841			\$3,584
5-23250 Water	\$2,000		\$2,000	\$1,469	\$531	36.15%	\$2,122
Total Materials & Supplies	\$12,591		\$12,591	\$11,977	\$614	5.13%	\$12,182
Contracted Services							
5-30150 Alarm Monitoring	\$1,000		\$1,000	\$1,000			\$791
5-30250 Building R & M Contracted Services	\$20,500		\$20,500	\$4,000	\$16,500	412.50%	\$720
5-30525 Contractors	\$2,000		\$2,000	\$2,000			\$2,066
5-30625 Door Repairs							\$216
5-30645 Mat Contracts	\$600		\$600	\$600			\$569
5-30740 Electrician Services	\$2,500		\$2,500	\$2,000	\$500	25.00%	\$2,247
5-30850 Equipment Repairs & Maintenance							\$1,951
5-31000 Garbage Collection	\$2,520		\$2,520	\$2,520			\$701
5-31100 HVAC Repair & Maintenance	\$1,500		\$1,500	\$1,500			\$870
5-31300 Internet							\$94
5-31500 Plumbing Services	\$2,000		\$2,000	\$2,000			\$1,696
5-31625 Service Contracts	\$400		\$400	\$400			\$260
Total Contracted Services	\$33,020		\$33,020	\$16,020	\$17,000	106.12%	\$12,181
Total Expense	\$75,591		\$75,591	\$56,002	\$19,589	34.98%	\$40,008
Total Debt							

Port Sydney Hall



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Reserve Contributions (Transfers)							
Net Levy	\$75,591		\$75,591	\$56,002	\$19,589	34.98%	\$40,008
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves							
9-20067 Reserve Transfer - Facilities	(\$97,250)		(\$97,250)	(\$71,000)	(\$26,250)	36.97%	
Total Transfers from Reserves	(\$97,250)		(\$97,250)	(\$71,000)	(\$26,250)	36.97%	
Total Reserve Contributions (Transfers)	(\$97,250)		(\$97,250)	(\$71,000)	(\$26,250)	36.97%	
Capital Expenses							
8-21750 Materials & Supplies	\$16,400		\$16,400		\$16,400		
8-30525 Contractors	\$80,850		\$80,850	\$71,000	\$9,850	13.87%	
Total Capital Expenses	\$97,250		\$97,250	\$71,000	\$26,250	36.97%	
Net Levy							
Total Port Sydney Hall	\$75,591		\$75,591	\$56,002	\$19,589	34.98%	\$40,008

Aspdin Hall



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$6,550)		(\$6,550)	(\$6,050)	(\$500)	8.26%	(\$7,264)
Donations							(\$716)
Total Revenue	(\$6,550)		(\$6,550)	(\$6,050)	(\$500)	8.26%	(\$7,980)
Salary, Wages & Benefits	\$27,880		\$27,880	\$27,502	\$378	1.37%	\$12,958
Materials & Supplies	\$19,031		\$19,031	\$14,114	\$4,917	34.84%	\$16,619
Contracted Services	\$6,000		\$6,000	\$7,000	(\$1,000)	(14.29%)	\$17,456
Total Expense	\$52,911		\$52,911	\$48,616	\$4,295	8.83%	\$47,033
Total Debt							
Reserve Contributions							(\$3,867)
Transfers from Reserves	(\$7,036)		(\$7,036)	(\$7,916)	\$880	(11.12%)	
Total Reserve Contributions (Transfers)	(\$7,036)		(\$7,036)	(\$7,916)	\$880	(11.12%)	(\$3,867)
Net Levy	\$39,325		\$39,325	\$34,650	\$4,675	13.49%	\$35,186
2 Capital Fund							
Deferred Revenue	(\$4,781)		(\$4,781)		(\$4,781)		
Total Revenue	(\$4,781)		(\$4,781)		(\$4,781)		
Total Expense							
Total Debt							
Transfers from Reserves	(\$34,119)		(\$34,119)		(\$34,119)		
Total Reserve Contributions (Transfers)	(\$34,119)		(\$34,119)		(\$34,119)		
Capital Expenses	\$38,900		\$38,900		\$38,900		
Net Levy							

Aspdin Hall



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Aspdin Hall	\$39,325		\$39,325	\$34,650	\$4,675	13.49%	\$35,186

Aspdin Hall



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$18,514		\$18,514	\$17,679	\$835	4.72%	\$11,412
5-10010 Salaries & Wages - PT	\$5,230		\$5,230	\$6,107	(\$877)	(14.36%)	
Total Salary, Wages & Benefits	\$23,744		\$23,744	\$23,786	(\$42)	(0.18%)	\$11,412
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,000			\$793
5-20750 Custodial Supplies	\$500		\$500	\$500			\$438
5-21480 HVAC & Furnace - R&M Materials & Supply	\$500		\$500	\$500			
5-21500 Hydro	\$2,000		\$2,000	\$1,283	\$717	55.88%	\$1,899
5-22475 Propane	\$6,000		\$6,000	\$2,000	\$4,000	200.00%	\$5,773
5-23250 Water	\$1,581		\$1,581	\$1,581			\$1,644
Total Materials & Supplies	\$11,581		\$11,581	\$6,864	\$4,717	68.72%	\$10,547
Contracted Services							
5-30150 Alarm Monitoring	\$500		\$500	\$500			\$324
5-30525 Contractors	\$2,000		\$2,000	\$2,000			\$4,746
5-30740 Electrician Services	\$500		\$500	\$500			
5-31100 HVAC Repair & Maintenance	\$500		\$500	\$500			\$8,156
5-31500 Plumbing Services	\$500		\$500	\$500			
Total Contracted Services	\$4,000		\$4,000	\$4,000			\$13,226
Total Expense	\$39,325		\$39,325	\$34,650	\$4,675	13.49%	\$35,185
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$39,325		\$39,325	\$34,650	\$4,675	13.49%	\$35,185
2 Capital Fund							
Total Revenue							

Aspdin Hall



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Expense							
Total Debt							
Transfers from Reserves							
9-20067 Reserve Transfer - Facilities	(\$16,400)		(\$16,400)		(\$16,400)		
Total Transfers from Reserves	(\$16,400)		(\$16,400)		(\$16,400)		
Total Reserve Contributions (Transfers)	(\$16,400)		(\$16,400)		(\$16,400)		
Capital Expenses							
8-21750 Materials & Supplies	\$16,400		\$16,400		\$16,400		
Total Capital Expenses	\$16,400		\$16,400		\$16,400		
Net Levy							
Total Aspdin Hall	\$39,325		\$39,325	\$34,650	\$4,675	13.49%	\$35,185

Aspdin Hall Committee



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40430 Memberships	(\$50)		(\$50)	(\$50)			(\$115)
4-40650 Rental	(\$5,000)		(\$5,000)	(\$5,000)			(\$5,601)
4-40730 Special Events	(\$1,500)		(\$1,500)	(\$1,000)	(\$500)	50.00%	(\$1,548)
Total Revenue	(\$6,550)		(\$6,550)	(\$6,050)	(\$500)	8.26%	(\$7,264)
Donations							
4-50010 Donations - Individual & Corporate							(\$716)
Total Donations							(\$716)
Total Revenue	(\$6,550)		(\$6,550)	(\$6,050)	(\$500)	8.26%	(\$7,980)
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT	\$4,136		\$4,136	\$3,716	\$420	11.30%	\$1,546
Total Salary, Wages & Benefits	\$4,136		\$4,136	\$3,716	\$420	11.30%	\$1,546
Materials & Supplies							
5-20300 Board Expenses							\$200
5-20350 Building R&M Materials & Supply	\$5,000		\$5,000	\$5,000			\$421
5-21750 Materials & Supplies	\$500		\$500	\$500			\$262
5-21900 Memberships	\$50		\$50	\$50			
5-22060 Minor Acquisitions	\$1,000		\$1,000	\$1,000			\$4,930
5-22250 Office Supplies	\$200		\$200	\$200			\$61
5-22450 Promotion/Special Events	\$500		\$500	\$300	\$200	66.67%	\$37
5-23105 Telephone - Landline	\$200		\$200	\$200			\$161
Total Materials & Supplies	\$7,450		\$7,450	\$7,250	\$200	2.76%	\$6,072
Contracted Services							
5-30550 Contributions/Grants to Others	\$2,000		\$2,000	\$3,000	(\$1,000)	(33.33%)	
5-30700 Donations							\$4,230
Total Contracted Services	\$2,000		\$2,000	\$3,000	(\$1,000)	(33.33%)	\$4,230
Total Expense	\$13,586		\$13,586	\$13,966	(\$380)	(2.72%)	\$11,848
Total Debt							
Reserve Contributions							
6-21087 RSRV Cont - Aspdin Community							(\$3,867)
Total Reserve Contributions							(\$3,867)

Aspdin Hall Committee



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfers from Reserves							
9-21087 Reserve Transfer - Aspdin Community	(\$7,036)		(\$7,036)	(\$7,916)	\$880	(11.12%)	
Total Transfers from Reserves	(\$7,036)		(\$7,036)	(\$7,916)	\$880	(11.12%)	
Total Reserve Contributions (Transfers)	(\$7,036)		(\$7,036)	(\$7,916)	\$880	(11.12%)	(\$3,867)
Net Levy							\$1
Total Aspdin Hall Committee							\$1

Facility Fleet



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$196
Total Salary, Wages & Benefits							\$196
Materials & Supplies							
5-21100 Fleet R&M M&S	\$1,391		\$1,391	\$1,391			\$1,903
5-21200 Fuel (Gas, diesel)	\$3,200		\$3,200	\$2,000	\$1,200	60.00%	\$4,785
5-21625 Licencing Fee	\$250		\$250	\$250			
Total Materials & Supplies	\$4,841		\$4,841	\$3,641	\$1,200	32.96%	\$6,688
Contracted Services							
5-30635 Fleet Maint - C.S.							\$87
Total Contracted Services							\$87
Total Expense	\$4,841		\$4,841	\$3,641	\$1,200	32.96%	\$6,971
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$4,841		\$4,841	\$3,641	\$1,200	32.96%	\$6,971
Total Facility Fleet	\$4,841		\$4,841	\$3,641	\$1,200	32.96%	\$6,971

Solar Energy Project



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-73000 Power Generation	(\$27,000)		(\$27,000)	(\$27,000)			(\$27,173)
Total Revenue	(\$27,000)		(\$27,000)	(\$27,000)			(\$27,173)
Total Revenue	(\$27,000)		(\$27,000)	(\$27,000)			(\$27,173)
Materials & Supplies							
5-21000 Equipment Repairs & Maintenance				\$2,500	(\$2,500)	(100.00%)	
Total Materials & Supplies				\$2,500	(\$2,500)	(100.00%)	
Total Expense				\$2,500	(\$2,500)	(100.00%)	
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	(\$27,000)		(\$27,000)	(\$24,500)	(\$2,500)	10.20%	(\$27,173)
Total Solar Energy Project	(\$27,000)		(\$27,000)	(\$24,500)	(\$2,500)	10.20%	(\$27,173)

Library Building



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$29,794		\$29,794	\$47,813	(\$18,019)	(37.69%)	\$15,691
5-10010 Salaries & Wages - PT	\$2,615		\$2,615	\$3,054	(\$439)	(14.37%)	\$14,863
Total Salary, Wages & Benefits	\$32,409		\$32,409	\$50,867	(\$18,458)	(36.29%)	\$30,554
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$2,000			\$459
5-20750 Custodial Supplies	\$1,000		\$1,000	\$1,000			\$1,094
5-21500 Hydro	\$12,000		\$12,000	\$10,848	\$1,152	10.62%	\$12,504
5-22060 Minor Acquisitions							\$651
5-22150 Natural Gas	\$5,700		\$5,700	\$5,706	(\$6)	(0.11%)	\$3,526
5-22850 Sewer	\$1,000		\$1,000	\$1,575	(\$575)	(36.51%)	\$422
5-23250 Water	\$1,000		\$1,000	\$1,299	(\$299)	(23.02%)	\$544
Total Materials & Supplies	\$22,700		\$22,700	\$22,428	\$272	1.21%	\$19,200
Contracted Services							
5-30150 Alarm Monitoring	\$1,875		\$1,875	\$1,750	\$125	7.14%	\$2,379
5-30250 Building R & M Contracted Services	\$10,000		\$10,000	\$25,000	(\$15,000)	(60.00%)	\$2,502
5-30621 Custodial Contracts							\$1,221
5-30645 Mat Contracts				\$1,800	(\$1,800)	(100.00%)	
5-30683 Snow Removal	\$7,000		\$7,000	\$7,000			
5-31100 HVAC Repair & Maintenance	\$20,924		\$20,924	\$3,200	\$17,724	553.88%	\$6,431
5-31500 Plumbing Services	\$300		\$300		\$300		\$271
Total Contracted Services	\$40,099		\$40,099	\$38,750	\$1,349	3.48%	\$12,804
Total Expense	\$95,208		\$95,208	\$112,045	(\$16,837)	(15.03%)	\$62,558
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$95,208		\$95,208	\$112,045	(\$16,837)	(15.03%)	\$62,558

Library Building



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions							
6-20057 RSRV Cont - Library Build Mtn & R	\$35,250		\$35,250	\$35,250			\$35,250
6-20059 RSRV Cont - Library Renovation	\$15,000		\$15,000	\$15,000			\$15,000
Total Reserve Contributions	\$50,250		\$50,250	\$50,250			\$50,250
Transfers from Reserves							
9-20057 Reserve Transfer - Library Build Mtn & R	(\$45,700)		(\$45,700)	(\$16,000)	(\$29,700)	185.63%	(\$4,357)
Total Transfers from Reserves	(\$45,700)		(\$45,700)	(\$16,000)	(\$29,700)	185.63%	(\$4,357)
Total Reserve Contributions (Transfers)	\$4,550		\$4,550	\$34,250	(\$29,700)	(86.72%)	\$45,893
Capital Expenses							
8-30525 Contractors	\$45,700		\$45,700	\$16,000	\$29,700	185.63%	\$4,357
Total Capital Expenses	\$45,700		\$45,700	\$16,000	\$29,700	185.63%	\$4,357
Net Levy	\$50,250		\$50,250	\$50,250			\$50,250
Total Library Building	\$145,458		\$145,458	\$162,295	(\$16,837)	(10.37%)	\$112,808

Fire Custodial



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$747
5-10010 Salaries & Wages - PT	\$5,230		\$5,230	\$8,718	(\$3,488)	(40.01%)	\$5,660
Total Salary, Wages & Benefits	\$5,230		\$5,230	\$8,718	(\$3,488)	(40.01%)	\$6,407
Materials & Supplies							
5-20750 Custodial Supplies	\$1,000		\$1,000	\$1,000			\$625
Total Materials & Supplies	\$1,000		\$1,000	\$1,000			\$625
Total Expense	\$6,230		\$6,230	\$9,718	(\$3,488)	(35.89%)	\$7,032
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$6,230		\$6,230	\$9,718	(\$3,488)	(35.89%)	\$7,032
Total Fire Custodial	\$6,230		\$6,230	\$9,718	(\$3,488)	(35.89%)	\$7,032

Sales & Customer Service



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$749,489)		(\$749,489)	(\$753,965)	\$4,476	(0.59%)	(\$618,774)
Total Revenue	(\$749,489)		(\$749,489)	(\$753,965)	\$4,476	(0.59%)	(\$618,774)
Salary, Wages & Benefits	\$413,817		\$413,817	\$538,837	(\$125,020)	(23.20%)	\$519,259
Materials & Supplies	\$30,897		\$30,897	\$30,347	\$550	1.81%	\$23,245
Contracted Services	\$99,385		\$99,385	\$26,081	\$73,304	281.06%	\$34,959
Rents & Financials	\$21,000		\$21,000	\$15,223	\$5,777	37.95%	\$24,952
Total Expense	\$565,099		\$565,099	\$610,488	(\$45,389)	(7.43%)	\$602,415
Total Debt							
Reserve Contributions	\$56,009		\$56,009	\$62,689	(\$6,680)	(10.66%)	\$32,799
Transfers from Reserves	(\$72,000)		(\$72,000)		(\$72,000)		
Total Reserve Contributions (Transfers)	(\$15,991)		(\$15,991)	\$62,689	(\$78,680)	(125.51%)	\$32,799
Internal Allocations							
				(\$31,132)	\$31,132	(100.00%)	(\$31,132)
Net Levy	(\$200,381)		(\$200,381)	(\$111,920)	(\$88,461)	79.04%	(\$14,692)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions	\$2,700		\$2,700	\$2,700			\$2,700
Total Reserve Contributions (Transfers)	\$2,700		\$2,700	\$2,700			\$2,700
Net Levy	\$2,700		\$2,700	\$2,700			\$2,700

Sales & Customer Service



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Sales & Customer Service	(\$197,681)		(\$197,681)	(\$109,220)	(\$88,461)	80.99%	(\$11,992)

Customer Services - Canada Summit Centre



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$2,360)		(\$2,360)	(\$2,131)	(\$229)	10.75%	(\$595)
4-40062 Application Fee	(\$772)		(\$772)	(\$772)			(\$446)
4-40715 Socan Fee Revenue							(\$508)
Total Revenue	(\$3,132)		(\$3,132)	(\$2,903)	(\$229)	7.89%	(\$1,549)
Total Revenue	(\$3,132)		(\$3,132)	(\$2,903)	(\$229)	7.89%	(\$1,549)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$313,064		\$313,064	\$444,142	(\$131,078)	(29.51%)	\$432,703
5-10010 Salaries & Wages - PT	\$100,753		\$100,753	\$94,695	\$6,058	6.40%	\$86,556
Total Salary, Wages & Benefits	\$413,817		\$413,817	\$538,837	(\$125,020)	(23.20%)	\$519,259
Materials & Supplies							
5-20375 Cash Short (Over)							(\$6)
5-20450 Clothing & Safety Supplies	\$1,000		\$1,000	\$1,000			
5-20700 Courier	\$100		\$100	\$100			\$46
5-21750 Materials & Supplies	\$1,000		\$1,000	\$1,000			\$527
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$1,000			\$1,020
5-21900 Memberships	\$340		\$340	\$340			\$305
5-21950 Mileage	\$700		\$700	\$700			\$213
5-22060 Minor Acquisitions							\$1,207
5-22250 Office Supplies	\$4,000		\$4,000	\$3,500	\$500	14.29%	\$2,851
5-22400 Professional Development	\$15,000		\$15,000	\$14,000	\$1,000	7.14%	\$12,219
5-23000 Socan Fees	\$2,957		\$2,957	\$2,957			\$3,009
5-23100 Telephone - Cellular	\$300		\$300	\$300			
Total Materials & Supplies	\$26,397		\$26,397	\$24,897	\$1,500	6.02%	\$21,391
Contracted Services							
5-30500 Consulting Fees							\$11,699
5-30525 Contractors	\$72,000		\$72,000		\$72,000		
5-30600 Copying Expenses	\$4,109		\$4,109		\$4,109		\$928
5-31625 Service Contracts	\$240		\$240	\$4,349	(\$4,109)	(94.48%)	\$137
5-31655 Software & Services - End User	\$23,036		\$23,036	\$21,732	\$1,304	6.00%	\$22,195
Total Contracted Services	\$99,385		\$99,385	\$26,081	\$73,304	281.06%	\$34,959
Rents & Financials							
5-53000 Uncollectible AR							\$2,054

Customer Services - Canada Summit Centre



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-56000 Merchant Fees	\$21,000		\$21,000	\$15,223	\$5,777	37.95%	\$22,898
Total Rents & Financials	\$21,000		\$21,000	\$15,223	\$5,777	37.95%	\$24,952
Total Expense	\$560,599		\$560,599	\$605,038	(\$44,439)	(7.34%)	\$600,561
Total Debt							
Reserve Contributions							
6-20010 RSRV Cont - Audio Visual	\$2,360		\$2,360	\$2,131	\$229	10.75%	\$595
6-21066 RSRV Cont - Ontario Service Delivery							(\$11,699)
Total Reserve Contributions	\$2,360		\$2,360	\$2,131	\$229	10.75%	(\$11,104)
Transfers from Reserves							
9-21075 Reserve Transfer - Human Capital	(\$72,000)		(\$72,000)		(\$72,000)		
Total Transfers from Reserves	(\$72,000)		(\$72,000)		(\$72,000)		
Total Reserve Contributions (Transfers)	(\$69,640)		(\$69,640)	\$2,131	(\$71,771)	(3,367.95%)	(\$11,104)
Net Levy	\$487,827		\$487,827	\$604,266	(\$116,439)	(19.27%)	\$587,908
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions							
6-20078 RSRV Cont - Recreation & Leisure	\$2,700		\$2,700	\$2,700			\$2,700
Total Reserve Contributions	\$2,700		\$2,700	\$2,700			\$2,700
Total Reserve Contributions (Transfers)	\$2,700		\$2,700	\$2,700			\$2,700
Net Levy	\$2,700		\$2,700	\$2,700			\$2,700
Total Customer Services - Canada Summit Centre	\$490,527		\$490,527	\$606,966	(\$116,439)	(19.18%)	\$590,608

Canada Summit Centre - Arena



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$17,562)		(\$17,562)	(\$17,198)	(\$364)	2.12%	(\$17,198)
4-40280 Floor - Minor Lacrosse	(\$19,002)		(\$19,002)	(\$27,786)	\$8,784	(31.61%)	(\$18,097)
4-40288 Floor - Other	(\$4,675)		(\$4,675)	(\$2,770)	(\$1,905)	68.77%	(\$2,145)
4-40340 Ice - Minor Hockey	(\$231,343)		(\$231,343)	(\$201,629)	(\$29,714)	14.74%	(\$151,395)
4-40350 Ice - Other	(\$131,495)		(\$131,495)	(\$146,436)	\$14,941	(10.20%)	(\$117,365)
4-40400 Junior Hockey	(\$14,921)		(\$14,921)	(\$15,099)	\$178	(1.18%)	(\$13,649)
4-40410 Lacrosse - Junior	(\$4,025)		(\$4,025)	(\$7,711)	\$3,686	(47.80%)	(\$3,834)
4-40600 Skating	(\$68,238)		(\$68,238)	(\$61,319)	(\$6,919)	11.28%	(\$40,532)
4-40651 Rental Surcharge	(\$38,364)		(\$38,364)	(\$38,364)			(\$26,086)
4-40675 Seat Sponsorship							(\$540)
Total Revenue	(\$529,625)		(\$529,625)	(\$518,312)	(\$11,313)	2.18%	(\$390,841)
Total Revenue	(\$529,625)		(\$529,625)	(\$518,312)	(\$11,313)	2.18%	(\$390,841)
Total Expense							
Total Debt							
Reserve Contributions							
6-20067 RSRV Cont - Facilities	\$38,364		\$38,364	\$38,364			\$26,086
Total Reserve Contributions	\$38,364		\$38,364	\$38,364			\$26,086
Total Reserve Contributions (Transfers)	\$38,364		\$38,364	\$38,364			\$26,086
Net Levy	(\$491,261)		(\$491,261)	(\$479,948)	(\$11,313)	2.36%	(\$364,755)
Total Canada Summit Centre - Arena	(\$491,261)		(\$491,261)	(\$479,948)	(\$11,313)	2.36%	(\$364,755)

Canada Summit Centre - Other



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$38,377)		(\$38,377)	(\$38,377)			(\$38,495)
4-40650 Rental	(\$2,871)		(\$2,871)	(\$7,180)	\$4,309	(60.01%)	(\$43,041)
4-40651 Rental Surcharge							(\$177)
Total Revenue	(\$41,248)		(\$41,248)	(\$45,557)	\$4,309	(9.46%)	(\$81,713)
Total Revenue	(\$41,248)		(\$41,248)	(\$45,557)	\$4,309	(9.46%)	(\$81,713)
Materials & Supplies							
5-21800 Meals & Accommodations				\$250	(\$250)	(100.00%)	
5-21950 Mileage				\$400	(\$400)	(100.00%)	
5-22450 Promotion/Special Events	\$4,500		\$4,500	\$4,500			\$1,615
5-23100 Telephone - Cellular				\$300	(\$300)	(100.00%)	\$229
Total Materials & Supplies	\$4,500		\$4,500	\$5,450	(\$950)	(17.43%)	\$1,844
Total Expense	\$4,500		\$4,500	\$5,450	(\$950)	(17.43%)	\$1,844
Total Debt							
Reserve Contributions							
6-20067 RSRV Cont - Facilities							\$177
Total Reserve Contributions							\$177
Total Reserve Contributions (Transfers)							\$177
Net Levy	(\$36,748)		(\$36,748)	(\$40,107)	\$3,359	(8.38%)	(\$79,692)
Total Canada Summit Centre - Other	(\$36,748)		(\$36,748)	(\$40,107)	\$3,359	(8.38%)	(\$79,692)

Canada Summit Centre - ALC



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$4,800)		(\$4,800)	(\$4,800)			(\$4,096)
4-40650 Rental	(\$47,288)		(\$47,288)	(\$55,120)	\$7,832	(14.21%)	(\$19,204)
4-40651 Rental Surcharge							(\$5,835)
Total Revenue	(\$52,088)		(\$52,088)	(\$59,920)	\$7,832	(13.07%)	(\$29,135)
Total Revenue	(\$52,088)		(\$52,088)	(\$59,920)	\$7,832	(13.07%)	(\$29,135)
Materials & Supplies							
5-21125 Food & Beverage							\$10
Total Materials & Supplies							\$10
Total Expense							\$10
Total Debt							
Reserve Contributions							
6-20067 RSRV Cont - Facilities							\$5,835
Total Reserve Contributions							\$5,835
Total Reserve Contributions (Transfers)							\$5,835
Internal Allocations							
4-85000 Int. Facility Rental				(\$31,132)	\$31,132	(100.00%)	(\$31,132)
Total Internal Allocations				(\$31,132)	\$31,132	(100.00%)	(\$31,132)
Net Levy	(\$52,088)		(\$52,088)	(\$91,052)	\$38,964	(42.79%)	(\$54,422)
Total Canada Summit Centre - ALC	(\$52,088)		(\$52,088)	(\$91,052)	\$38,964	(42.79%)	(\$54,422)

Outdoor Facility Use



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$15,285)		(\$15,285)	(\$14,987)	(\$298)	1.99%	(\$9,367)
4-30090 Lease	(\$1,200)		(\$1,200)	(\$1,012)	(\$188)	18.58%	(\$660)
4-31130 Parks Permits	(\$11,000)		(\$11,000)	(\$9,683)	(\$1,317)	13.60%	(\$10,385)
4-40040 Advertising	(\$1,000)		(\$1,000)	(\$1,000)			(\$1,000)
4-40240 Facilities Rental - Soccer	(\$21,225)		(\$21,225)	(\$17,216)	(\$4,009)	23.29%	(\$15,245)
4-40250 Facilities Rental - Ball	(\$34,697)		(\$34,697)	(\$33,045)	(\$1,652)	5.00%	(\$29,969)
4-40255 Facility Rental - Other	(\$4,229)		(\$4,229)	(\$1,147)	(\$3,082)	268.70%	(\$4,028)
4-40412 Lacrosse - Minor Field	(\$1,030)		(\$1,030)	(\$2,104)	\$1,074	(51.05%)	(\$980)
4-40650 Rental				(\$9,609)	\$9,609	(100.00%)	(\$11,264)
4-40651 Rental Surcharge							(\$850)
Total Revenue	(\$89,666)		(\$89,666)	(\$89,803)	\$137	(0.15%)	(\$83,748)
Total Revenue	(\$89,666)		(\$89,666)	(\$89,803)	\$137	(0.15%)	(\$83,748)
Total Expense							
Total Debt							
Reserve Contributions							
6-20072 RSRV Cont - Parks	\$15,285		\$15,285	\$14,987	\$298	1.99%	\$10,218
6-20080 RSRV Cont - Pitmans Bay				\$7,207	(\$7,207)	(100.00%)	
Total Reserve Contributions	\$15,285		\$15,285	\$22,194	(\$6,909)	(31.13%)	\$10,218
Total Reserve Contributions (Transfers)	\$15,285		\$15,285	\$22,194	(\$6,909)	(31.13%)	\$10,218
Net Levy	(\$74,381)		(\$74,381)	(\$67,609)	(\$6,772)	10.02%	(\$73,530)
Total Outdoor Facility Use	(\$74,381)		(\$74,381)	(\$67,609)	(\$6,772)	10.02%	(\$73,530)

Hall Sales



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40650 Rental	(\$33,730)		(\$33,730)	(\$37,470)	\$3,740	(9.98%)	(\$29,059)
4-40651 Rental Surcharge							(\$1,587)
4-40715 Socan Fee Revenue							(\$1,142)
Total Revenue	(\$33,730)		(\$33,730)	(\$37,470)	\$3,740	(9.98%)	(\$31,788)
Total Revenue	(\$33,730)		(\$33,730)	(\$37,470)	\$3,740	(9.98%)	(\$31,788)
Total Expense							
Total Debt							
Reserve Contributions							
6-20067 RSRV Cont - Facilities							\$1,587
Total Reserve Contributions							\$1,587
Total Reserve Contributions (Transfers)							\$1,587
Net Levy	(\$33,730)		(\$33,730)	(\$37,470)	\$3,740	(9.98%)	(\$30,201)
Total Hall Sales	(\$33,730)		(\$33,730)	(\$37,470)	\$3,740	(9.98%)	(\$30,201)



2023	2023	2023	2022			2022
Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals

Community Health Clinic



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Grants							
4-21000 Provincial Grant	(\$13,720)		(\$13,720)		(\$13,720)		
Total Grants	(\$13,720)		(\$13,720)		(\$13,720)		
Total Revenue	(\$13,720)		(\$13,720)		(\$13,720)		
Materials & Supplies							
5-21500 Hydro	\$1,500		\$1,500		\$1,500		
5-22150 Natural Gas	\$2,000		\$2,000		\$2,000		
5-22850 Sewer	\$100		\$100		\$100		
5-23250 Water	\$320		\$320		\$320		
Total Materials & Supplies	\$3,920		\$3,920		\$3,920		
Contracted Services							
5-30740 Electrician Services	\$1,000		\$1,000		\$1,000		
5-31100 HVAC Repair & Maintenance	\$800		\$800		\$800		
5-31500 Plumbing Services	\$1,000		\$1,000		\$1,000		
Total Contracted Services	\$2,800		\$2,800		\$2,800		
Total Expense	\$6,720		\$6,720		\$6,720		
Total Debt							
Total Reserve Contributions (Transfers)							
Internal Allocations							
5-84000 Int. Snow Removal	\$7,000		\$7,000		\$7,000		
Total Internal Allocations	\$7,000		\$7,000		\$7,000		
Net Levy							
Total Community Health Clinic							

Arts, Culture, Heritage and Recreation



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$1,131,315)		(\$1,131,315)	(\$951,039)	(\$180,276)	18.96%	(\$967,478)
Grants	(\$97,222)		(\$97,222)	(\$92,959)	(\$4,263)	4.59%	(\$167,734)
Donations	(\$1,500)		(\$1,500)	(\$1,000)	(\$500)	50.00%	(\$5,764)
Total Revenue	(\$1,230,037)		(\$1,230,037)	(\$1,044,998)	(\$185,039)	17.71%	(\$1,140,976)
Salary, Wages & Benefits	\$1,915,396		\$1,915,396	\$1,686,096	\$229,300	13.60%	\$1,565,875
Materials & Supplies	\$222,996		\$222,996	\$177,507	\$45,489	25.63%	\$185,989
Contracted Services	\$83,188		\$83,188	\$54,530	\$28,658	52.55%	\$37,362
Rents & Financials	\$25,310		\$25,310	\$18,800	\$6,510	34.63%	\$23,571
Total Expense	\$2,246,890		\$2,246,890	\$1,936,933	\$309,957	16.00%	\$1,812,797
Long Term Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,337
Total Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,337
Reserve Contributions	\$18,756		\$18,756	\$20,850	(\$2,094)	(10.04%)	\$24,741
Transfers from Reserves	(\$119,524)		(\$119,524)	(\$600)	(\$118,924)	19,820.67%	
Total Reserve Contributions (Transfers)	(\$100,768)		(\$100,768)	\$20,250	(\$121,018)	(597.62%)	\$24,741
Internal Allocations	\$90,547		\$90,547	\$95,671	(\$5,124)	(5.36%)	\$57,349
Net Levy	\$1,051,037		\$1,051,037	\$1,052,262	(\$1,225)	(0.12%)	\$798,248
2 Capital Fund							
Grants	(\$80,000)		(\$80,000)		(\$80,000)		
Donations				(\$2,750)	\$2,750	(100.00%)	
Total Revenue	(\$80,000)		(\$80,000)	(\$2,750)	(\$77,250)	2,809.09%	
Total Expense							
Total Debt							
Reserve Contributions	\$45,100		\$45,100	\$34,400	\$10,700	31.10%	\$34,400

Arts, Culture, Heritage and Recreation



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfers from Reserves	(\$268,780)		(\$268,780)	(\$30,879)	(\$237,901)	770.43%	(\$225,653)
Total Reserve Contributions (Transfers)	(\$223,680)		(\$223,680)	\$3,521	(\$227,201)	(6,452.74%)	(\$191,253)
Capital Expenses	\$348,780		\$348,780	\$33,629	\$315,151	937.14%	\$225,653
Net Levy	\$45,100		\$45,100	\$34,400	\$10,700	31.10%	\$34,400
Total Arts, Culture, Heritage and Recreation	\$1,096,137		\$1,096,137	\$1,086,662	\$9,475	0.87%	\$832,648



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40145 Commission	(\$2,000)		(\$2,000)	(\$2,000)			(\$3,807)
4-40435 Merchandise Revenue							(\$90)
4-40440 Miscellaneous Revenue	(\$200)		(\$200)		(\$200)		(\$200)
Total Revenue	(\$2,200)		(\$2,200)	(\$2,000)	(\$200)	10.00%	(\$4,097)
Grants							
4-20000 Federal Grant	(\$14,000)		(\$14,000)	(\$8,500)	(\$5,500)	64.71%	(\$14,000)
Total Grants	(\$14,000)		(\$14,000)	(\$8,500)	(\$5,500)	64.71%	(\$14,000)
Donations							
4-50010 Donations - Individual & Corporate							(\$4,202)
Total Donations							(\$4,202)
Total Revenue	(\$16,200)		(\$16,200)	(\$10,500)	(\$5,700)	54.29%	(\$22,299)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT				\$30,082	(\$30,082)	(100.00%)	\$29,782
Total Salary, Wages & Benefits				\$30,082	(\$30,082)	(100.00%)	\$29,782
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$3,000		\$3,000		\$3,000		\$2,805
5-20875 Displays & Exhibits	\$12,000		\$12,000	\$5,000	\$7,000	140.00%	\$4,426
5-21125 Food & Beverage	\$500		\$500		\$500		\$273
5-21750 Materials & Supplies	\$2,000		\$2,000	\$2,000			\$204
5-21800 Meals & Accommodations	\$500		\$500	\$500			\$6
5-21850 Meeting Supplies	\$300		\$300	\$300			\$46
5-21900 Memberships	\$925		\$925	\$525	\$400	76.19%	\$310
5-21925 Merchandise							\$94
5-21950 Mileage	\$600		\$600	\$1,200	(\$600)	(50.00%)	\$95
5-22250 Office Supplies	\$150		\$150	\$150			
5-22450 Promotion/Special Events	\$4,300		\$4,300	\$2,500	\$1,800	72.00%	\$6,158
5-23100 Telephone - Cellular				\$300	(\$300)	(100.00%)	
Total Materials & Supplies	\$24,275		\$24,275	\$12,475	\$11,800	94.59%	\$14,417
Contracted Services							
5-30525 Contractors	\$18,200		\$18,200	\$19,100	(\$900)	(4.71%)	\$9,775
Total Contracted Services	\$18,200		\$18,200	\$19,100	(\$900)	(4.71%)	\$9,775
Total Expense	\$42,475		\$42,475	\$61,657	(\$19,182)	(31.11%)	\$53,974

Arts, Culture & Heritage



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Debt							
Reserve Contributions							
6-21030 RSRV Cont - Public Art Acq.Fund	\$2,000		\$2,000	\$2,000			\$11,427
Total Reserve Contributions	\$2,000		\$2,000	\$2,000			\$11,427
Transfers from Reserves							
9-21030 Reserve Transfer - Public Art Acquisitio	(\$600)		(\$600)	(\$600)			
9-21065 Reserve Transfer - Working Fund	(\$6,000)		(\$6,000)		(\$6,000)	1,000.00%	
Total Transfers from Reserves	(\$6,600)		(\$6,600)	(\$600)	(\$6,000)	1,000.00%	
Total Reserve Contributions (Transfers)	(\$4,600)		(\$4,600)	\$1,400	(\$6,000)	(428.57%)	\$11,427
Net Levy	\$21,675		\$21,675	\$52,557	(\$30,882)	(58.76%)	\$43,102
Total Arts, Culture & Heritage	\$21,675		\$21,675	\$52,557	(\$30,882)	(58.76%)	\$43,102

Muskoka Heritage Place



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$1,600)		(\$1,600)	(\$1,600)			(\$3,194)
4-40015 Adult Programs	(\$9,850)		(\$9,850)	(\$3,000)	(\$6,850)	228.33%	(\$3,992)
4-40020 Admission	(\$139,185)		(\$139,185)	(\$110,000)	(\$29,185)	26.53%	(\$136,263)
4-40210 Education	(\$9,429)		(\$9,429)	(\$6,750)	(\$2,679)	39.69%	(\$9,791)
4-40290 Food & Beverage Revenue	(\$2,350)		(\$2,350)	(\$2,350)			(\$2,006)
4-40430 Memberships	(\$1,474)		(\$1,474)	(\$650)	(\$824)	126.77%	(\$1,170)
4-40435 Merchandise Revenue	(\$10,000)		(\$10,000)	(\$8,630)	(\$1,370)	15.87%	(\$9,688)
4-40440 Miscellaneous Revenue	(\$1,500)		(\$1,500)	(\$1,000)	(\$500)	50.00%	(\$1,541)
4-40620 Recovery	(\$1,000)		(\$1,000)		(\$1,000)		
4-40650 Rental	(\$28,404)		(\$28,404)	(\$4,700)	(\$23,704)	504.34%	(\$5,268)
4-40730 Special Events	(\$6,500)		(\$6,500)	(\$6,500)			(\$4,949)
Total Revenue	(\$211,292)		(\$211,292)	(\$145,180)	(\$66,112)	45.54%	(\$177,862)
Grants							
4-21000 Provincial Grant							(\$42,623)
4-21040 Provincial Grant - Museum Operating	(\$24,232)		(\$24,232)	(\$24,232)			(\$24,232)
Total Grants	(\$24,232)		(\$24,232)	(\$24,232)			(\$66,855)
Donations							
4-50010 Donations - Individual & Corporate	(\$1,500)		(\$1,500)	(\$1,000)	(\$500)	50.00%	(\$1,559)
Total Donations	(\$1,500)		(\$1,500)	(\$1,000)	(\$500)	50.00%	(\$1,559)
Total Revenue	(\$237,024)		(\$237,024)	(\$170,412)	(\$66,612)	39.09%	(\$246,276)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$297,180		\$297,180	\$231,587	\$65,593	28.32%	\$258,360
5-10010 Salaries & Wages - PT	\$138,901		\$138,901	\$131,446	\$7,455	5.67%	\$124,381
Total Salary, Wages & Benefits	\$436,081		\$436,081	\$363,033	\$73,048	20.12%	\$382,741
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$9,000		\$9,000	\$9,000			\$8,775
5-20450 Clothing & Safety Supplies	\$750		\$750	\$750			\$382
5-20475 Costumes	\$250		\$250	\$250			\$158
5-20510 Collections	\$2,800		\$2,800	\$2,000	\$800	40.00%	\$2,497
5-20700 Courier	\$100		\$100	\$50	\$50	100.00%	\$71
5-20775 Curatorial Supplies				\$800	(\$800)	(100.00%)	
5-20875 Displays & Exhibits	\$3,000		\$3,000	\$3,000			\$2,432

Muskoka Heritage Place



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-21000 Equipment Repairs & Maintenance	\$8,450		\$8,450	\$450	\$8,000	1,777.78%	\$9,281
5-21100 Fleet R&M M&S	\$35		\$35	\$35			\$197
5-21125 Food & Beverage	\$1,458		\$1,458	\$1,458			\$860
5-21200 Fuel (Gas, diesel)	\$15,600		\$15,600	\$600	\$15,000	2,500.00%	\$15,116
5-21500 Hydro	\$6,500		\$6,500	\$6,500			\$4,850
5-21625 Licencing Fee	\$120		\$120	\$120			\$120
5-21750 Materials & Supplies	\$8,170		\$8,170	\$8,370	(\$200)	(2.39%)	\$7,577
5-21800 Meals & Accommodations	\$650		\$650	\$550	\$100	18.18%	\$737
5-21900 Memberships	\$1,143		\$1,143	\$1,143			\$778
5-21925 Merchandise	\$7,000		\$7,000	\$6,660	\$340	5.11%	\$5,825
5-21950 Mileage	\$100		\$100		\$100		\$358
5-22060 Minor Acquisitions	\$500		\$500		\$500		\$6,450
5-22150 Natural Gas	\$1,000		\$1,000	\$800	\$200	25.00%	\$946
5-22250 Office Supplies	\$350		\$350	\$350			\$718
5-22450 Promotion/Special Events	\$3,300		\$3,300	\$3,500	(\$200)	(5.71%)	\$2,510
5-22475 Propane	\$5,000		\$5,000	\$4,000	\$1,000	25.00%	\$5,709
5-22480 Property - R&M Materials & Supply	\$3,000		\$3,000	\$2,500	\$500	20.00%	\$2,374
5-22580 Railway - Repairs & Maintenance				\$14,500	(\$14,500)	(100.00%)	\$259
5-22850 Sewer	\$700		\$700	\$600	\$100	16.67%	\$713
5-22900 Small Tools & Equipment							\$201
5-23100 Telephone - Cellular	\$600		\$600	\$600			\$460
5-23175 Volunteer/Staff Appreciation	\$500		\$500	\$250	\$250	100.00%	\$445
5-23250 Water	\$1,150		\$1,150	\$1,100	\$50	4.55%	\$1,246
Total Materials & Supplies	\$81,226		\$81,226	\$69,936	\$11,290	16.14%	\$82,045
Contracted Services							
5-30377 Collections							\$50
5-30525 Contractors	\$18,020		\$18,020	\$17,520	\$500	2.85%	\$17,523
5-30550 Contributions/Grants to Others	\$23,558		\$23,558		\$23,558		
5-30600 Copying Expenses	\$360		\$360	\$360			\$544
5-30635 Fleet Maint - C.S.	\$500		\$500	\$500			
5-30683 Snow Removal	\$450		\$450	\$450			
5-31610 Property - R&M Contracted Services	\$3,600		\$3,600	\$3,600			\$3,709
5-31860 Veterinary Fees							\$416
Total Contracted Services	\$46,488		\$46,488	\$22,430	\$24,058	107.26%	\$22,242
Rents & Financials							
5-56000 Merchant Fees	\$3,600		\$3,600	\$2,800	\$800	28.57%	\$3,568

Muskoka Heritage Place



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
5-58000 Foreign Exchange Gain/Loss							(\$5)
Total Rents & Financials	\$3,600		\$3,600	\$2,800	\$800	28.57%	\$3,563
Total Expense	\$567,395		\$567,395	\$458,199	\$109,196	23.83%	\$490,591
Total Debt							
Transfers from Reserves							
9-21075 Reserve Transfer - Human Capital	(\$12,386)		(\$12,386)		(\$12,386)		
Total Transfers from Reserves	(\$12,386)		(\$12,386)		(\$12,386)		
Total Reserve Contributions (Transfers)	(\$12,386)		(\$12,386)		(\$12,386)		
Internal Allocations							
4-85550 Int. Promotional Item							(\$651)
Total Internal Allocations							(\$651)
Net Levy	\$317,985		\$317,985	\$287,787	\$30,198	10.49%	\$243,664
2 Capital Fund							
Grants							
7-21000 Provincial Grants	(\$80,000)		(\$80,000)		(\$80,000)		
Total Grants	(\$80,000)		(\$80,000)		(\$80,000)		
Donations							
7-50010 Donations - Individual & Corporate				(\$2,750)	\$2,750	(100.00%)	
Total Donations				(\$2,750)	\$2,750	(100.00%)	
Total Revenue	(\$80,000)		(\$80,000)	(\$2,750)	(\$77,250)	2,809.09%	
Total Expense							
Total Debt							
Reserve Contributions							
6-20060 RSRV Cont - MHP Capital	\$21,700		\$21,700	\$17,200	\$4,500	26.16%	\$17,200
Total Reserve Contributions	\$21,700		\$21,700	\$17,200	\$4,500	26.16%	\$17,200
Transfers from Reserves							

Muskoka Heritage Place



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
9-20060 Reserve Transfer - MHP Capital	(\$167,100)		(\$167,100)	(\$13,250)	(\$153,850)	1,161.13%	
9-20090 Reserve Transfer - Fleet							(\$200,784)
9-40000 xFr from Capital Reserve							
Total Transfers from Reserves	(\$167,100)		(\$167,100)	(\$13,250)	(\$153,850)	1,161.13%	(\$200,784)
Total Reserve Contributions (Transfers)	(\$145,400)		(\$145,400)	\$3,950	(\$149,350)	(3,781.01%)	(\$183,584)
Capital Expenses							
8-21750 Materials & Supplies	\$11,100		\$11,100		\$11,100		\$200,784
8-30525 Contractors	\$236,000		\$236,000	\$16,000	\$220,000	1,375.00%	
Total Capital Expenses	\$247,100		\$247,100	\$16,000	\$231,100	1,444.38%	\$200,784
Net Levy	\$21,700		\$21,700	\$17,200	\$4,500	26.16%	\$17,200
Total Muskoka Heritage Place	\$339,685		\$339,685	\$304,987	\$34,698	11.38%	\$260,864

Recreation and Leisure Services



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$626,339)		(\$626,339)	(\$574,713)	(\$51,626)	8.98%	(\$554,581)
Grants	(\$58,990)		(\$58,990)	(\$60,227)	\$1,237	(2.05%)	(\$86,879)
Total Revenue	(\$685,329)		(\$685,329)	(\$634,940)	(\$50,389)	7.94%	(\$641,460)
Salary, Wages & Benefits	\$1,080,405		\$1,080,405	\$977,677	\$102,728	10.51%	\$847,713
Materials & Supplies	\$74,575		\$74,575	\$69,803	\$4,772	6.84%	\$62,714
Contracted Services	\$11,000		\$11,000	\$10,000	\$1,000	10.00%	\$2,750
Rents & Financials	\$2,710		\$2,710		\$2,710		
Total Expense	\$1,168,690		\$1,168,690	\$1,057,480	\$111,210	10.52%	\$913,177
Total Debt							
Reserve Contributions	\$3,700		\$3,700	\$6,000	(\$2,300)	(38.33%)	\$1,672
Transfers from Reserves	(\$16,513)		(\$16,513)		(\$16,513)		
Total Reserve Contributions (Transfers)	(\$12,813)		(\$12,813)	\$6,000	(\$18,813)	(313.55%)	\$1,672
Internal Allocations							(\$220)
Net Levy	\$470,548		\$470,548	\$428,540	\$42,008	9.80%	\$273,169
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves	(\$30,100)		(\$30,100)	(\$8,500)	(\$21,600)	254.12%	(\$4,538)
Total Reserve Contributions (Transfers)	(\$30,100)		(\$30,100)	(\$8,500)	(\$21,600)	254.12%	(\$4,538)
Capital Expenses	\$30,100		\$30,100	\$8,500	\$21,600	254.12%	\$4,538

Recreation and Leisure Services



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy							
Total Recreation and Leisure Services	\$470,548		\$470,548	\$428,540	\$42,008	9.80%	\$273,169

Leisure Programs



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40440 Miscellaneous Revenue	(\$1,302)		(\$1,302)	(\$837)	(\$465)	55.56%	(\$1,274)
4-40600 Skating	(\$32,000)		(\$32,000)	(\$30,000)	(\$2,000)	6.67%	(\$34,652)
4-40640 Registration Fees	(\$271,639)		(\$271,639)	(\$217,573)	(\$54,066)	24.85%	(\$234,866)
4-40750 Sponsorships	(\$2,975)		(\$2,975)	(\$1,400)	(\$1,575)	112.50%	(\$2,016)
Total Revenue	(\$307,916)		(\$307,916)	(\$249,810)	(\$58,106)	23.26%	(\$272,808)
Grants							
4-20000 Federal Grant							(\$7,889)
4-23000 Community Grant	(\$7,500)		(\$7,500)	(\$7,500)			(\$7,500)
Total Grants	(\$7,500)		(\$7,500)	(\$7,500)			(\$15,389)
Total Revenue	(\$315,416)		(\$315,416)	(\$257,310)	(\$58,106)	22.58%	(\$288,197)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$218,529		\$218,529	\$189,121	\$29,408	15.55%	\$173,231
5-10010 Salaries & Wages - PT	\$248,897		\$248,897	\$204,456	\$44,441	21.74%	\$175,773
Total Salary, Wages & Benefits	\$467,426		\$467,426	\$393,577	\$73,849	18.76%	\$349,004
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$700		\$700		\$700		
5-20480 Personal Protective Equipment (PPE)				\$700	(\$700)	(100.00%)	
5-20925 Educational Supplies				\$1,000	(\$1,000)	(100.00%)	
5-21750 Materials & Supplies	\$18,774		\$18,774	\$12,700	\$6,074	47.83%	\$11,639
5-21800 Meals & Accommodations	\$1,050		\$1,050	\$500	\$550	110.00%	\$236
5-21900 Memberships	\$3,270		\$3,270	\$2,895	\$375	12.95%	\$2,575
5-21950 Mileage	\$500		\$500	\$500			\$106
5-22060 Minor Acquisitions	\$600		\$600		\$600		\$1,811
5-22250 Office Supplies	\$300		\$300	\$300			\$343
5-22450 Promotion/Special Events	\$1,000		\$1,000	\$500	\$500	100.00%	\$115
5-23000 Socan Fees				\$400	(\$400)	(100.00%)	
5-23100 Telephone - Cellular	\$1,891		\$1,891	\$1,891			\$1,873
5-23165 Trip Costs	\$3,000		\$3,000	\$2,700	\$300	11.11%	\$1,134
5-23175 Volunteer/Staff Appreciation	\$1,000		\$1,000	\$250	\$750	300.00%	\$118
Total Materials & Supplies	\$32,085		\$32,085	\$24,336	\$7,749	31.84%	\$19,950
Contracted Services							
5-30525 Contractors	\$10,700		\$10,700	\$9,700	\$1,000	10.31%	\$2,750

Leisure Programs



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Contracted Services	\$10,700		\$10,700	\$9,700	\$1,000	10.31%	\$2,750
Rents & Financials							
5-55300 Lease - Premise	\$2,710		\$2,710		\$2,710		
Total Rents & Financials	\$2,710		\$2,710		\$2,710		
Total Expense	\$512,921		\$512,921	\$427,613	\$85,308	19.95%	\$371,704
Total Debt							
Transfers from Reserves							
9-21075 Reserve Transfer - Human Capital	(\$12,384)		(\$12,384)		(\$12,384)		
Total Transfers from Reserves	(\$12,384)		(\$12,384)		(\$12,384)		
Total Reserve Contributions (Transfers)	(\$12,384)		(\$12,384)		(\$12,384)		
Internal Allocations							
4-85550 Int. Promotional Item							(\$110)
Total Internal Allocations							(\$110)
Net Levy	\$185,121		\$185,121	\$170,303	\$14,818	8.70%	\$83,397
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves							
9-20078 Reserve Transfer - Recreation & Leisure	(\$3,500)		(\$3,500)		(\$3,500)		
Total Transfers from Reserves	(\$3,500)		(\$3,500)		(\$3,500)		
Total Reserve Contributions (Transfers)	(\$3,500)		(\$3,500)		(\$3,500)		
Capital Expenses							
8-21750 Materials & Supplies	\$3,500		\$3,500		\$3,500		
Total Capital Expenses	\$3,500		\$3,500		\$3,500		

Leisure Programs



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy							
Total Leisure Programs	\$185,121		\$185,121	\$170,303	\$14,818	8.70%	\$83,397

Seniors Active Living Centre - CSC



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40290 Food & Beverage Revenue	(\$1,350)		(\$1,350)	(\$2,300)	\$950	(41.30%)	(\$880)
4-40430 Memberships	(\$5,400)		(\$5,400)		(\$5,400)		(\$179)
4-40640 Registration Fees	(\$14,473)		(\$14,473)	(\$17,053)	\$2,580	(15.13%)	(\$20,422)
4-40650 Rental	(\$5,900)		(\$5,900)		(\$5,900)		
Total Revenue	(\$27,123)		(\$27,123)	(\$19,353)	(\$7,770)	40.15%	(\$21,481)
Grants							
4-21000 Provincial Grant	(\$51,490)		(\$51,490)	(\$52,727)	\$1,237	(2.35%)	(\$71,490)
Total Grants	(\$51,490)		(\$51,490)	(\$52,727)	\$1,237	(2.35%)	(\$71,490)
Total Revenue	(\$78,613)		(\$78,613)	(\$72,080)	(\$6,533)	9.06%	(\$92,971)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$52,805		\$52,805	\$33,963	\$18,842	55.48%	\$33,227
5-10010 Salaries & Wages - PT	\$19,623		\$19,623	\$19,217	\$406	2.11%	\$3,176
Total Salary, Wages & Benefits	\$72,428		\$72,428	\$53,180	\$19,248	36.19%	\$36,403
Materials & Supplies							
5-21125 Food & Beverage	\$1,600		\$1,600	\$1,000	\$600	60.00%	\$728
5-21750 Materials & Supplies	\$2,500		\$2,500	\$2,500			\$1,190
5-21800 Meals & Accommodations	\$750		\$750	\$500	\$250	50.00%	
5-21950 Mileage	\$500		\$500	\$500			
5-22060 Minor Acquisitions	\$8,790		\$8,790	\$10,027	(\$1,237)	(12.34%)	\$24,805
5-22250 Office Supplies	\$150		\$150		\$150		\$27
Total Materials & Supplies	\$14,290		\$14,290	\$14,527	(\$237)	(1.63%)	\$26,750
Total Expense	\$86,718		\$86,718	\$67,707	\$19,011	28.08%	\$63,153
Total Debt							
Transfers from Reserves							
9-21075 Reserve Transfer - Human Capital	(\$4,129)		(\$4,129)		(\$4,129)		
Total Transfers from Reserves	(\$4,129)		(\$4,129)		(\$4,129)		
Total Reserve Contributions (Transfers)	(\$4,129)		(\$4,129)		(\$4,129)		

Seniors Active Living Centre - CSC



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$3,976		\$3,976	(\$4,373)	\$8,349	(190.92%)	(\$29,818)
Total Seniors Active Living Centre - CSC	\$3,976		\$3,976	(\$4,373)	\$8,349	(190.92%)	(\$29,818)

Aquatics



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40090 Board of Education	(\$1,600)		(\$1,600)	(\$2,500)	\$900	(36.00%)	(\$2,247)
4-40112 Cancellation Fee							(\$360)
4-40360 Instructional Courses	(\$184,450)		(\$184,450)	(\$190,300)	\$5,850	(3.07%)	(\$161,115)
4-40415 Locker Revenue	(\$1,500)		(\$1,500)	(\$1,500)			(\$951)
4-40430 Memberships	(\$42,000)		(\$42,000)	(\$53,000)	\$11,000	(20.75%)	(\$45,097)
4-40435 Merchandise Revenue	(\$1,250)		(\$1,250)	(\$1,250)			(\$550)
4-40610 Public Swimming	(\$30,000)		(\$30,000)	(\$20,000)	(\$10,000)	50.00%	(\$26,173)
4-40620 Recovery	(\$5,000)		(\$5,000)	(\$6,000)	\$1,000	(16.67%)	(\$4,908)
4-40630 Pool Rental	(\$21,800)		(\$21,800)	(\$25,000)	\$3,200	(12.80%)	(\$17,219)
4-40651 Rental Surcharge	(\$3,700)		(\$3,700)	(\$6,000)	\$2,300	(38.33%)	(\$1,672)
Total Revenue	(\$291,300)		(\$291,300)	(\$305,550)	\$14,250	(4.66%)	(\$260,292)
Total Revenue	(\$291,300)		(\$291,300)	(\$305,550)	\$14,250	(4.66%)	(\$260,292)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$271,677		\$271,677	\$197,048	\$74,629	37.87%	\$221,468
5-10010 Salaries & Wages - PT	\$268,874		\$268,874	\$333,872	(\$64,998)	(19.47%)	\$240,838
Total Salary, Wages & Benefits	\$540,551		\$540,551	\$530,920	\$9,631	1.81%	\$462,306
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$3,000		\$3,000	\$1,700	\$1,300	76.47%	\$838
5-20925 Educational Supplies	\$700		\$700	\$2,000	(\$1,300)	(65.00%)	\$1,499
5-21750 Materials & Supplies	\$16,100		\$16,100	\$20,000	(\$3,900)	(19.50%)	\$9,208
5-21800 Meals & Accommodations	\$900		\$900	\$800	\$100	12.50%	\$88
5-21900 Memberships	\$1,250		\$1,250	\$690	\$560	81.16%	\$110
5-21925 Merchandise	\$700		\$700	\$1,250	(\$550)	(44.00%)	\$407
5-21950 Mileage	\$800		\$800	\$200	\$600	300.00%	\$430
5-22060 Minor Acquisitions	\$2,000		\$2,000	\$2,000			\$1,463
5-22250 Office Supplies	\$150		\$150		\$150		
5-22900 Small Tools & Equipment	\$2,000		\$2,000	\$2,000			\$1,478
5-23100 Telephone - Cellular	\$600		\$600	\$300	\$300	100.00%	\$493
Total Materials & Supplies	\$28,200		\$28,200	\$30,940	(\$2,740)	(8.86%)	\$16,014
Contracted Services							
5-30850 Equipment Repairs & Maintenance	\$300		\$300	\$300			
Total Contracted Services	\$300		\$300	\$300			

Aquatics



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Expense	\$569,051		\$569,051	\$562,160	\$6,891	1.23%	\$478,320
Total Debt							
Reserve Contributions							
6-20067 RSRV Cont - Facilities	\$3,700		\$3,700	\$6,000	(\$2,300)	(38.33%)	\$1,672
Total Reserve Contributions	\$3,700		\$3,700	\$6,000	(\$2,300)	(38.33%)	\$1,672
Total Reserve Contributions (Transfers)	\$3,700		\$3,700	\$6,000	(\$2,300)	(38.33%)	\$1,672
Internal Allocations							
4-85550 Int. Promotional Item							(\$110)
Total Internal Allocations							(\$110)
Net Levy	\$281,451		\$281,451	\$262,610	\$18,841	7.17%	\$219,590
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves							
9-20078 Reserve Transfer - Recreation & Leisure	(\$26,600)		(\$26,600)	(\$8,500)	(\$18,100)	212.94%	(\$4,538)
Total Transfers from Reserves	(\$26,600)		(\$26,600)	(\$8,500)	(\$18,100)	212.94%	(\$4,538)
Total Reserve Contributions (Transfers)	(\$26,600)		(\$26,600)	(\$8,500)	(\$18,100)	212.94%	(\$4,538)
Capital Expenses							
8-21750 Materials & Supplies	\$26,600		\$26,600	\$8,500	\$18,100	212.94%	\$4,538
Total Capital Expenses	\$26,600		\$26,600	\$8,500	\$18,100	212.94%	\$4,538
Net Levy							
Total Aquatics	\$281,451		\$281,451	\$262,610	\$18,841	7.17%	\$219,590

Theatre & Seniors Centre



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$291,484)		(\$291,484)	(\$229,146)	(\$62,338)	27.20%	(\$230,938)
Donations							(\$3)
Total Revenue	(\$291,484)		(\$291,484)	(\$229,146)	(\$62,338)	27.20%	(\$230,941)
Salary, Wages & Benefits	\$398,910		\$398,910	\$315,304	\$83,606	26.52%	\$305,639
Materials & Supplies	\$42,920		\$42,920	\$25,293	\$17,627	69.69%	\$26,813
Contracted Services	\$7,500		\$7,500	\$3,000	\$4,500	150.00%	\$2,595
Rents & Financials	\$19,000		\$19,000	\$16,000	\$3,000	18.75%	\$20,008
Total Expense	\$468,330		\$468,330	\$359,597	\$108,733	30.24%	\$355,055
Long Term Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,337
Total Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,337
Reserve Contributions	\$13,056		\$13,056	\$12,850	\$206	1.60%	\$11,642
Transfers from Reserves	(\$84,025)		(\$84,025)		(\$84,025)		
Total Reserve Contributions (Transfers)	(\$70,969)		(\$70,969)	\$12,850	(\$83,819)	(652.29%)	\$11,642
Internal Allocations	\$90,547		\$90,547	\$95,671	(\$5,124)	(5.36%)	\$58,220
Net Levy	\$240,829		\$240,829	\$283,378	(\$42,549)	(15.01%)	\$238,313
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions	\$23,400		\$23,400	\$17,200	\$6,200	36.05%	\$17,200
Transfers from Reserves	(\$71,580)		(\$71,580)	(\$9,129)	(\$62,451)	684.09%	(\$20,331)
Total Reserve Contributions (Transfers)	(\$48,180)		(\$48,180)	\$8,071	(\$56,251)	(696.95%)	(\$3,131)

Theatre & Seniors Centre



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Capital Expenses	\$71,580		\$71,580	\$9,129	\$62,451	684.09%	\$20,331
Net Levy	\$23,400		\$23,400	\$17,200	\$6,200	36.05%	\$17,200
Total Theatre & Seniors Centre	\$264,229		\$264,229	\$300,578	(\$36,349)	(12.09%)	\$255,513

Seniors Centre - Civic



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease				(\$2)	\$2	(100.00%)	
4-40620 Recovery				(\$2,900)	\$2,900	(100.00%)	(\$1,518)
Total Revenue				(\$2,902)	\$2,902	(100.00%)	(\$1,518)
Total Revenue				(\$2,902)	\$2,902	(100.00%)	(\$1,518)
Total Expense							
Total Debt							
Total Reserve Contributions (Transfers)							
Internal Allocations							
5-40100 Allocation of Civic Centre				\$10,851	(\$10,851)	(100.00%)	\$6,880
Total Internal Allocations				\$10,851	(\$10,851)	(100.00%)	\$6,880
Net Levy				\$7,949	(\$7,949)	(100.00%)	\$5,362
Total Seniors Centre - Civic				\$7,949	(\$7,949)	(100.00%)	\$5,362

Algonquin Theatre



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$3,000)		(\$3,000)	(\$3,000)			(\$3,188)
4-40040 Advertising	(\$4,072)		(\$4,072)	(\$3,750)	(\$322)	8.59%	(\$4,791)
4-40110 Box Office Fees	(\$5,398)		(\$5,398)	(\$5,090)	(\$308)	6.05%	(\$5,315)
4-40115 Capital Improvement Fund - Theatre	(\$13,056)		(\$13,056)	(\$12,850)	(\$206)	1.60%	(\$11,642)
4-40170 Custodial Recovery	(\$3,100)		(\$3,100)	(\$2,500)	(\$600)	24.00%	(\$2,515)
4-40172 Credit Card Service Fee	(\$23,000)		(\$23,000)	(\$19,000)	(\$4,000)	21.05%	(\$24,844)
4-40220 Equipment Rental	(\$5,000)		(\$5,000)	(\$5,000)			(\$2,140)
4-40290 Food & Beverage Revenue	(\$45,000)		(\$45,000)	(\$16,000)	(\$29,000)	181.25%	(\$26,551)
4-40295 Front of House	(\$10,434)		(\$10,434)	(\$8,514)	(\$1,920)	22.55%	(\$11,123)
4-40435 Merchandise Revenue	(\$2,000)		(\$2,000)	(\$500)	(\$1,500)	300.00%	(\$1,275)
4-40440 Miscellaneous Revenue							\$11,203
4-40540 Hall Rental	(\$9,757)		(\$9,757)	(\$9,718)	(\$39)	0.40%	(\$6,600)
4-40590 Promotion	(\$18,000)		(\$18,000)		(\$18,000)		(\$1,600)
4-40620 Recovery	(\$45,798)		(\$45,798)	(\$42,810)	(\$2,988)	6.98%	(\$36,506)
4-40650 Rental	(\$47,594)		(\$47,594)	(\$45,699)	(\$1,895)	4.15%	(\$57,469)
4-40675 Seat Sponsorship	(\$1,250)		(\$1,250)	(\$3,750)	\$2,500	(66.67%)	(\$1,100)
4-40715 Socan Fee Revenue							(\$266)
4-40750 Sponsorships	(\$10,000)		(\$10,000)	(\$9,500)	(\$500)	5.26%	(\$5,000)
4-40780 Ticket Sales							\$350
4-40790 Ticket Commission	(\$20,981)		(\$20,981)	(\$16,500)	(\$4,481)	27.16%	(\$18,552)
4-40792 Ticket Handling Fee	(\$24,044)		(\$24,044)	(\$22,063)	(\$1,981)	8.98%	(\$20,496)
Total Revenue	(\$291,484)		(\$291,484)	(\$226,244)	(\$65,240)	28.84%	(\$229,420)
Donations							
4-50010 Donations - Individual & Corporate							(\$3)
Total Donations							(\$3)
Total Revenue	(\$291,484)		(\$291,484)	(\$226,244)	(\$65,240)	28.84%	(\$229,423)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$343,648		\$343,648	\$235,188	\$108,460	46.12%	\$224,405
5-10010 Salaries & Wages - PT	\$55,262		\$55,262	\$80,116	(\$24,854)	(31.02%)	\$81,234
Total Salary, Wages & Benefits	\$398,910		\$398,910	\$315,304	\$83,606	26.52%	\$305,639
Materials & Supplies							
5-20375 Cash Short (Over)							\$5

Algonquin Theatre



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-20450 Clothing & Safety Supplies	\$500		\$500	\$500			\$428
5-20700 Courier	\$25		\$25	\$25			\$59
5-21000 Equipment Repairs & Maintenance	\$3,540		\$3,540	\$3,540			\$3,789
5-21125 Food & Beverage	\$24,000		\$24,000	\$10,000	\$14,000	140.00%	\$10,092
5-21625 Licencing Fee	\$2,000		\$2,000		\$2,000		\$815
5-21750 Materials & Supplies	\$8,000		\$8,000	\$8,000			\$8,483
5-21800 Meals & Accommodations	\$750		\$750	\$250	\$500	200.00%	
5-21900 Memberships	\$275		\$275	\$275			\$265
5-21925 Merchandise	\$500		\$500		\$500		
5-21950 Mileage	\$180		\$180	\$173	\$7	4.05%	
5-22000 Minor Hardware							\$1,338
5-22250 Office Supplies	\$150		\$150	\$150			\$108
5-22450 Promotion/Special Events	\$500		\$500		\$500		\$875
5-22900 Small Tools & Equipment							\$97
5-23000 Socan Fees	\$1,900		\$1,900	\$1,900			
5-23100 Telephone - Cellular	\$600		\$600	\$480	\$120	25.00%	\$459
Total Materials & Supplies	\$42,920		\$42,920	\$25,293	\$17,627	69.69%	\$26,813
Contracted Services							
5-30175 Artist Fees	\$4,500		\$4,500		\$4,500		
5-31655 Software & Services - End User	\$3,000		\$3,000	\$3,000			\$2,595
Total Contracted Services	\$7,500		\$7,500	\$3,000	\$4,500	150.00%	\$2,595
Rents & Financials							
5-56000 Merchant Fees	\$19,000		\$19,000	\$16,000	\$3,000	18.75%	\$20,008
Total Rents & Financials	\$19,000		\$19,000	\$16,000	\$3,000	18.75%	\$20,008
Total Expense	\$468,330		\$468,330	\$359,597	\$108,733	30.24%	\$355,055
Long Term Debt							
5-50000 Debenture - Interest	\$1,926		\$1,926	\$4,372	(\$2,446)	(55.95%)	\$4,304
5-50001 Debenture - Payments	\$42,479		\$42,479	\$40,034	\$2,445	6.11%	\$40,033
Total Long Term Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,337
Total Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,337
Reserve Contributions							
6-20015 RSRV Cont - Theatre capital	\$13,056		\$13,056	\$12,850	\$206	1.60%	\$11,642
Total Reserve Contributions	\$13,056		\$13,056	\$12,850	\$206	1.60%	\$11,642
Transfers from Reserves							

Algonquin Theatre



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
9-21064 Reserve Transfer - MAT (Gen)	(\$71,639)		(\$71,639)		(\$71,639)		
9-21075 Reserve Transfer - Human Capital	(\$12,386)		(\$12,386)		(\$12,386)		
Total Transfers from Reserves	(\$84,025)		(\$84,025)		(\$84,025)		
Total Reserve Contributions (Transfers)	(\$70,969)		(\$70,969)	\$12,850	(\$83,819)	(652.29%)	\$11,642
Internal Allocations							
4-85000 Int. Facility Rental							(\$85)
4-85500 Internal Food&Bev Recovered							(\$140)
4-85550 Int. Promotional Item							(\$250)
4-86000 Int. Labour Reallocation							(\$65)
5-40100 Allocation of Civic Centre	\$90,547		\$90,547	\$84,820	\$5,727	6.75%	\$51,880
Total Internal Allocations	\$90,547		\$90,547	\$84,820	\$5,727	6.75%	\$51,340
Net Levy	\$240,829		\$240,829	\$275,429	(\$34,600)	(12.56%)	\$232,951
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions							
6-20015 RSRV Cont - Theatre capital	\$23,400		\$23,400	\$17,200	\$6,200	36.05%	\$17,200
Total Reserve Contributions	\$23,400		\$23,400	\$17,200	\$6,200	36.05%	\$17,200
Transfers from Reserves							
9-20015 Reserve Transfer - Theatre Capital	(\$71,580)		(\$71,580)	(\$9,129)	(\$62,451)	684.09%	(\$20,331)
Total Transfers from Reserves	(\$71,580)		(\$71,580)	(\$9,129)	(\$62,451)	684.09%	(\$20,331)
Total Reserve Contributions (Transfers)	(\$48,180)		(\$48,180)	\$8,071	(\$56,251)	(696.95%)	(\$3,131)
Capital Expenses							
8-21750 Materials & Supplies	\$71,580		\$71,580	\$9,129	\$62,451	684.09%	\$20,331
Total Capital Expenses	\$71,580		\$71,580	\$9,129	\$62,451	684.09%	\$20,331

Algonquin Theatre



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$23,400		\$23,400	\$17,200	\$6,200	36.05%	\$17,200
Total Algonquin Theatre	\$264,229		\$264,229	\$292,629	(\$28,400)	(9.71%)	\$250,151

Development Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$1,893,909)		(\$1,893,909)	(\$1,707,375)	(\$186,534)	10.93%	(\$2,050,947)
Grants							(\$2,914)
Total Revenue	(\$1,893,909)		(\$1,893,909)	(\$1,707,375)	(\$186,534)	10.93%	(\$2,053,861)
Salary, Wages & Benefits	\$2,415,444		\$2,415,444	\$1,970,642	\$444,802	22.57%	\$1,883,079
Materials & Supplies	\$226,025		\$226,025	\$94,867	\$131,158	138.25%	\$125,330
Contracted Services	\$521,124	\$5,500	\$526,624	\$462,794	\$63,830	13.79%	\$436,145
Rents & Financials	\$30,000		\$30,000	\$11,024	\$18,976	172.13%	\$18,262
Total Expense	\$3,192,593	\$5,500	\$3,198,093	\$2,539,327	\$658,766	25.94%	\$2,462,816
Total Debt							
Reserve Contributions	\$74,424		\$74,424	(\$12,505)	\$86,929	(695.15%)	\$360,332
Transfers from Reserves	(\$676,616)	(\$1,000)	(\$677,616)	(\$128,998)	(\$548,618)	425.29%	(\$100,839)
Total Reserve Contributions (Transfers)	(\$602,192)	(\$1,000)	(\$603,192)	(\$141,503)	(\$461,689)	326.28%	\$259,493
Internal Allocations	\$364,227		\$364,227	\$323,893	\$40,334	12.45%	\$309,482
Net Levy	\$1,060,719	\$4,500	\$1,065,219	\$1,014,342	\$50,877	5.02%	\$977,930
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions	\$5,000		\$5,000	\$5,000			\$5,000
Transfers from Reserves	(\$10,000)		(\$10,000)	(\$10,000)			(\$49,744)
Total Reserve Contributions (Transfers)	(\$5,000)		(\$5,000)	(\$5,000)			(\$44,744)
Capital Expenses	\$10,000		\$10,000	\$10,000			\$49,744

Development Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Net Levy	\$5,000		\$5,000	\$5,000			\$5,000
Total Development Services	\$1,065,719	\$4,500	\$1,070,219	\$1,019,342	\$50,877	4.99%	\$982,930

Development Services Other



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$128,477		\$128,477	\$122,187	\$6,290	5.15%	\$122,557
Total Salary, Wages & Benefits	\$128,477		\$128,477	\$122,187	\$6,290	5.15%	\$122,557
Materials & Supplies							
5-21800 Meals & Accommodations	\$900		\$900	\$750	\$150	20.00%	\$586
5-21900 Memberships	\$1,150		\$1,150	\$1,250	(\$100)	(8.00%)	\$791
5-22250 Office Supplies	\$100		\$100		\$100		
5-22400 Professional Development	\$2,750		\$2,750	\$2,750			\$1,323
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$235
Total Materials & Supplies	\$5,200		\$5,200	\$5,050	\$150	2.97%	\$2,935
Total Expense	\$133,677		\$133,677	\$127,237	\$6,440	5.06%	\$125,492
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$133,677		\$133,677	\$127,237	\$6,440	5.06%	\$125,492
Total Development Services Other	\$133,677		\$133,677	\$127,237	\$6,440	5.06%	\$125,492

Building and Protective Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$1,437,044)		(\$1,437,044)	(\$1,238,435)	(\$198,609)	16.04%	(\$1,597,083)
Grants							(\$2,100)
Total Revenue	(\$1,437,044)		(\$1,437,044)	(\$1,238,435)	(\$198,609)	16.04%	(\$1,599,183)
Salary, Wages & Benefits	\$1,329,249		\$1,329,249	\$1,037,105	\$292,144	28.17%	\$982,916
Materials & Supplies	\$66,125		\$66,125	\$57,643	\$8,482	14.71%	\$96,174
Contracted Services	\$203,588	\$5,500	\$209,088	\$190,135	\$18,953	9.97%	\$175,049
Rents & Financials	\$30,000		\$30,000	\$11,024	\$18,976	172.13%	\$18,262
Total Expense	\$1,628,962	\$5,500	\$1,634,462	\$1,295,907	\$338,555	26.12%	\$1,272,401
Total Debt							
Reserve Contributions	\$4,424		\$4,424	(\$107,505)	\$111,929	(104.12%)	\$266,709
Transfers from Reserves	(\$272,249)	(\$1,000)	(\$273,249)		(\$273,249)		
Total Reserve Contributions (Transfers)	(\$267,825)	(\$1,000)	(\$268,825)	(\$107,505)	(\$161,320)	150.06%	\$266,709
Internal Allocations	\$364,227		\$364,227	\$323,893	\$40,334	12.45%	\$308,611
Net Levy	\$288,320	\$4,500	\$292,820	\$273,860	\$18,960	6.92%	\$248,538
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves							(\$49,744)
Total Reserve Contributions (Transfers)							(\$49,744)
Capital Expenses							\$49,744

Building and Protective Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Net Levy							
Total Building and Protective Services	\$288,320	\$4,500	\$292,820	\$273,860	\$18,960	6.92%	\$248,538

Building Permit and Inspection



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30020 Permits - Building	(\$1,150,000)		(\$1,150,000)	(\$990,000)	(\$160,000)	16.16%	(\$1,297,310)
4-30023 Building Permit - File Maintenance	(\$1,600)		(\$1,600)	(\$1,600)			(\$4,410)
4-30045 Dormant Files							(\$5,698)
4-31160 Septic System Permits	(\$65,000)		(\$65,000)	(\$60,000)	(\$5,000)	8.33%	(\$55,000)
4-40355 Inspection Fee - Special	(\$4,200)		(\$4,200)	(\$4,200)			(\$5,785)
4-40440 Miscellaneous Revenue	(\$300)		(\$300)	(\$300)			(\$200)
4-40541 Permit Fee - Pool	(\$1,200)		(\$1,200)	(\$1,000)	(\$200)	20.00%	(\$1,375)
4-40542 Permit Fee - Revision	(\$1,000)		(\$1,000)	(\$1,000)			(\$300)
4-40620 Recovery	(\$20,000)		(\$20,000)	(\$20,000)			
4-40685 Septic - Reinspection Fee	(\$2,000)		(\$2,000)		(\$2,000)		
4-40700 Sign Fees	(\$1,500)		(\$1,500)	(\$1,500)			(\$1,956)
Total Revenue	(\$1,246,800)		(\$1,246,800)	(\$1,079,600)	(\$167,200)	15.49%	(\$1,372,034)
Total Revenue	(\$1,246,800)		(\$1,246,800)	(\$1,079,600)	(\$167,200)	15.49%	(\$1,372,034)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$907,646		\$907,646	\$680,371	\$227,275	33.40%	\$654,563
Total Salary, Wages & Benefits	\$907,646		\$907,646	\$680,371	\$227,275	33.40%	\$654,563
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$3,625		\$3,625	\$3,250	\$375	11.54%	\$1,929
5-20700 Courier	\$50		\$50	\$50			
5-21100 Fleet R&M M&S	\$2,400		\$2,400	\$2,400			\$643
5-21200 Fuel (Gas, diesel)	\$9,555		\$9,555	\$6,300	\$3,255	51.67%	\$9,094
5-21625 Licencing Fee	\$900		\$900	\$600	\$300	50.00%	\$625
5-21750 Materials & Supplies							\$7,406
5-21800 Meals & Accommodations	\$2,500		\$2,500	\$2,500			\$2,092
5-21850 Meeting Supplies	\$500		\$500	\$500			\$169
5-21900 Memberships	\$5,490		\$5,490	\$5,360	\$130	2.43%	\$4,233
5-21950 Mileage	\$690		\$690	\$670	\$20	2.99%	\$87
5-22060 Minor Acquisitions							\$44,715
5-22250 Office Supplies	\$2,000		\$2,000	\$2,000			\$1,852
5-22400 Professional Development	\$14,380		\$14,380	\$12,806	\$1,574	12.29%	\$7,773
5-22450 Promotion/Special Events	\$500		\$500	\$500			
5-22550 Publications	\$1,500		\$1,500	\$1,500			\$519

Building Permit and Inspection



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
5-22900 Small Tools & Equipment							\$10
5-23100 Telephone - Cellular	\$5,190		\$5,190	\$3,702	\$1,488	40.19%	\$1,908
Total Materials & Supplies	\$49,280		\$49,280	\$42,138	\$7,142	16.95%	\$83,055
Contracted Services							
5-30525 Contractors	\$20,000		\$20,000	\$20,000			\$34,076
5-30635 Fleet Maint - C.S.	\$2,000		\$2,000	\$2,000			\$1,252
5-30740 Electrician Services							\$4,433
5-30950 Fee Rebates - Affordable Housing	\$50,000		\$50,000	\$50,000			\$2,500
5-31350 Legal Fees	\$25,000		\$25,000	\$25,000			\$6,677
5-31625 Service Contracts	\$5,000		\$5,000	\$66,520	(\$61,520)	(92.48%)	\$52,354
5-31655 Software & Services - End User	\$61,520		\$61,520		\$61,520		\$43,921
Total Contracted Services	\$163,520		\$163,520	\$163,520			\$145,213
Rents & Financials							
5-56000 Merchant Fees	\$30,000		\$30,000	\$11,024	\$18,976	172.13%	\$14,990
Total Rents & Financials	\$30,000		\$30,000	\$11,024	\$18,976	172.13%	\$14,990
Total Expense	\$1,150,446		\$1,150,446	\$897,053	\$253,393	28.25%	\$897,821
Total Debt							
Reserve Contributions							
6-20045 RSRV Cont - Information Technology	\$4,376		\$4,376	\$2,422	\$1,954	80.68%	
6-21020 RSRV Cont - Building				(\$143,768)	\$143,768	(100.00%)	\$172,059
Total Reserve Contributions	\$4,376		\$4,376	(\$141,346)	\$145,722	(103.10%)	\$172,059
Transfers from Reserves							
9-21020 Reserve Transfer - Building Department	(\$272,249)		(\$272,249)		(\$272,249)		
Total Transfers from Reserves	(\$272,249)		(\$272,249)		(\$272,249)		
Total Reserve Contributions (Transfers)	(\$267,873)		(\$267,873)	(\$141,346)	(\$126,527)	89.52%	\$172,059
Internal Allocations							
5-40100 Allocation of Civic Centre	\$34,364		\$34,364	\$20,342	\$14,022	68.93%	\$21,617
5-45000 Int. labour charged/recovered	\$117,223		\$117,223	\$82,807	\$34,416	41.56%	\$80,524
5-45200 Int. Charge/Recovery - IT	\$21,244		\$21,244	\$13,967	\$7,277	52.10%	
5-45500 Int. Insurance Charged/recovered	\$168,986		\$168,986	\$185,683	(\$16,697)	(8.99%)	\$185,376
5-83000 Int. Equipment Lease	\$22,410		\$22,410	\$21,094	\$1,316	6.24%	\$21,094
Total Internal Allocations	\$364,227		\$364,227	\$323,893	\$40,334	12.45%	\$308,611

Building Permit and Inspection



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy							\$6,457
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves							
9-20090 Reserve Transfer - Fleet							(\$49,744)
Total Transfers from Reserves							(\$49,744)
Total Reserve Contributions (Transfers)							(\$49,744)
Capital Expenses							
8-21750 Materials & Supplies							\$49,744
Total Capital Expenses							\$49,744
Net Levy							
Total Building Permit and Inspection							\$6,457

Bylaw



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30050 Licence - Dog Annual	(\$337)		(\$337)	(\$320)	(\$17)	5.31%	(\$583)
4-30051 Licence - Dog Lifetime	(\$3,700)		(\$3,700)	(\$3,510)	(\$190)	5.41%	(\$3,896)
4-30110 Licence - Raffle	(\$5,750)		(\$5,750)	(\$6,500)	\$750	(11.54%)	(\$858)
4-31010 Licence - Refreshment Vehicle	(\$4,933)		(\$4,933)	(\$3,120)	(\$1,813)	58.11%	(\$5,470)
4-31040 Licence - Breakopen Tickets				(\$250)	\$250	(100.00%)	
4-31050 Licence - Lottery							(\$229)
4-31060 Licence - Media Bingo	(\$5,300)		(\$5,300)	(\$5,300)			(\$5,121)
4-31100 Licence - Trade	(\$1,723)		(\$1,723)	(\$1,635)	(\$88)	5.38%	(\$2,180)
4-32010 Taxi Licences - Brokers	(\$1,581)		(\$1,581)	(\$1,000)	(\$581)	58.10%	(\$500)
4-32020 Taxi Licences - Drivers				(\$300)	\$300	(100.00%)	(\$750)
4-32040 Taxi Licences - Owners	(\$5,270)		(\$5,270)	(\$5,000)	(\$270)	5.40%	
4-40005 Admin Penalty Notice (fine)	(\$13,750)		(\$13,750)	(\$10,000)	(\$3,750)	37.50%	(\$1,750)
4-40010 Administration Revenue	(\$400)		(\$400)	(\$400)			(\$1,020)
4-40260 Fines	(\$12,000)		(\$12,000)	(\$11,500)	(\$500)	4.35%	(\$14,367)
4-40440 Miscellaneous Revenue							(\$200)
Total Revenue	(\$54,744)		(\$54,744)	(\$48,835)	(\$5,909)	12.10%	(\$36,924)
Grants							
4-20000 Federal Grant							(\$2,100)
Total Grants							(\$2,100)
Total Revenue	(\$54,744)		(\$54,744)	(\$48,835)	(\$5,909)	12.10%	(\$39,024)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$203,254		\$203,254	\$192,990	\$10,264	5.32%	\$188,199
5-10010 Salaries & Wages - PT	\$106,547		\$106,547	\$95,935	\$10,612	11.06%	\$66,260
Total Salary, Wages & Benefits	\$309,801		\$309,801	\$288,925	\$20,876	7.23%	\$254,459
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$2,000			\$2,316
5-20700 Courier							\$13
5-21100 Fleet R&M M&S	\$250		\$250	\$250			\$102
5-21200 Fuel (Gas, diesel)	\$6,500		\$6,500	\$5,000	\$1,500	30.00%	\$6,041
5-21625 Licencing Fee	\$430		\$430	\$430			\$385
5-21750 Materials & Supplies	\$250		\$250	\$750	(\$500)	(66.67%)	\$330
5-21800 Meals & Accommodations	\$750		\$750	\$750			\$1,061

Bylaw



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
5-21900 Memberships	\$240		\$240	\$220	\$20	9.09%	\$237
5-22250 Office Supplies	\$100		\$100	\$100			\$161
5-22400 Professional Development	\$1,800		\$1,800	\$1,800			\$912
5-22550 Publications	\$175		\$175	\$155	\$20	12.90%	\$162
5-23100 Telephone - Cellular	\$700		\$700	\$700			\$546
Total Materials & Supplies	\$13,195		\$13,195	\$12,155	\$1,040	8.56%	\$12,266
Contracted Services							
5-30550 Contributions/Grants to Others	\$5,000		\$5,000	\$5,000			
5-30635 Fleet Maint - C.S.	\$1,000		\$1,000	\$1,000			\$346
5-31625 Service Contracts	\$15,568		\$15,568	\$15,115	\$453	3.00%	\$15,301
5-31655 Software & Services - End User		\$3,500	\$3,500		\$3,500		
5-31860 Veterinary Fees	\$500		\$500	\$500			
Total Contracted Services	\$22,068	\$3,500	\$25,568	\$21,615	\$3,953	18.29%	\$15,647
Total Expense	\$345,064	\$3,500	\$348,564	\$322,695	\$25,869	8.02%	\$282,372
Total Debt							
Transfers from Reserves							
9-21065 Reserve Transfer - Working Fund		(\$1,000)	(\$1,000)		(\$1,000)		
Total Transfers from Reserves		(\$1,000)	(\$1,000)		(\$1,000)		
Total Reserve Contributions (Transfers)		(\$1,000)	(\$1,000)		(\$1,000)		
Net Levy	\$290,320	\$2,500	\$292,820	\$273,860	\$18,960	6.92%	\$243,348
Total Bylaw	\$290,320	\$2,500	\$292,820	\$273,860	\$18,960	6.92%	\$243,348

Short Term Rental Licencing



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30027 Permits - Short Term Accomodation	(\$105,000)		(\$105,000)	(\$105,000)			(\$133,125)
4-40005 Admin Penalty Notice (fine)	(\$30,500)		(\$30,500)	(\$5,000)	(\$25,500)	510.00%	(\$55,000)
Total Revenue	(\$135,500)		(\$135,500)	(\$110,000)	(\$25,500)	23.18%	(\$188,125)
Total Revenue	(\$135,500)		(\$135,500)	(\$110,000)	(\$25,500)	23.18%	(\$188,125)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$111,802		\$111,802	\$67,809	\$43,993	64.88%	\$73,894
Total Salary, Wages & Benefits	\$111,802		\$111,802	\$67,809	\$43,993	64.88%	\$73,894
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$400		\$400	\$400			
5-21200 Fuel (Gas, diesel)	\$2,100		\$2,100	\$2,100			
5-22250 Office Supplies	\$250		\$250	\$250			\$62
5-22400 Professional Development							\$336
5-23100 Telephone - Cellular	\$900		\$900	\$600	\$300	50.00%	\$455
Total Materials & Supplies	\$3,650		\$3,650	\$3,350	\$300	8.96%	\$853
Contracted Services							
5-31350 Legal Fees	\$5,000		\$5,000	\$5,000			\$2,349
5-31625 Service Contracts	\$13,000		\$13,000		\$13,000		\$11,840
5-31655 Software & Services - End User		\$2,000	\$2,000		\$2,000		
Total Contracted Services	\$18,000	\$2,000	\$20,000	\$5,000	\$15,000	300.00%	\$14,189
Rents & Financials							
5-56000 Merchant Fees							\$3,272
Total Rents & Financials							\$3,272
Total Expense	\$133,452	\$2,000	\$135,452	\$76,159	\$59,293	77.85%	\$92,208
Total Debt							
Reserve Contributions							
6-21059 RSRV Cont - STR Program	\$48		\$48	\$33,841	(\$33,793)	(99.86%)	\$94,650
Total Reserve Contributions	\$48		\$48	\$33,841	(\$33,793)	(99.86%)	\$94,650
Total Reserve Contributions (Transfers)	\$48		\$48	\$33,841	(\$33,793)	(99.86%)	\$94,650

Short Term Rental Licencing



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	(\$2,000)	\$2,000					(\$1,267)
Total Short Term Rental Licencing	(\$2,000)	\$2,000					(\$1,267)

Planning



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30030 Consent Fees	(\$92,780)		(\$92,780)	(\$101,500)	\$8,720	(8.59%)	(\$90,878)
4-31110 Lot Suitability	(\$8,415)		(\$8,415)	(\$9,120)	\$705	(7.73%)	(\$5,710)
4-31125 Official Plan Ammendments	(\$4,240)		(\$4,240)	(\$4,020)	(\$220)	5.47%	(\$3,050)
4-31190 Subdivision Fees	(\$23,460)		(\$23,460)	(\$18,320)	(\$5,140)	28.06%	(\$21,860)
4-40010 Administration Revenue							(\$480)
4-40050 Agreement Compliance	(\$1,095)		(\$1,095)	(\$1,050)	(\$45)	4.29%	(\$700)
4-40155 Compliance Fees - Building & Septic	(\$34,450)		(\$34,450)	(\$34,450)			(\$25,920)
4-40445 Minor Variance Fee	(\$63,250)		(\$63,250)	(\$52,800)	(\$10,450)	19.79%	(\$65,775)
4-40620 Recovery							(\$27,560)
4-40665 Rezoning Fee	(\$77,400)		(\$77,400)	(\$91,800)	\$14,400	(15.69%)	(\$63,670)
4-40710 Site Plan Agreements	(\$151,775)		(\$151,775)	(\$143,880)	(\$7,895)	5.49%	(\$148,261)
Total Revenue	(\$456,865)		(\$456,865)	(\$456,940)	\$75	(0.02%)	(\$453,864)
Total Revenue	(\$456,865)		(\$456,865)	(\$456,940)	\$75	(0.02%)	(\$453,864)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$519,126		\$519,126	\$502,042	\$17,084	3.40%	\$436,577
5-10010 Salaries & Wages - PT	\$51,862		\$51,862		\$51,862		\$29,700
Total Salary, Wages & Benefits	\$570,988		\$570,988	\$502,042	\$68,946	13.73%	\$466,277
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$650		\$650	\$375	\$275	73.33%	\$240
5-20700 Courier	\$100		\$100	\$100			\$23
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$1,000			\$640
5-21900 Memberships	\$3,725		\$3,725	\$3,725			\$2,459
5-21950 Mileage	\$1,800		\$1,800	\$1,800			\$534
5-22060 Minor Acquisitions							\$1,869
5-22250 Office Supplies	\$1,100		\$1,100	\$550	\$550	100.00%	\$948
5-22400 Professional Development	\$2,535		\$2,535	\$2,535			\$1,796
5-22550 Publications	\$550		\$550	\$600	(\$50)	(8.33%)	\$462
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$313
Total Materials & Supplies	\$11,760		\$11,760	\$10,985	\$775	7.06%	\$9,284
Contracted Services							
5-30500 Consulting Fees	\$50,000		\$50,000	\$50,000			\$16,592
5-31350 Legal Fees	\$15,000		\$15,000	\$50,000	(\$35,000)	(70.00%)	\$42,035

Planning



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-31425 Newspaper - Advertising	\$3,750		\$3,750	\$7,500	(\$3,750)	(50.00%)	\$7,150
5-31600 Professional Fees							\$26,286
5-31655 Software & Services - End User	\$7,000		\$7,000	\$7,000			\$7,123
Total Contracted Services	\$75,750		\$75,750	\$114,500	(\$38,750)	(33.84%)	\$99,186
Total Expense	\$658,498		\$658,498	\$627,527	\$30,971	4.94%	\$574,747
Total Debt							
Reserve Contributions							
6-20065 RSRV Cont - LPAT Legal	\$10,000		\$10,000	\$50,000	(\$40,000)	(80.00%)	\$48,623
6-21015 RSRV Cont - Planning Policy/Proje	\$25,000		\$25,000	\$10,000	\$15,000	150.00%	\$10,000
Total Reserve Contributions	\$35,000		\$35,000	\$60,000	(\$25,000)	(41.67%)	\$58,623
Transfers from Reserves							
9-20065 Reserve Transfer - LPAT Legal	(\$15,000)		(\$15,000)	(\$50,000)	\$35,000	(70.00%)	(\$34,707)
9-21015 Reserve Transfer - Planning Policy/Proje	(\$50,000)		(\$50,000)	(\$50,000)			(\$16,592)
9-21066 Reserve - Ontario Service Delivery				(\$8,998)	\$8,998	(100.00%)	(\$8,998)
Total Transfers from Reserves	(\$65,000)		(\$65,000)	(\$108,998)	\$43,998	(40.37%)	(\$60,297)
Total Reserve Contributions (Transfers)	(\$30,000)		(\$30,000)	(\$48,998)	\$18,998	(38.77%)	(\$1,674)
Net Levy	\$171,633		\$171,633	\$121,589	\$50,044	41.16%	\$119,209
Total Planning	\$171,633		\$171,633	\$121,589	\$50,044	41.16%	\$119,209

Economic Development & Events



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Grants							(\$814)
Total Revenue							(\$814)
Salary, Wages & Benefits	\$112,430		\$112,430	\$106,833	\$5,597	5.24%	\$101,101
Materials & Supplies	\$120,256		\$120,256	\$5,305	\$114,951	2,166.84%	\$6,993
Contracted Services	\$173,019		\$173,019	\$32,519	\$140,500	432.06%	\$55,167
Total Expense	\$405,705		\$405,705	\$144,657	\$261,048	180.46%	\$163,261
Total Debt							
Transfers from Reserves	(\$273,500)		(\$273,500)	(\$20,000)	(\$253,500)	1,267.50%	(\$40,542)
Total Reserve Contributions (Transfers)	(\$273,500)		(\$273,500)	(\$20,000)	(\$253,500)	1,267.50%	(\$40,542)
Internal Allocations							\$871
Net Levy	\$132,205		\$132,205	\$124,657	\$7,548	6.06%	\$122,776
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions	\$5,000		\$5,000	\$5,000			\$5,000
Transfers from Reserves	(\$10,000)		(\$10,000)	(\$10,000)			
Total Reserve Contributions (Transfers)	(\$5,000)		(\$5,000)	(\$5,000)			\$5,000
Capital Expenses	\$10,000		\$10,000	\$10,000			
Net Levy	\$5,000		\$5,000	\$5,000			\$5,000

Economic Development & Events



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Economic Development & Events	\$137,205		\$137,205	\$129,657	\$7,548	5.82%	\$127,776

Economic Development



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$112,430		\$112,430	\$106,833	\$5,597	5.24%	\$101,101
Total Salary, Wages & Benefits	\$112,430		\$112,430	\$106,833	\$5,597	5.24%	\$101,101
Materials & Supplies							
5-21750 Materials & Supplies	\$1,375		\$1,375	\$1,375			\$192
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$1,000			\$191
5-21850 Meeting Supplies	\$300		\$300		\$300		\$24
5-21900 Memberships	\$1,211		\$1,211	\$1,170	\$41	3.50%	\$1,289
5-21950 Mileage	\$700		\$700	\$500	\$200	40.00%	\$76
5-22250 Office Supplies							\$123
5-22400 Professional Development	\$2,155		\$2,155	\$800	\$1,355	169.38%	\$1,750
5-22450 Promotion/Special Events							\$250
5-22875 Signage	\$215		\$215	\$160	\$55	34.38%	\$283
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$327
Total Materials & Supplies	\$7,256		\$7,256	\$5,305	\$1,951	36.78%	\$4,505
Contracted Services							
5-30500 Consulting Fees				\$20,000	(\$20,000)	(100.00%)	\$39,397
5-30550 Contributions/Grants to Others	\$3,600		\$3,600	\$3,600			\$1,928
5-30551 Contributions/GTO - Small Comm. Grant	\$5,000		\$5,000	\$5,000			\$3,000
5-31625 Service Contracts	\$3,919		\$3,919	\$3,919			\$3,765
Total Contracted Services	\$12,519		\$12,519	\$32,519	(\$20,000)	(61.50%)	\$48,090
Total Expense	\$132,205		\$132,205	\$144,657	(\$12,452)	(8.61%)	\$153,696
Total Debt							
Transfers from Reserves							
9-20013 Reserve Transfer - EcDev. Comm Branding				(\$20,000)	\$20,000	(100.00%)	(\$20,000)
9-21013 Reserve Transfer - Community Health Care							(\$1,500)
9-21037 RSRV - Economic Development Strategy							(\$11,554)
Total Transfers from Reserves				(\$20,000)	\$20,000	(100.00%)	(\$33,054)
Total Reserve Contributions (Transfers)				(\$20,000)	\$20,000	(100.00%)	(\$33,054)

Economic Development



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Internal Allocations							
5-85550 Int. Promotional Item							\$871
Total Internal Allocations							\$871
Net Levy	\$132,205		\$132,205	\$124,657	\$7,548	6.06%	\$121,513
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions							
6-20011 RSRV Cont - EcDev Capital	\$5,000		\$5,000		\$5,000		\$5,000
6-20013 RSRV Cont - EcDev. Comm Branding				\$5,000	(\$5,000)	(100.00%)	
Total Reserve Contributions	\$5,000		\$5,000	\$5,000			\$5,000
Transfers from Reserves							
9-20013 Reserve Transfer - EcDev. Comm Branding	(\$10,000)		(\$10,000)	(\$10,000)			
Total Transfers from Reserves	(\$10,000)		(\$10,000)	(\$10,000)			
Total Reserve Contributions (Transfers)	(\$5,000)		(\$5,000)	(\$5,000)			\$5,000
Capital Expenses							
8-21750 Materials & Supplies	\$10,000		\$10,000	\$10,000			
Total Capital Expenses	\$10,000		\$10,000	\$10,000			
Net Levy	\$5,000		\$5,000	\$5,000			\$5,000
Total Economic Development	\$137,205		\$137,205	\$129,657	\$7,548	5.82%	\$126,513

Municipal Accommodation Tax - Projects



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Materials & Supplies							
5-22450 Promotion/Special Events	\$13,000		\$13,000		\$13,000		\$2,488
5-22550 Publications	\$10,000		\$10,000		\$10,000		
5-22875 Signage	\$90,000		\$90,000		\$90,000		
Total Materials & Supplies	\$113,000		\$113,000		\$113,000		\$2,488
Contracted Services							
5-30380 Community Imp. Program	\$45,000		\$45,000		\$45,000		
5-30550 Contributions/Grants to Others	\$78,000		\$78,000		\$78,000		\$6,263
5-30600 Copying Expenses	\$3,700		\$3,700		\$3,700		
5-30631 Digital Marketing	\$18,000		\$18,000		\$18,000		
5-31425 Newspaper - Advertising	\$4,800		\$4,800		\$4,800		
5-31615 Radio - Advertising	\$10,000		\$10,000		\$10,000		
5-32880 Distribution	\$1,000		\$1,000		\$1,000		
Total Contracted Services	\$160,500		\$160,500		\$160,500		\$6,263
Total Expense	\$273,500		\$273,500		\$273,500		\$8,751
Total Debt							
Transfers from Reserves							
9-21064 Reserve Transfer - MAT (Gen)	(\$273,500)		(\$273,500)		(\$273,500)		(\$7,488)
Total Transfers from Reserves	(\$273,500)		(\$273,500)		(\$273,500)		(\$7,488)
Total Reserve Contributions (Transfers)	(\$273,500)		(\$273,500)		(\$273,500)		(\$7,488)
Net Levy							
							\$1,263
Total Municipal Accommodation Tax - Projects							\$1,263

Marketing



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising				(\$12,000)	\$12,000	(100.00%)	
Total Revenue				(\$12,000)	\$12,000	(100.00%)	
Total Revenue				(\$12,000)	\$12,000	(100.00%)	
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$274,300		\$274,300	\$202,475	\$71,825	35.47%	\$141,301
5-10010 Salaries & Wages - PT							\$68,927
Total Salary, Wages & Benefits	\$274,300		\$274,300	\$202,475	\$71,825	35.47%	\$210,228
Materials & Supplies							
5-20700 Courier							\$5
5-21800 Meals & Accommodations	\$500		\$500	\$500			\$283
5-21900 Memberships	\$1,340		\$1,340	\$1,340			\$605
5-21950 Mileage	\$200		\$200	\$200			
5-22050 Minor Software	\$8,294		\$8,294	\$5,294	\$3,000	56.67%	\$3,084
5-22060 Minor Acquisitions	\$2,000		\$2,000		\$2,000		\$834
5-22250 Office Supplies	\$250		\$250	\$250			\$416
5-22400 Professional Development	\$3,200		\$3,200	\$1,700	\$1,500	88.24%	\$804
5-22450 Promotion/Special Events	\$3,800		\$3,800	\$3,800			\$1,420
5-22875 Signage	\$2,500		\$2,500	\$2,500			\$2,027
5-23100 Telephone - Cellular	\$600		\$600	\$300	\$300	100.00%	\$466
Total Materials & Supplies	\$22,684		\$22,684	\$15,884	\$6,800	42.81%	\$9,944
Contracted Services							
5-30600 Copying Expenses	\$1,300		\$1,300	\$16,299	(\$14,999)	(92.02%)	\$3,392
5-30631 Digital Marketing	\$2,000		\$2,000	\$20,000	(\$18,000)	(90.00%)	\$11,570
5-31425 Newspaper - Advertising	\$7,098		\$7,098	\$11,154	(\$4,056)	(36.36%)	\$13,679
5-31615 Radio - Advertising	\$6,450		\$6,450	\$16,450	(\$10,000)	(60.79%)	\$15,196
5-31655 Software & Services - End User	\$39,903		\$39,903	\$38,721	\$1,182	3.05%	\$45,126
5-32150 Design	\$1,990		\$1,990	\$1,990			\$3,439
5-32575 Publications	\$4,000		\$4,000	\$14,000	(\$10,000)	(71.43%)	\$6,367
5-32875 Signage Rental	\$6,026		\$6,026	\$6,026			\$7,414
5-32880 Distribution				\$1,000	(\$1,000)	(100.00%)	\$560
Total Contracted Services	\$68,767		\$68,767	\$125,640	(\$56,873)	(45.27%)	\$106,743
Total Expense	\$365,751		\$365,751	\$343,999	\$21,752	6.32%	\$326,915

Marketing



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Debt							
Reserve Contributions							
6-21076 RSRV Cont - Website	\$35,000		\$35,000	\$35,000			\$35,000
Total Reserve Contributions	\$35,000		\$35,000	\$35,000			\$35,000
Transfers from Reserves							
9-21062 Reserve Transfer - Leisure Guide	(\$4,747)		(\$4,747)		(\$4,747)		
9-21064 Reserve Transfer - MAT (Gen)	(\$61,120)		(\$61,120)		(\$61,120)		
Total Transfers from Reserves	(\$65,867)		(\$65,867)		(\$65,867)		
Total Reserve Contributions (Transfers)	(\$30,867)		(\$30,867)	\$35,000	(\$65,867)	(188.19%)	\$35,000
Net Levy	\$334,884		\$334,884	\$366,999	(\$32,115)	(8.75%)	\$361,915
Total Marketing	\$334,884		\$334,884	\$366,999	(\$32,115)	(8.75%)	\$361,915

Operations and Protective Services



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$848,340)		(\$848,340)	(\$730,670)	(\$117,670)	16.10%	(\$1,025,962)
Deferred Revenue	(\$32,136)		(\$32,136)	(\$38,660)	\$6,524	(16.88%)	(\$44,694)
Grants	(\$143,233)		(\$143,233)	(\$121,938)	(\$21,295)	17.46%	(\$143,291)
Total Revenue	(\$1,023,709)		(\$1,023,709)	(\$891,268)	(\$132,441)	14.86%	(\$1,213,947)
Salary, Wages & Benefits	\$4,867,746		\$4,867,746	\$4,526,911	\$340,835	7.53%	\$4,299,771
Materials & Supplies	\$1,760,543		\$1,760,543	\$1,648,104	\$112,439	6.82%	\$1,719,867
Contracted Services	\$1,094,607		\$1,094,607	\$1,021,345	\$73,262	7.17%	\$1,266,998
Rents & Financials	\$7,706		\$7,706	\$6,106	\$1,600	26.20%	\$9,566
Total Expense	\$7,730,602		\$7,730,602	\$7,202,466	\$528,136	7.33%	\$7,296,202
Long Term Debt	\$368,860		\$368,860	\$381,683	(\$12,823)	(3.36%)	\$379,382
Total Debt	\$368,860		\$368,860	\$381,683	(\$12,823)	(3.36%)	\$379,382
Reserve Contributions	\$21,095		\$21,095	\$15,324	\$5,771	37.66%	\$19,869
Transfers from Reserves	(\$118,950)		(\$118,950)	(\$170,856)	\$51,906	(30.38%)	(\$132,350)
Total Reserve Contributions (Transfers)	(\$97,855)		(\$97,855)	(\$155,532)	\$57,677	(37.08%)	(\$112,481)
Internal Allocations	(\$29,410)		(\$29,410)	(\$28,094)	(\$1,316)	4.68%	(\$21,094)
Net Levy	\$6,948,488		\$6,948,488	\$6,509,255	\$439,233	6.75%	\$6,328,062
2 Capital Fund							
Revenue							(\$12,599)
Deferred Revenue	(\$1,037,931)		(\$1,037,931)	(\$899,160)	(\$138,771)	15.43%	(\$1,239,610)
Grants	(\$635,710)		(\$635,710)	(\$337,498)	(\$298,212)	88.36%	(\$744,122)
Donations	(\$300,000)		(\$300,000)	(\$43,620)	(\$256,380)	587.76%	(\$356,703)
Total Revenue	(\$1,973,641)		(\$1,973,641)	(\$1,280,278)	(\$693,363)	54.16%	(\$2,353,034)
Total Expense							
Total Debt							

Operations and Protective Services



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Reserve Contributions	\$5,551,245		\$5,551,245	\$2,373,310	\$3,177,935	133.90%	\$5,293,610
Transfers from Reserves	(\$5,462,225)		(\$5,462,225)	(\$4,959,210)	(\$503,015)	10.14%	(\$5,114,899)
Total Reserve Contributions (Transfers)	\$89,020		\$89,020	(\$2,585,900)	\$2,674,920	(103.44%)	\$178,711
Capital Expenses	\$7,435,866		\$7,435,866	\$8,853,523	(\$1,417,657)	(16.01%)	\$7,170,424
Net Levy	\$5,551,245		\$5,551,245	\$4,987,345	\$563,900	11.31%	\$4,996,101
Total Operations and Protective Services	\$12,499,733		\$12,499,733	\$11,496,600	\$1,003,133	8.73%	\$11,324,163

OPS - Other



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$171,303		\$171,303		\$171,303		
Total Salary, Wages & Benefits	\$171,303		\$171,303		\$171,303		
Materials & Supplies							
5-21800 Meals & Accommodations	\$1,000		\$1,000		\$1,000		
5-22400 Professional Development	\$1,000		\$1,000		\$1,000		
5-23100 Telephone - Cellular	\$300		\$300		\$300		
Total Materials & Supplies	\$2,300		\$2,300		\$2,300		
Total Expense	\$173,603		\$173,603		\$173,603		
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$173,603		\$173,603		\$173,603		
Total OPS - Other	\$173,603		\$173,603		\$173,603		



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$281,549)		(\$281,549)	(\$219,702)	(\$61,847)	28.15%	(\$432,439)
Deferred Revenue	(\$32,136)		(\$32,136)	(\$38,660)	\$6,524	(16.88%)	(\$38,660)
Total Revenue	(\$313,685)		(\$313,685)	(\$258,362)	(\$55,323)	21.41%	(\$471,099)
Salary, Wages & Benefits	\$2,644,522		\$2,644,522	\$2,621,444	\$23,078	0.88%	\$2,409,316
Materials & Supplies	\$1,276,229		\$1,276,229	\$1,187,929	\$88,300	7.43%	\$1,140,431
Contracted Services	\$457,500		\$457,500	\$460,880	(\$3,380)	(0.73%)	\$555,705
Rents & Financials	\$6,706		\$6,706	\$6,106	\$600	9.83%	\$8,412
Total Expense	\$4,384,957		\$4,384,957	\$4,276,359	\$108,598	2.54%	\$4,113,864
Long Term Debt	\$253,934		\$253,934	\$264,167	(\$10,233)	(3.87%)	\$262,443
Total Debt	\$253,934		\$253,934	\$264,167	(\$10,233)	(3.87%)	\$262,443
Reserve Contributions	\$16,425		\$16,425	\$15,324	\$1,101	7.18%	\$15,324
Transfers from Reserves	(\$100,000)		(\$100,000)	(\$156,406)	\$56,406	(36.06%)	(\$100,000)
Total Reserve Contributions (Transfers)	(\$83,575)		(\$83,575)	(\$141,082)	\$57,507	(40.76%)	(\$84,676)
Internal Allocations	(\$34,050)		(\$34,050)	(\$32,734)	(\$1,316)	4.02%	(\$21,094)
Net Levy	\$4,207,581		\$4,207,581	\$4,108,348	\$99,233	2.42%	\$3,799,438
2 Capital Fund							
Revenue							(\$20,282)
Deferred Revenue	(\$868,450)		(\$868,450)	(\$628,467)	(\$239,983)	38.19%	(\$928,467)
Grants	(\$635,710)		(\$635,710)	(\$337,498)	(\$298,212)	88.36%	(\$738,122)
Total Revenue	(\$1,504,160)		(\$1,504,160)	(\$965,965)	(\$538,195)	55.72%	(\$1,686,871)
Total Expense							
Total Debt							
Reserve Contributions	\$4,725,645		\$4,725,645	\$1,589,610	\$3,136,035	197.28%	\$4,203,645

Roads and Fleet



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfers from Reserves	(\$3,870,744)		(\$3,870,744)	(\$4,093,971)	\$223,227	(5.45%)	(\$4,388,053)
Total Reserve Contributions (Transfers)	\$854,901		\$854,901	(\$2,504,361)	\$3,359,262	(134.14%)	(\$184,408)
Capital Expenses	\$5,374,904		\$5,374,904	\$7,673,971	(\$2,299,067)	(29.96%)	\$6,083,679
Net Levy	\$4,725,645		\$4,725,645	\$4,203,645	\$522,000	12.42%	\$4,212,400
Total Roads and Fleet	\$8,933,226		\$8,933,226	\$8,311,993	\$621,233	7.47%	\$8,011,838

Fleet



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40365 Insurance Recovery							(\$14,833)
4-40620 Recovery							(\$6,832)
Total Revenue							(\$21,665)
Total Revenue							(\$21,665)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$306,635		\$306,635	\$297,518	\$9,117	3.06%	\$231,622
5-10010 Salaries & Wages - PT	\$193		\$193	\$27	\$166	614.81%	
Total Salary, Wages & Benefits	\$306,828		\$306,828	\$297,545	\$9,283	3.12%	\$231,622
Materials & Supplies							
5-21100 Fleet R&M M&S	\$250,000		\$250,000	\$200,000	\$50,000	25.00%	\$264,413
5-21200 Fuel (Gas, diesel)	\$348,000		\$348,000	\$307,400	\$40,600	13.21%	\$281,613
5-21625 Licencing Fee	\$29,000		\$29,000	\$29,000			\$27,523
5-21750 Materials & Supplies	\$45,000		\$45,000	\$45,000			\$51,801
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$1,000			\$179
5-22075 Monitoring	\$15,864		\$15,864	\$15,864			\$13,871
5-22900 Small Tools & Equipment	\$5,500		\$5,500	\$2,500	\$3,000	120.00%	\$4,414
Total Materials & Supplies	\$694,364		\$694,364	\$600,764	\$93,600	15.58%	\$643,814
Contracted Services							
5-30500 Consulting Fees							\$45
5-30635 Fleet Maint - C.S.	\$117,000		\$117,000	\$117,000			\$196,256
5-30850 Equipment Repairs & Maintenance							\$213
5-31625 Service Contracts	\$16,000		\$16,000	\$16,000			\$14,040
Total Contracted Services	\$133,000		\$133,000	\$133,000			\$210,554
Total Expense	\$1,134,192		\$1,134,192	\$1,031,309	\$102,883	9.98%	\$1,085,990
Total Debt							
Reserve Contributions							
6-20090 RSRV Cont - Fleet	\$16,425		\$16,425	\$15,324	\$1,101	7.18%	\$15,324
Total Reserve Contributions	\$16,425		\$16,425	\$15,324	\$1,101	7.18%	\$15,324
Total Reserve Contributions (Transfers)	\$16,425		\$16,425	\$15,324	\$1,101	7.18%	\$15,324

Fleet



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Internal Allocations							
4-83000 Int. Equipment Lease	(\$22,410)		(\$22,410)	(\$21,094)	(\$1,316)	6.24%	(\$21,094)
5-43000 Int. Recovery of Equip	(\$993,665)		(\$993,665)	(\$993,665)			
Total Internal Allocations	(\$1,016,075)		(\$1,016,075)	(\$1,014,759)	(\$1,316)	0.13%	(\$21,094)
Net Levy	\$134,542		\$134,542	\$31,874	\$102,668	322.11%	\$1,058,555
2 Capital Fund							
Deferred Revenue							
7-90005 DC's Recognized - Roads and Related	(\$158,950)		(\$158,950)		(\$158,950)		
7-90025 DC's Recognized - Indoor Recreation	(\$11,900)		(\$11,900)		(\$11,900)		
Total Deferred Revenue	(\$170,850)		(\$170,850)		(\$170,850)		
Total Revenue	(\$170,850)		(\$170,850)		(\$170,850)		
Total Expense							
Total Debt							
Reserve Contributions							
6-20090 RSRV Cont - Fleet	\$737,195		\$737,195	\$717,195	\$20,000	2.79%	\$717,195
Total Reserve Contributions	\$737,195		\$737,195	\$717,195	\$20,000	2.79%	\$717,195
Transfers from Reserves							
9-20090 Reserve Transfer - Fleet	(\$423,150)		(\$423,150)	(\$905,000)	\$481,850	(53.24%)	(\$609,404)
Total Transfers from Reserves	(\$423,150)		(\$423,150)	(\$905,000)	\$481,850	(53.24%)	(\$609,404)
Total Reserve Contributions (Transfers)	\$314,045		\$314,045	(\$187,805)	\$501,850	(267.22%)	\$107,791
Capital Expenses							
8-21750 Materials & Supplies	\$594,000		\$594,000	\$905,000	(\$311,000)	(34.36%)	\$609,399
Total Capital Expenses	\$594,000		\$594,000	\$905,000	(\$311,000)	(34.36%)	\$609,399
Net Levy	\$737,195		\$737,195	\$717,195	\$20,000	2.79%	\$717,190
Total Fleet	\$871,737		\$871,737	\$749,069	\$122,668	16.38%	\$1,775,745

Roads



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$281,549)		(\$281,549)	(\$219,702)	(\$61,847)	28.15%	(\$410,774)
Deferred Revenue	(\$32,136)		(\$32,136)	(\$38,660)	\$6,524	(16.88%)	(\$38,660)
Total Revenue	(\$313,685)		(\$313,685)	(\$258,362)	(\$55,323)	21.41%	(\$449,434)
Salary, Wages & Benefits	\$2,215,865		\$2,215,865	\$2,208,165	\$7,700	0.35%	\$2,062,899
Materials & Supplies	\$581,865		\$581,865	\$587,165	(\$5,300)	(0.90%)	\$496,617
Contracted Services	\$324,500		\$324,500	\$327,880	(\$3,380)	(1.03%)	\$345,151
Rents & Financials	\$6,706		\$6,706	\$6,106	\$600	9.83%	\$8,412
Total Expense	\$3,128,936		\$3,128,936	\$3,129,316	(\$380)	(0.01%)	\$2,913,079
Long Term Debt	\$253,934		\$253,934	\$264,167	(\$10,233)	(3.87%)	\$262,443
Total Debt	\$253,934		\$253,934	\$264,167	(\$10,233)	(3.87%)	\$262,443
Transfers from Reserves				(\$56,406)	\$56,406	(100.00%)	
Total Reserve Contributions (Transfers)				(\$56,406)	\$56,406	(100.00%)	
Internal Allocations	\$982,025		\$982,025	\$982,025			
Net Levy	\$4,051,210		\$4,051,210	\$4,060,740	(\$9,530)	(0.23%)	\$2,726,088
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves	(\$20,000)		(\$20,000)	(\$770,000)	\$750,000	(97.40%)	(\$65,058)
Total Reserve Contributions (Transfers)	(\$20,000)		(\$20,000)	(\$770,000)	\$750,000	(97.40%)	(\$65,058)
Capital Expenses	\$20,000		\$20,000	\$770,000	(\$750,000)	(97.40%)	\$65,058

Roads



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy							
Total Roads	\$4,051,210		\$4,051,210	\$4,060,740	(\$9,530)	(0.23%)	\$2,726,088

Roadways



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District	(\$20,000)		(\$20,000)	(\$20,000)			(\$24,400)
4-31112 Moving/Overload Permit	(\$215)		(\$215)	(\$204)	(\$11)	5.39%	(\$272)
4-31115 Occupation Permit - Application Fee	(\$2,138)		(\$2,138)	(\$2,028)	(\$110)	5.42%	(\$2,029)
4-32050 Unassumed Road Allowance Improvt Agmt							(\$263)
4-40060 Aggregate Resources	(\$207,000)		(\$207,000)	(\$146,000)	(\$61,000)	41.78%	(\$207,436)
4-40365 Insurance Recovery							(\$12,444)
4-40440 Miscellaneous Revenue	(\$9,000)		(\$9,000)	(\$9,000)			(\$8,126)
4-40700 Sign Fees							(\$274)
Total Revenue	(\$238,353)		(\$238,353)	(\$177,232)	(\$61,121)	34.49%	(\$255,244)
Deferred Revenue							
4-90005 DC's Recognized - Roads and Related	(\$32,136)		(\$32,136)	(\$38,660)	\$6,524	(16.88%)	(\$38,660)
Total Deferred Revenue	(\$32,136)		(\$32,136)	(\$38,660)	\$6,524	(16.88%)	(\$38,660)
Total Revenue	(\$270,489)		(\$270,489)	(\$215,892)	(\$54,597)	25.29%	(\$293,904)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$1,579,973		\$1,579,973	\$1,534,626	\$45,347	2.95%	\$1,164,527
5-10010 Salaries & Wages - PT	\$8,315		\$8,315	\$1,174	\$7,141	608.26%	\$6,383
Total Salary, Wages & Benefits	\$1,588,288		\$1,588,288	\$1,535,800	\$52,488	3.42%	\$1,170,910
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$3,000		\$3,000	\$3,000			\$7,993
5-20375 Cash Short (Over)							(\$11)
5-20450 Clothing & Safety Supplies	\$17,400		\$17,400	\$17,400			\$17,959
5-20525 Comm Equip - R&M Materials & Supply	\$2,000		\$2,000	\$2,000			\$3,495
5-20700 Courier	\$50		\$50	\$150	(\$100)	(66.67%)	
5-20750 Custodial Supplies	\$500		\$500	\$500			\$182
5-21000 Equipment Repairs & Maintenance	\$2,500		\$2,500	\$2,000	\$500	25.00%	\$2,780
5-21500 Hydro	\$18,000		\$18,000	\$18,000			\$26,980
5-21625 Licencing Fee							\$204
5-21750 Materials & Supplies	\$129,000		\$129,000	\$129,000			\$121,754
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$2,000	(\$1,000)	(50.00%)	\$8,600
5-21900 Memberships	\$1,795		\$1,795	\$1,795			\$2,161
5-22000 Minor Hardware							\$3,965
5-22050 Minor Software							\$294

Roadways



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-22060 Minor Acquisitions	\$5,000		\$5,000	\$5,000			\$3,028
5-22075 Monitoring							\$1,366
5-22150 Natural Gas	\$8,000		\$8,000	\$8,000			\$9,700
5-22250 Office Supplies	\$3,000		\$3,000	\$3,000			\$6,105
5-22400 Professional Development	\$10,000		\$10,000	\$15,000	(\$5,000)	(33.33%)	\$6,084
5-22550 Publications	\$200		\$200	\$200			
5-22900 Small Tools & Equipment	\$5,000		\$5,000	\$5,000			\$1,295
5-23100 Telephone - Cellular	\$2,220		\$2,220	\$2,520	(\$300)	(11.90%)	\$2,086
5-23250 Water	\$1,500		\$1,500	\$900	\$600	66.67%	\$1,614
Total Materials & Supplies	\$210,165		\$210,165	\$215,465	(\$5,300)	(2.46%)	\$227,634
Contracted Services							
5-30250 Building R & M Contracted Services	\$3,500		\$3,500	\$3,500			\$5,500
5-30500 Consulting Fees	\$20,000		\$20,000	\$40,000	(\$20,000)	(50.00%)	\$27,979
5-30525 Contractors	\$212,500		\$212,500	\$207,500	\$5,000	2.41%	\$244,792
5-30600 Copying Expenses							\$1,252
5-30621 Custodial Contracts	\$8,100		\$8,100	\$6,780	\$1,320	19.47%	\$9,429
5-30625 Door Repairs							\$467
5-30850 Equipment Repairs & Maintenance	\$300		\$300		\$300		
5-31000 Garbage Collection	\$3,300		\$3,300	\$3,000	\$300	10.00%	\$3,714
5-31150 Hydrant Rental	\$1,000		\$1,000	\$1,000			
5-31610 Property - R&M Contracted Services				\$300	(\$300)	(100.00%)	\$1,702
5-31625 Service Contracts	\$10,000		\$10,000	\$10,000			\$8,709
Total Contracted Services	\$258,700		\$258,700	\$272,080	(\$13,380)	(4.92%)	\$303,544
Rents & Financials							
5-55300 Lease - Premise	\$6,106		\$6,106	\$6,106			\$6,106
5-56000 Merchant Fees	\$600		\$600		\$600		\$2,300
5-57000 Interest & Penalties							\$6
Total Rents & Financials	\$6,706		\$6,706	\$6,106	\$600	9.83%	\$8,412
Total Expense	\$2,063,859		\$2,063,859	\$2,029,451	\$34,408	1.70%	\$1,710,500
Long Term Debt							
5-50000 Debenture - Interest	\$54,345		\$54,345	\$64,246	(\$9,901)	(15.41%)	\$62,566
5-50001 Debenture - Payments	\$186,763		\$186,763	\$186,763			\$186,762
Total Long Term Debt	\$241,108		\$241,108	\$251,009	(\$9,901)	(3.94%)	\$249,328
Total Debt	\$241,108		\$241,108	\$251,009	(\$9,901)	(3.94%)	\$249,328

Roadways



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfers from Reserves							
9-21075 Reserve Transfer - Human Capital				(\$56,406)	\$56,406	(100.00%)	
Total Transfers from Reserves				(\$56,406)	\$56,406	(100.00%)	
Total Reserve Contributions (Transfers)				(\$56,406)	\$56,406	(100.00%)	
Internal Allocations							
5-42000 Int. Equip Costs	\$357,161		\$357,161	\$357,161			
Total Internal Allocations	\$357,161		\$357,161	\$357,161			
Net Levy	\$2,391,639		\$2,391,639	\$2,365,323	\$26,316	1.11%	\$1,665,924
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves							
9-20085 Reserve Transfer - Public Works Capital	(\$20,000)		(\$20,000)	(\$270,000)	\$250,000	(92.59%)	(\$38,298)
Total Transfers from Reserves	(\$20,000)		(\$20,000)	(\$270,000)	\$250,000	(92.59%)	(\$38,298)
Total Reserve Contributions (Transfers)	(\$20,000)		(\$20,000)	(\$270,000)	\$250,000	(92.59%)	(\$38,298)
Capital Expenses							
8-21750 Materials & Supplies	\$20,000		\$20,000	\$20,000			
8-30500 Consulting Fees				\$100,000	(\$100,000)	(100.00%)	\$38,298
8-30525 Contractors				\$150,000	(\$150,000)	(100.00%)	
Total Capital Expenses	\$20,000		\$20,000	\$270,000	(\$250,000)	(92.59%)	\$38,298
Net Levy							
Total Roadways	\$2,391,639		\$2,391,639	\$2,365,323	\$26,316	1.11%	\$1,665,924

Winter Control



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District	(\$20,000)		(\$20,000)	(\$20,000)			(\$20,160)
4-31170 Snow Removal Fees	(\$9,000)		(\$9,000)	(\$9,000)			(\$17,734)
Total Revenue	(\$29,000)		(\$29,000)	(\$29,000)			(\$37,894)
Total Revenue	(\$29,000)		(\$29,000)	(\$29,000)			(\$37,894)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$408,397		\$408,397	\$435,288	(\$26,891)	(6.18%)	\$597,773
5-10010 Salaries & Wages - PT	\$8,702		\$8,702	\$1,230	\$7,472	607.48%	\$4,019
Total Salary, Wages & Benefits	\$417,099		\$417,099	\$436,518	(\$19,419)	(4.45%)	\$601,792
Materials & Supplies							
5-21750 Materials & Supplies	\$265,100		\$265,100	\$265,100			\$118,356
5-22400 Professional Development							\$3,532
Total Materials & Supplies	\$265,100		\$265,100	\$265,100			\$121,888
Contracted Services							
5-30525 Contractors	\$10,000		\$10,000		\$10,000		\$321
Total Contracted Services	\$10,000		\$10,000		\$10,000		\$321
Total Expense	\$692,199		\$692,199	\$701,618	(\$9,419)	(1.34%)	\$724,001
Total Debt							
Total Reserve Contributions (Transfers)							
Internal Allocations							
4-84000 Int. Snow Removal	(\$7,000)		(\$7,000)	(\$7,000)			
5-42000 Int. Equip Costs	\$484,770		\$484,770	\$484,770			
Total Internal Allocations	\$477,770		\$477,770	\$477,770			
Net Levy	\$1,140,969		\$1,140,969	\$1,150,388	(\$9,419)	(0.82%)	\$686,107
Total Winter Control	\$1,140,969		\$1,140,969	\$1,150,388	(\$9,419)	(0.82%)	\$686,107

Storm Management



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40215 Entrance Permit	(\$14,196)		(\$14,196)	(\$13,470)	(\$726)	5.39%	(\$117,636)
Total Revenue	(\$14,196)		(\$14,196)	(\$13,470)	(\$726)	5.39%	(\$117,636)
Total Revenue	(\$14,196)		(\$14,196)	(\$13,470)	(\$726)	5.39%	(\$117,636)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$208,350		\$208,350	\$235,547	(\$27,197)	(11.55%)	\$290,197
5-10010 Salaries & Wages - PT	\$2,128		\$2,128	\$300	\$1,828	609.33%	
Total Salary, Wages & Benefits	\$210,478		\$210,478	\$235,847	(\$25,369)	(10.76%)	\$290,197
Materials & Supplies							
5-21475 Hired Equipment							\$397
5-21750 Materials & Supplies	\$51,600		\$51,600	\$51,600			\$89,455
Total Materials & Supplies	\$51,600		\$51,600	\$51,600			\$89,852
Contracted Services							
5-30525 Contractors	\$32,800		\$32,800	\$32,800			\$32,996
Total Contracted Services	\$32,800		\$32,800	\$32,800			\$32,996
Total Expense	\$294,878		\$294,878	\$320,247	(\$25,369)	(7.92%)	\$413,045
Long Term Debt							
5-50000 Debenture - Interest	\$638		\$638	\$970	(\$332)	(34.23%)	\$927
5-50001 Debenture - Payments	\$12,188		\$12,188	\$12,188			\$12,188
Total Long Term Debt	\$12,826		\$12,826	\$13,158	(\$332)	(2.52%)	\$13,115
Total Debt	\$12,826		\$12,826	\$13,158	(\$332)	(2.52%)	\$13,115
Total Reserve Contributions (Transfers)							
Internal Allocations							
5-42000 Int. Equip Costs	\$147,094		\$147,094	\$147,094			
Total Internal Allocations	\$147,094		\$147,094	\$147,094			
Net Levy	\$440,602		\$440,602	\$467,029	(\$26,427)	(5.66%)	\$308,524

2 Capital Fund

Storm Management



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves							
9-20085 Reserve Transfer - Public Works Capital				(\$450,000)	\$450,000	(100.00%)	(\$26,760)
Total Transfers from Reserves				(\$450,000)	\$450,000	(100.00%)	(\$26,760)
Total Reserve Contributions (Transfers)				(\$450,000)	\$450,000	(100.00%)	(\$26,760)
Capital Expenses							
8-30500 Consulting Fees							\$26,760
8-30525 Contractors				\$450,000	(\$450,000)	(100.00%)	
Total Capital Expenses				\$450,000	(\$450,000)	(100.00%)	\$26,760
Net Levy							
Total Storm Management	\$440,602		\$440,602	\$467,029	(\$26,427)	(5.66%)	\$308,524



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Materials & Supplies							
5-21500 Hydro	\$55,000		\$55,000	\$55,000			\$57,243
Total Materials & Supplies	\$55,000		\$55,000	\$55,000			\$57,243
Contracted Services							
5-30525 Contractors	\$9,000		\$9,000	\$9,000			
5-30850 Equipment Repairs & Maintenance	\$14,000		\$14,000	\$14,000			\$8,290
Total Contracted Services	\$23,000		\$23,000	\$23,000			\$8,290
Total Expense	\$78,000		\$78,000	\$78,000			\$65,533
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$78,000		\$78,000	\$78,000			\$65,533
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfers from Reserves							
9-20085 Reserve Transfer - Public Works Capital				(\$50,000)	\$50,000	(100.00%)	
Total Transfers from Reserves				(\$50,000)	\$50,000	(100.00%)	
Total Reserve Contributions (Transfers)				(\$50,000)	\$50,000	(100.00%)	
Capital Expenses							
8-30525 Contractors				\$50,000	(\$50,000)	(100.00%)	



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Capital Expenses				\$50,000	(\$50,000)	(100.00%)	
Net Levy							
Total Street Lighting	\$78,000		\$78,000	\$78,000			\$65,533

Roads Capital Projects



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$121,829		\$121,829	\$115,734	\$6,095	5.27%	\$114,795
Total Salary, Wages & Benefits	\$121,829		\$121,829	\$115,734	\$6,095	5.27%	\$114,795
Total Expense	\$121,829		\$121,829	\$115,734	\$6,095	5.27%	\$114,795
Total Debt							
Transfers from Reserves							
9-20085 Reserve Transfer - Public Works Capital	(\$100,000)		(\$100,000)	(\$100,000)			(\$100,000)
Total Transfers from Reserves	(\$100,000)		(\$100,000)	(\$100,000)			(\$100,000)
Total Reserve Contributions (Transfers)	(\$100,000)		(\$100,000)	(\$100,000)			(\$100,000)
Net Levy	\$21,829		\$21,829	\$15,734	\$6,095	38.74%	\$14,795
2 Capital Fund							
Revenue							
7-40620 Recovery							(\$3,006)
7-70030 Interest							(\$17,276)
Total Revenue							(\$20,282)
Deferred Revenue							
7-90005 DC's Recognized - Roads and Related	(\$19,465)		(\$19,465)		(\$19,465)		(\$300,000)
7-91000 Deferred CCBF Recognized	(\$678,135)		(\$678,135)	(\$628,467)	(\$49,668)	7.90%	(\$628,467)
Total Deferred Revenue	(\$697,600)		(\$697,600)	(\$628,467)	(\$69,133)	11.00%	(\$928,467)
Grants							
7-20000 Federal Grants							(\$39,345)
7-21000 Provincial Grants	(\$635,710)		(\$635,710)	(\$337,498)	(\$298,212)	88.36%	(\$698,777)
Total Grants	(\$635,710)		(\$635,710)	(\$337,498)	(\$298,212)	88.36%	(\$738,122)
Total Revenue	(\$1,333,310)		(\$1,333,310)	(\$965,965)	(\$367,345)	38.03%	(\$1,686,871)

Roads Capital Projects



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Expense							
Total Debt							
Reserve Contributions							
6-20085 RSRV Cont - Public Works Capital	\$3,988,450		\$3,988,450	\$872,415	\$3,116,035	357.17%	\$3,486,450
Total Reserve Contributions	\$3,988,450		\$3,988,450	\$872,415	\$3,116,035	357.17%	\$3,486,450
Transfers from Reserves							
9-20020 Reserve Transfer - Town Capital Replacmt	(\$60,000)		(\$60,000)		(\$60,000)		(\$5,730)
9-20085 Reserve Transfer - Public Works Capital	(\$3,367,594)		(\$3,367,594)	(\$250,000)	(\$3,117,594)	1,247.04%	(\$2,663,838)
9-20097 Reserve Transfer - Streetscape				(\$2,168,971)	\$2,168,971	(100.00%)	(\$1,054,825)
9-21006 Reserve Transfer - BIA Streetscape							\$10,802
Total Transfers from Reserves	(\$3,427,594)		(\$3,427,594)	(\$2,418,971)	(\$1,008,623)	41.70%	(\$3,713,591)
Total Reserve Contributions (Transfers)	\$560,856		\$560,856	(\$1,546,556)	\$2,107,412	(136.26%)	(\$227,141)
Capital Expenses							
8-21750 Materials & Supplies							\$49,589
8-22060 Minor Acquisition							\$6,599
8-22450 Promotion/Special Events							\$1,018
8-22875 Signage							\$285
8-30500 Consulting Fees	\$174,980		\$174,980		\$174,980		\$305,549
8-30525 Contractors	\$4,585,924		\$4,585,924	\$5,998,971	(\$1,413,047)	(23.55%)	\$5,035,265
8-55300 Lease - Premise							\$10,917
Total Capital Expenses	\$4,760,904		\$4,760,904	\$5,998,971	(\$1,238,067)	(20.64%)	\$5,409,222
Net Levy	\$3,988,450		\$3,988,450	\$3,486,450	\$502,000	14.40%	\$3,495,210
Total Roads Capital Projects	\$4,010,279		\$4,010,279	\$3,502,184	\$508,095	14.51%	\$3,510,005

Transit



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40440 Miscellaneous Revenue	(\$22,000)		(\$22,000)	(\$31,000)	\$9,000	(29.03%)	(\$22,184)
Total Revenue	(\$22,000)		(\$22,000)	(\$31,000)	\$9,000	(29.03%)	(\$22,184)
Grants							
4-21000 Provincial Grant	(\$143,233)		(\$143,233)	(\$121,938)	(\$21,295)	17.46%	(\$125,251)
4-21011 Provincial Grant - Safe Restart							(\$18,040)
Total Grants	(\$143,233)		(\$143,233)	(\$121,938)	(\$21,295)	17.46%	(\$143,291)
Total Revenue	(\$165,233)		(\$165,233)	(\$152,938)	(\$12,295)	8.04%	(\$165,475)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT				\$5,343	(\$5,343)	(100.00%)	\$5,011
Total Salary, Wages & Benefits				\$5,343	(\$5,343)	(100.00%)	\$5,011
Materials & Supplies							
5-20480 Personal Protective Equipment (PPE)				\$16,950	(\$16,950)	(100.00%)	\$9,239
5-21750 Materials & Supplies	\$450		\$450	\$450			\$526
5-23100 Telephone - Cellular	\$240		\$240	\$240			\$117
Total Materials & Supplies	\$690		\$690	\$17,640	(\$16,950)	(96.09%)	\$9,882
Contracted Services							
5-31625 Service Contracts	\$192,907		\$192,907	\$172,211	\$20,696	12.02%	\$197,298
5-31630 Service Contracts-Specialized	\$119,463		\$119,463	\$116,603	\$2,860	2.45%	\$116,442
5-31655 Software & Services - End User	\$4,000		\$4,000	\$4,000			
Total Contracted Services	\$316,370		\$316,370	\$292,814	\$23,556	8.04%	\$313,740
Total Expense	\$317,060		\$317,060	\$315,797	\$1,263	0.40%	\$328,633
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$151,827		\$151,827	\$162,859	(\$11,032)	(6.77%)	\$163,158
Total Transit	\$151,827		\$151,827	\$162,859	(\$11,032)	(6.77%)	\$163,158

Parks & Cemeteries



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$180,420)		(\$180,420)	(\$156,710)	(\$23,710)	15.13%	(\$227,770)
Deferred Revenue							(\$6,034)
Total Revenue	(\$180,420)		(\$180,420)	(\$156,710)	(\$23,710)	15.13%	(\$233,804)
Salary, Wages & Benefits	\$979,962		\$979,962	\$921,482	\$58,480	6.35%	\$863,312
Materials & Supplies	\$266,900		\$266,900	\$265,941	\$959	0.36%	\$351,605
Contracted Services	\$175,453		\$175,453	\$149,553	\$25,900	17.32%	\$247,019
Rents & Financials	\$1,000		\$1,000		\$1,000		\$1,154
Total Expense	\$1,423,315		\$1,423,315	\$1,336,976	\$86,339	6.46%	\$1,463,090
Long Term Debt	\$55,213		\$55,213	\$57,640	(\$2,427)	(4.21%)	\$57,219
Total Debt	\$55,213		\$55,213	\$57,640	(\$2,427)	(4.21%)	\$57,219
Transfers from Reserves	(\$18,950)		(\$18,950)	(\$10,950)	(\$8,000)	73.06%	(\$19,850)
Total Reserve Contributions (Transfers)	(\$18,950)		(\$18,950)	(\$10,950)	(\$8,000)	73.06%	(\$19,850)
Internal Allocations	\$4,640		\$4,640	\$4,640			
Net Levy	\$1,283,798		\$1,283,798	\$1,231,596	\$52,202	4.24%	\$1,266,655
2 Capital Fund							
Revenue							\$7,683
Deferred Revenue	(\$169,481)		(\$169,481)	(\$270,693)	\$101,212	(37.39%)	(\$311,143)
Grants							(\$6,000)
Donations	(\$300,000)		(\$300,000)	(\$43,620)	(\$256,380)	587.76%	(\$340,328)
Total Revenue	(\$469,481)		(\$469,481)	(\$314,313)	(\$155,168)	49.37%	(\$649,788)
Total Expense							
Total Debt							
Reserve Contributions	\$511,300		\$511,300	\$469,400	\$41,900	8.93%	\$775,665

Parks & Cemeteries



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfers from Reserves	(\$1,014,119)		(\$1,014,119)	(\$737,307)	(\$276,812)	37.54%	(\$626,890)
Total Reserve Contributions (Transfers)	(\$502,819)		(\$502,819)	(\$267,907)	(\$234,912)	87.68%	\$148,775
Capital Expenses	\$1,483,600		\$1,483,600	\$1,051,620	\$431,980	41.08%	\$970,414
Net Levy	\$511,300		\$511,300	\$469,400	\$41,900	8.93%	\$469,401
Total Parks & Cemeteries	\$1,795,098		\$1,795,098	\$1,700,996	\$94,102	5.53%	\$1,736,056

Cemeteries



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40160 Cornerstone Revenue	(\$7,981)		(\$7,981)	(\$5,814)	(\$2,167)	37.27%	(\$9,465)
4-40320 Grass & Device Revenue	(\$5,099)		(\$5,099)	(\$4,831)	(\$268)	5.55%	(\$7,256)
4-40380 Interment - Grave	(\$33,918)		(\$33,918)	(\$32,690)	(\$1,228)	3.76%	(\$39,152)
4-40390 Interment - Cremation	(\$17,975)		(\$17,975)	(\$17,066)	(\$909)	5.33%	(\$26,388)
4-40440 Miscellaneous Revenue							(\$109)
4-40485 Niche - Columbarium	(\$25,370)		(\$25,370)	(\$22,066)	(\$3,304)	14.97%	(\$32,093)
4-40487 Niche - Second Open/Close				(\$214)	\$214	(100.00%)	(\$644)
4-40555 Plaque - Bronze Wreath	(\$7,350)		(\$7,350)	(\$4,048)	(\$3,302)	81.57%	(\$5,889)
4-40560 Plot - Single Adult	(\$11,343)		(\$11,343)	(\$9,622)	(\$1,721)	17.89%	(\$11,564)
4-40561 Plot - Double Adult	(\$13,511)		(\$13,511)	(\$12,816)	(\$695)	5.42%	(\$15,522)
4-40563 Plot - Single Cremation	(\$3,583)		(\$3,583)	(\$1,132)	(\$2,451)	216.52%	(\$3,067)
4-40802 Rights Transfer Fee	(\$678)		(\$678)	(\$642)	(\$36)	5.61%	(\$1,074)
4-40805 Pall Bearers	(\$429)		(\$429)		(\$429)		(\$430)
4-40810 Weekend Surcharge	(\$5,766)		(\$5,766)	(\$5,466)	(\$300)	5.49%	(\$5,362)
4-40815 Monument Staking Fee	(\$6,615)		(\$6,615)	(\$6,279)	(\$336)	5.35%	(\$7,080)
4-40820 Winter Vault	(\$5,427)		(\$5,427)	(\$5,148)	(\$279)	5.42%	(\$8,152)
4-70030 Interest	(\$2,500)		(\$2,500)	(\$2,500)			(\$2,709)
4-70040 Investment Income							(\$18,822)
Total Revenue	(\$147,545)		(\$147,545)	(\$130,334)	(\$17,211)	13.21%	(\$194,778)
Total Revenue	(\$147,545)		(\$147,545)	(\$130,334)	(\$17,211)	13.21%	(\$194,778)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$227,234		\$227,234	\$228,047	(\$813)	(0.36%)	\$163,769
5-10010 Salaries & Wages - PT	\$29,381		\$29,381	\$25,746	\$3,635	14.12%	\$23,341
Total Salary, Wages & Benefits	\$256,615		\$256,615	\$253,793	\$2,822	1.11%	\$187,110
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$500		\$500	\$500			\$270
5-20375 Cash Short (Over)							\$248
5-20450 Clothing & Safety Supplies	\$1,200		\$1,200	\$1,200			\$400
5-20500 Columbarium Supplies	\$4,000		\$4,000	\$4,000			\$5,345
5-20600 Cornerstone	\$3,000		\$3,000	\$2,333	\$667	28.59%	\$4,862
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$1,000			\$986
5-21100 Fleet R&M M&S	\$4,000		\$4,000	\$4,000			\$9,127

Cemeteries



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-21200 Fuel (Gas, diesel)	\$6,250		\$6,250	\$5,250	\$1,000	19.05%	\$9,172
5-21300 Grave Maintenance	\$2,000		\$2,000	\$2,000			\$3,954
5-21500 Hydro	\$2,000		\$2,000	\$2,000			\$2,051
5-21625 Licencing Fee	\$1,580		\$1,580	\$1,580			\$1,626
5-21750 Materials & Supplies							\$3
5-21800 Meals & Accommodations	\$400		\$400	\$400			
5-21900 Memberships	\$365		\$365	\$365			\$302
5-22060 Minor Acquisitions							\$480
5-22250 Office Supplies	\$800		\$800	\$800			\$23
5-22480 Property - R&M Materials & Supply	\$3,000		\$3,000	\$3,000			\$264
5-22850 Sewer	\$100		\$100	\$100			\$97
5-22900 Small Tools & Equipment	\$4,600		\$4,600	\$4,600			\$895
5-23100 Telephone - Cellular	\$600		\$600	\$960	(\$360)	(37.50%)	\$618
5-23250 Water	\$1,700		\$1,700	\$1,700			\$1,642
Total Materials & Supplies	\$37,095		\$37,095	\$35,788	\$1,307	3.65%	\$42,365
Contracted Services							
5-30100 Accounting/Audit Fees	\$1,000		\$1,000	\$1,000			\$1,000
5-30250 Building R & M Contracted Services							\$7,839
5-30525 Contractors	\$2,800		\$2,800	\$2,800			
5-30635 Fleet Maint - C.S.							\$5,103
5-31000 Garbage Collection	\$225		\$225	\$225			\$351
5-31400 Maintenance Contracts							\$200
5-31600 Professional Fees							\$15,955
5-31610 Property - R&M Contracted Services	\$8,000		\$8,000	\$8,000			\$330
5-31625 Service Contracts							\$283
5-31655 Software & Services - End User	\$2,328		\$2,328	\$2,328			\$831
5-31875 Washroom Rentals							\$1,315
Total Contracted Services	\$14,353		\$14,353	\$14,353			\$33,207
Total Expense	\$308,063		\$308,063	\$303,934	\$4,129	1.36%	\$262,682
Total Debt							
Total Reserve Contributions (Transfers)							

Cemeteries



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Net Levy	\$160,518		\$160,518	\$173,600	(\$13,082)	(7.54%)	\$67,904
2 Capital Fund							
Donations							
7-50010 Donations - Individual & Corporate				(\$43,620)	\$43,620	(100.00%)	(\$32,380)
Total Donations				(\$43,620)	\$43,620	(100.00%)	(\$32,380)
Total Revenue				(\$43,620)	\$43,620	(100.00%)	(\$32,380)
Total Expense							
Total Debt							
Reserve Contributions							
6-20070 RSRV Cont - Cemetery Capital	\$16,000		\$16,000	\$14,500	\$1,500	10.34%	\$14,500
Total Reserve Contributions	\$16,000		\$16,000	\$14,500	\$1,500	10.34%	\$14,500
Transfers from Reserves							
9-20070 Reserve Transfer - Cemetery	(\$125,000)		(\$125,000)	(\$21,000)	(\$104,000)	495.24%	
9-20090 Reserve Transfer - Fleet	(\$65,000)		(\$65,000)		(\$65,000)		
Total Transfers from Reserves	(\$190,000)		(\$190,000)	(\$21,000)	(\$169,000)	804.76%	
Total Reserve Contributions (Transfers)	(\$174,000)		(\$174,000)	(\$6,500)	(\$167,500)	2,576.92%	\$14,500
Capital Expenses							
8-21750 Materials & Supplies	\$65,000		\$65,000	\$21,000	\$44,000	209.52%	
8-30525 Contractors	\$125,000		\$125,000	\$43,620	\$81,380	186.57%	\$32,380
Total Capital Expenses	\$190,000		\$190,000	\$64,620	\$125,380	194.03%	\$32,380
Net Levy	\$16,000		\$16,000	\$14,500	\$1,500	10.34%	\$14,500
Total Cemeteries	\$176,518		\$176,518	\$188,100	(\$11,582)	(6.16%)	\$82,404

Parks and Trails



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$22,175)		(\$22,175)	(\$14,736)	(\$7,439)	50.48%	(\$22,188)
4-40418 Locks Permits	(\$10,700)		(\$10,700)	(\$11,240)	\$540	(4.80%)	(\$9,874)
4-40440 Miscellaneous Revenue							(\$366)
4-40620 Recovery							(\$564)
4-40793 Tree Planting Revenue				(\$400)	\$400	(100.00%)	
Total Revenue	(\$32,875)		(\$32,875)	(\$26,376)	(\$6,499)	24.64%	(\$32,992)
Deferred Revenue							
4-92000 Deferred Parkland Fee Recognized							(\$6,034)
Total Deferred Revenue							(\$6,034)
Total Revenue	(\$32,875)		(\$32,875)	(\$26,376)	(\$6,499)	24.64%	(\$39,026)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$513,743		\$513,743	\$513,971	(\$228)	(0.04%)	\$493,790
5-10010 Salaries & Wages - PT	\$209,604		\$209,604	\$153,718	\$55,886	36.36%	\$182,412
Total Salary, Wages & Benefits	\$723,347		\$723,347	\$667,689	\$55,658	8.34%	\$676,202
Materials & Supplies							
5-20350 Building R&M Materials & Supply							\$324
5-20375 Cash Short (Over)							\$15
5-20450 Clothing & Safety Supplies	\$4,500		\$4,500	\$4,500			\$7,369
5-20480 Personal Protective Equipment (PPE)							\$193
5-20750 Custodial Supplies	\$4,000		\$4,000	\$3,100	\$900	29.03%	\$7,747
5-20855 Dock - Repairs & Maintenance	\$4,900		\$4,900	\$4,900			\$970
5-21000 Equipment Repairs & Maintenance	\$5,100		\$5,100	\$5,100			\$6,049
5-21100 Fleet R&M M&S	\$7,000		\$7,000	\$6,000	\$1,000	16.67%	\$16,006
5-21105 Flag Maintenance	\$6,000		\$6,000	\$6,000			\$4,786
5-21200 Fuel (Gas, diesel)	\$30,660		\$30,660	\$28,308	\$2,352	8.31%	\$60,322
5-21477 Horticulture/Beautification	\$20,000		\$20,000	\$20,000			\$20,317
5-21500 Hydro	\$25,600		\$25,600	\$19,000	\$6,600	34.74%	\$27,199
5-21625 Licencing Fee	\$1,400		\$1,400	\$1,400			\$1,397
5-21750 Materials & Supplies	\$3,500		\$3,500	\$3,500			\$3,261
5-21800 Meals & Accommodations	\$600		\$600	\$600			\$221
5-21900 Memberships	\$365		\$365	\$365			
5-22060 Minor Acquisitions							\$30,383

Parks and Trails



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-22250 Office Supplies	\$200		\$200	\$400	(\$200)	(50.00%)	\$36
5-22400 Professional Development	\$4,000		\$4,000	\$4,000			\$677
5-22475 Propane	\$5,750		\$5,750	\$5,750			\$5,496
5-22480 Property - R&M Materials & Supply	\$65,250		\$65,250	\$65,250			\$37,684
5-22850 Sewer	\$800		\$800	\$700	\$100	14.29%	\$504
5-22875 Signage	\$4,500		\$4,500	\$20,000	(\$15,500)	(77.50%)	\$8,423
5-22900 Small Tools & Equipment	\$2,000		\$2,000	\$1,600	\$400	25.00%	\$2,983
5-23100 Telephone - Cellular	\$1,380		\$1,380	\$1,380			\$1,403
5-23155 Tree Maintenance	\$10,000		\$10,000	\$6,000	\$4,000	66.67%	\$30,288
5-23250 Water	\$22,300		\$22,300	\$22,300			\$35,187
Total Materials & Supplies	\$229,805		\$229,805	\$230,153	(\$348)	(0.15%)	\$309,240
Contracted Services							
5-30150 Alarm Monitoring							\$258
5-30250 Building R & M Contracted Services							\$8,799
5-30500 Consulting Fees							\$6,034
5-30525 Contractors	\$8,000		\$8,000	\$8,000			\$643
5-30630 Equipment Repairs & Maintenance							\$925
5-30635 Fleet Maint - C.S.	\$7,100		\$7,100	\$7,100			\$9,814
5-30740 Electrician Services							\$5,517
5-31000 Garbage Collection	\$60,000		\$60,000	\$40,000	\$20,000	50.00%	\$81,831
5-31150 Hydrant Rental	\$1,900		\$1,900		\$1,900		\$1,841
5-31400 Maintenance Contracts	\$63,500		\$63,500	\$63,500			\$63,631
5-31500 Plumbing Services							\$668
5-31610 Property - R&M Contracted Services	\$600		\$600	\$600			\$10,266
5-31625 Service Contracts							\$1,352
5-31875 Washroom Rentals	\$20,000		\$20,000	\$16,000	\$4,000	25.00%	\$22,233
Total Contracted Services	\$161,100		\$161,100	\$135,200	\$25,900	19.16%	\$213,812
Rents & Financials							
5-56000 Merchant Fees	\$1,000		\$1,000		\$1,000		\$1,130
5-57000 Interest & Penalties							\$24
Total Rents & Financials	\$1,000		\$1,000		\$1,000		\$1,154
Total Expense	\$1,115,252		\$1,115,252	\$1,033,042	\$82,210	7.96%	\$1,200,408
Long Term Debt							
5-50000 Debenture - Interest	\$14,286		\$14,286	\$16,713	(\$2,427)	(14.52%)	\$16,291
5-50001 Debenture - Payments	\$40,927		\$40,927	\$40,927			\$40,928

Parks and Trails



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Long Term Debt	\$55,213		\$55,213	\$57,640	(\$2,427)	(4.21%)	\$57,219
Total Debt	\$55,213		\$55,213	\$57,640	(\$2,427)	(4.21%)	\$57,219
Transfers from Reserves							
9-20080 RSRV xFr - Pitmans Bay	(\$450)		(\$450)	(\$450)			
9-21010 Reserve Transfer - Brunel Locks Park	(\$2,500)		(\$2,500)	(\$2,500)			(\$1,579)
9-21064 Reserve Transfer - MAT (Gen)	(\$16,000)		(\$16,000)		(\$16,000)		(\$18,271)
9-21065 Reserve Transfer - Working Fund				(\$8,000)	\$8,000	(100.00%)	
Total Transfers from Reserves	(\$18,950)		(\$18,950)	(\$10,950)	(\$8,000)	73.06%	(\$19,850)
Total Reserve Contributions (Transfers)	(\$18,950)		(\$18,950)	(\$10,950)	(\$8,000)	73.06%	(\$19,850)
Internal Allocations							
5-42000 Int. Equip Costs	\$4,640		\$4,640	\$4,640			
Total Internal Allocations	\$4,640		\$4,640	\$4,640			
Net Levy	\$1,123,280		\$1,123,280	\$1,057,996	\$65,284	6.17%	\$1,198,751
2 Capital Fund							
Revenue							
7-74000 Gain/Loss on Investment							\$7,683
Total Revenue							\$7,683
Deferred Revenue							
7-90020 DC's Recognized - Outdoor Recreation	(\$109,481)		(\$109,481)		(\$109,481)		
7-92000 Deferred Parkland Fee Recognized	(\$60,000)		(\$60,000)	(\$270,693)	\$210,693	(77.83%)	(\$311,143)
Total Deferred Revenue	(\$169,481)		(\$169,481)	(\$270,693)	\$101,212	(37.39%)	(\$311,143)
Grants							
7-21000 Provincial Grants							(\$6,000)
Total Grants							(\$6,000)
Donations							
7-50010 Donations - Individual & Corporate	(\$300,000)		(\$300,000)		(\$300,000)		(\$307,948)
Total Donations	(\$300,000)		(\$300,000)		(\$300,000)		(\$307,948)
Total Revenue	(\$469,481)		(\$469,481)	(\$270,693)	(\$198,788)	73.44%	(\$617,408)
Total Expense							

Parks and Trails



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Debt							
Reserve Contributions							
6-20072 RSRV Cont - Parks	\$495,300		\$495,300	\$454,900	\$40,400	8.88%	\$761,165
Total Reserve Contributions	\$495,300		\$495,300	\$454,900	\$40,400	8.88%	\$761,165
Transfers from Reserves							
9-20072 Reserve Transfer - Parks	(\$808,819)		(\$808,819)	(\$620,000)	(\$188,819)	30.45%	(\$553,124)
9-21065 Reserve Transfer - Working Fund	(\$15,300)		(\$15,300)	(\$55,000)	\$39,700	(72.18%)	(\$32,465)
9-21081 Reserve Transfer - Ontario Winter Games				(\$41,307)	\$41,307	(100.00%)	(\$41,301)
Total Transfers from Reserves	(\$824,119)		(\$824,119)	(\$716,307)	(\$107,812)	15.05%	(\$626,890)
Total Reserve Contributions (Transfers)	(\$328,819)		(\$328,819)	(\$261,407)	(\$67,412)	25.79%	\$134,275
Capital Expenses							
8-21750 Materials & Supplies	\$369,800		\$369,800	\$83,000	\$286,800	345.54%	\$3,608
8-30500 Consulting Fees							\$6,829
8-30525 Contractors	\$923,800		\$923,800	\$904,000	\$19,800	2.19%	\$927,597
Total Capital Expenses	\$1,293,600		\$1,293,600	\$987,000	\$306,600	31.06%	\$938,034
Net Levy	\$495,300		\$495,300	\$454,900	\$40,400	8.88%	\$454,901
Total Parks and Trails	\$1,618,580		\$1,618,580	\$1,512,896	\$105,684	6.99%	\$1,653,652

Fire & Emergency Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$364,371)		(\$364,371)	(\$323,258)	(\$41,113)	12.72%	(\$343,569)
Total Revenue	(\$364,371)		(\$364,371)	(\$323,258)	(\$41,113)	12.72%	(\$343,569)
Salary, Wages & Benefits	\$1,071,959		\$1,071,959	\$978,642	\$93,317	9.54%	\$1,022,132
Materials & Supplies	\$214,424		\$214,424	\$176,594	\$37,830	21.42%	\$217,949
Contracted Services	\$145,284		\$145,284	\$118,098	\$27,186	23.02%	\$150,534
Total Expense	\$1,431,667		\$1,431,667	\$1,273,334	\$158,333	12.43%	\$1,390,615
Long Term Debt	\$59,713		\$59,713	\$59,876	(\$163)	(0.27%)	\$59,720
Total Debt	\$59,713		\$59,713	\$59,876	(\$163)	(0.27%)	\$59,720
Reserve Contributions	\$4,670		\$4,670		\$4,670		\$4,545
Transfers from Reserves				(\$3,500)	\$3,500	(100.00%)	(\$12,500)
Total Reserve Contributions (Transfers)	\$4,670		\$4,670	(\$3,500)	\$8,170	(233.43%)	(\$7,955)
Net Levy	\$1,131,679		\$1,131,679	\$1,006,452	\$125,227	12.44%	\$1,098,811
2 Capital Fund							
Donations							(\$16,375)
Total Revenue							(\$16,375)
Total Expense							
Total Debt							
Reserve Contributions	\$314,300		\$314,300	\$314,300			\$314,300
Transfers from Reserves	(\$577,362)		(\$577,362)	(\$127,932)	(\$449,430)	351.30%	(\$99,956)
Total Reserve Contributions (Transfers)	(\$263,062)		(\$263,062)	\$186,368	(\$449,430)	(241.15%)	\$214,344
Capital Expenses	\$577,362		\$577,362	\$127,932	\$449,430	351.30%	\$116,331

Fire & Emergency Services



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Net Levy	\$314,300		\$314,300	\$314,300			\$314,300
Total Fire & Emergency Services	\$1,445,979		\$1,445,979	\$1,320,752	\$125,227	9.48%	\$1,413,111

Emergency Planning



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$7,154		\$7,154	\$28,227	(\$21,073)	(74.66%)	\$23,514
Total Salary, Wages & Benefits	\$7,154		\$7,154	\$28,227	(\$21,073)	(74.66%)	\$23,514
Materials & Supplies							
5-21750 Materials & Supplies	\$1,500		\$1,500	\$1,500			
5-21800 Meals & Accommodations	\$768		\$768	\$768			
5-22400 Professional Development	\$1,000		\$1,000		\$1,000		
Total Materials & Supplies	\$3,268		\$3,268	\$2,268	\$1,000	44.09%	
Total Expense	\$10,422		\$10,422	\$30,495	(\$20,073)	(65.82%)	\$23,514
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	\$10,422		\$10,422	\$30,495	(\$20,073)	(65.82%)	\$23,514
Total Emergency Planning	\$10,422		\$10,422	\$30,495	(\$20,073)	(65.82%)	\$23,514

Fire



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery	(\$5,628)		(\$5,628)	(\$5,628)			(\$10,311)
4-21060 Prov - Fire Call Revenue	(\$10,000)		(\$10,000)	(\$10,000)			(\$9,632)
4-22010 Municipal - District	(\$12,000)		(\$12,000)	(\$12,000)			(\$9,771)
4-22030 Municipal - Lake of Bays	(\$266,013)		(\$266,013)	(\$235,000)	(\$31,013)	13.20%	(\$235,200)
4-30090 Lease	(\$6,000)		(\$6,000)	(\$6,000)			(\$6,000)
4-40260 Fines							(\$2,139)
4-40365 Insurance Recovery	(\$23,000)		(\$23,000)	(\$27,000)	\$4,000	(14.81%)	(\$27,652)
4-40435 Merchandise Revenue							(\$2,060)
4-40440 Miscellaneous Revenue	(\$18,000)		(\$18,000)	(\$16,000)	(\$2,000)	12.50%	(\$21,564)
4-40450 MNR Fire	(\$6,630)		(\$6,630)	(\$6,630)			(\$6,690)
4-40620 Recovery	(\$6,000)		(\$6,000)	(\$5,000)	(\$1,000)	20.00%	
Total Revenue	(\$353,271)		(\$353,271)	(\$323,258)	(\$30,013)	9.28%	(\$331,019)
Total Revenue	(\$353,271)		(\$353,271)	(\$323,258)	(\$30,013)	9.28%	(\$331,019)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$795,110		\$795,110	\$691,371	\$103,739	15.00%	\$680,890
5-10010 Salaries & Wages - PT	\$269,695		\$269,695	\$259,044	\$10,651	4.11%	\$317,728
Total Salary, Wages & Benefits	\$1,064,805		\$1,064,805	\$950,415	\$114,390	12.04%	\$998,618
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$3,500		\$3,500	\$2,500	\$1,000	40.00%	\$4,384
5-20450 Clothing & Safety Supplies	\$26,500		\$26,500	\$19,000	\$7,500	39.47%	\$24,132
5-20525 Comm Equip - R&M Materials & Supply	\$3,000		\$3,000	\$3,000			\$5,318
5-20700 Courier	\$1,500		\$1,500	\$350	\$1,150	328.57%	\$1,374
5-20925 Educational Supplies	\$8,000		\$8,000	\$8,000			\$2,329
5-21000 Equipment Repairs & Maintenance	\$9,000		\$9,000	\$9,000			\$1,802
5-21050 Fire Prevention	\$6,000		\$6,000	\$6,000			\$3,259
5-21100 Fleet R&M M&S	\$48,000		\$48,000	\$48,000			\$47,931
5-21200 Fuel (Gas, diesel)	\$25,000		\$25,000	\$19,000	\$6,000	31.58%	\$30,276
5-21500 Hydro	\$12,675		\$12,675	\$12,675			\$11,722
5-21625 Licencing Fee	\$2,100		\$2,100	\$900	\$1,200	133.33%	\$85
5-21750 Materials & Supplies	\$6,000		\$6,000	\$5,000	\$1,000	20.00%	\$6,540
5-21800 Meals & Accommodations	\$7,300		\$7,300	\$5,000	\$2,300	46.00%	\$9,677
5-21900 Memberships	\$2,815		\$2,815	\$2,815			\$1,815

Fire



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
5-21925 Merchandise							\$1,083
5-22060 Minor Acquisitions	\$2,000		\$2,000		\$2,000		\$5,581
5-22150 Natural Gas	\$7,200		\$7,200	\$6,400	\$800	12.50%	\$8,682
5-22250 Office Supplies	\$1,600		\$1,600	\$950	\$650	68.42%	\$1,694
5-22400 Professional Development	\$9,500		\$9,500	\$7,000	\$2,500	35.71%	\$7,268
5-22585 Radio Tower R&M	\$3,400		\$3,400	\$3,400			\$3,936
5-22850 Sewer	\$770		\$770	\$770			\$551
5-22900 Small Tools & Equipment	\$5,500		\$5,500		\$5,500		\$10,305
5-22955 Specialized Equipment	\$3,000		\$3,000	\$3,000			\$5,228
5-23100 Telephone - Cellular	\$2,900		\$2,900	\$2,600	\$300	11.54%	\$2,482
5-23105 Telephone - Landline	\$2,700		\$2,700	\$2,700			\$2,276
5-23175 Volunteer/Staff Appreciation	\$3,250		\$3,250	\$3,250			\$7,223
5-23180 Health & Wellness Program	\$4,000		\$4,000	\$2,250	\$1,750	77.78%	\$2,321
5-23250 Water	\$766		\$766	\$766			\$2,352
Total Materials & Supplies	\$207,976		\$207,976	\$174,326	\$33,650	19.30%	\$211,626
Contracted Services							
5-30100 Accounting/Audit Fees	\$2,550		\$2,550		\$2,550		
5-30250 Building R & M Contracted Services	\$8,000		\$8,000	\$9,000	(\$1,000)	(11.11%)	\$7,213
5-30525 Contractors							\$971
5-30600 Copying Expenses	\$800		\$800	\$600	\$200	33.33%	\$1,002
5-30635 Fleet Maint - C.S.	\$12,000		\$12,000		\$12,000		\$22,015
5-30850 Equipment Repairs & Maintenance							\$971
5-31000 Garbage Collection	\$1,100		\$1,100	\$600	\$500	83.33%	\$984
5-31150 Hydrant Rental	\$47,888		\$47,888	\$43,043	\$4,845	11.26%	\$43,928
5-31300 Internet	\$240		\$240	\$240			\$168
5-31400 Maintenance Contracts	\$1,600		\$1,600	\$1,600			\$2,056
5-31500 Plumbing Services	\$1,000		\$1,000		\$1,000		\$911
5-31625 Service Contracts	\$66,856		\$66,856	\$57,515	\$9,341	16.24%	\$64,113
5-31655 Software & Services - End User				\$5,500	(\$5,500)	(100.00%)	\$3,596
Total Contracted Services	\$142,034		\$142,034	\$118,098	\$23,936	20.27%	\$147,928
Total Expense	\$1,414,815		\$1,414,815	\$1,242,839	\$171,976	13.84%	\$1,358,172
Long Term Debt							
5-50000 Debenture - Interest	\$12,861		\$12,861	\$15,383	(\$2,522)	(16.39%)	\$15,227
5-50001 Debenture - Payments	\$46,852		\$46,852	\$44,493	\$2,359	5.30%	\$44,493
Total Long Term Debt	\$59,713		\$59,713	\$59,876	(\$163)	(0.27%)	\$59,720

Fire



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Total Debt	\$59,713		\$59,713	\$59,876	(\$163)	(0.27%)	\$59,720
Transfers from Reserves							
9-21065 Reserve Transfer - Working Fund				(\$3,500)	\$3,500	(100.00%)	
9-21075 Reserve Transfer - Human Capital							(\$12,500)
Total Transfers from Reserves				(\$3,500)	\$3,500	(100.00%)	(\$12,500)
Total Reserve Contributions (Transfers)				(\$3,500)	\$3,500	(100.00%)	(\$12,500)
Net Levy	\$1,121,257		\$1,121,257	\$975,957	\$145,300	14.89%	\$1,074,373
2 Capital Fund							
Donations							
7-50010 Donations - Individual & Corporate							(\$16,375)
Total Donations							(\$16,375)
Total Revenue							(\$16,375)
Total Expense							
Total Debt							
Reserve Contributions							
6-20040 RSRV Cont - Fire Capital	\$314,300		\$314,300	\$314,300			\$314,300
Total Reserve Contributions	\$314,300		\$314,300	\$314,300			\$314,300
Transfers from Reserves							
9-20040 Reserve Transfer - Fire Equipment	(\$577,362)		(\$577,362)	(\$127,932)	(\$449,430)	351.30%	(\$99,956)
Total Transfers from Reserves	(\$577,362)		(\$577,362)	(\$127,932)	(\$449,430)	351.30%	(\$99,956)
Total Reserve Contributions (Transfers)	(\$263,062)		(\$263,062)	\$186,368	(\$449,430)	(241.15%)	\$214,344
Capital Expenses							
8-21750 Materials & Supplies	\$557,362		\$557,362	\$117,932	\$439,430	372.61%	\$112,252
8-30525 Contractors	\$20,000		\$20,000	\$10,000	\$10,000	100.00%	\$4,079
Total Capital Expenses	\$577,362		\$577,362	\$127,932	\$449,430	351.30%	\$116,331

Fire



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Net Levy	\$314,300		\$314,300	\$314,300			\$314,300
Total Fire	\$1,435,557		\$1,435,557	\$1,290,257	\$145,300	11.26%	\$1,388,673

Training Facility



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40640 Registration Fees	(\$11,100)		(\$11,100)		(\$11,100)		(\$12,550)
Total Revenue	(\$11,100)		(\$11,100)		(\$11,100)		(\$12,550)
Total Revenue	(\$11,100)		(\$11,100)		(\$11,100)		(\$12,550)
Materials & Supplies							
5-21125 Food & Beverage	\$2,200		\$2,200		\$2,200		\$2,837
5-21500 Hydro	\$480		\$480		\$480		\$406
5-21750 Materials & Supplies	\$500		\$500		\$500		\$3,080
Total Materials & Supplies	\$3,180		\$3,180		\$3,180		\$6,323
Contracted Services							
5-30525 Contractors	\$2,500		\$2,500		\$2,500		\$1,980
5-31000 Garbage Collection	\$750		\$750		\$750		\$626
Total Contracted Services	\$3,250		\$3,250		\$3,250		\$2,606
Total Expense	\$6,430		\$6,430		\$6,430		\$8,929
Total Debt							
Reserve Contributions							
6-20040 RSRV Cont - Fire Capital	\$4,670		\$4,670		\$4,670		\$4,545
Total Reserve Contributions	\$4,670		\$4,670		\$4,670		\$4,545
Total Reserve Contributions (Transfers)	\$4,670		\$4,670		\$4,670		\$4,545
Net Levy							\$924
Total Training Facility							\$924

Library



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue	(\$36,050)		(\$36,050)	(\$39,550)	\$3,500	(8.85%)	(\$21,171)
Grants	(\$42,738)		(\$42,738)	(\$42,738)			(\$42,018)
Donations							(\$6,905)
Total Revenue	(\$78,788)		(\$78,788)	(\$82,288)	\$3,500	(4.25%)	(\$70,094)
Salary, Wages & Benefits	\$786,670	\$23,649	\$810,319	\$736,141	\$74,178	10.08%	\$687,097
Materials & Supplies	\$64,361		\$64,361	\$61,559	\$2,802	4.55%	\$48,109
Contracted Services	\$53,131		\$53,131	\$49,201	\$3,930	7.99%	\$48,272
Rents & Financials	\$1,320		\$1,320	\$1,800	(\$480)	(26.67%)	\$2,032
Total Expense	\$905,482	\$23,649	\$929,131	\$848,701	\$80,430	9.48%	\$785,510
Total Debt							
Reserve Contributions							\$59,604
Total Reserve Contributions (Transfers)							\$59,604
Internal Allocations	\$40,294		\$40,294	\$45,230	(\$4,936)	(10.91%)	\$38,230
Net Levy	\$866,988	\$23,649	\$890,637	\$811,643	\$78,994	9.73%	\$813,250
2 Capital Fund							
Revenue							(\$500)
Deferred Revenue	(\$5,678)		(\$5,678)	(\$4,131)	(\$1,547)	37.45%	(\$4,632)
Total Revenue	(\$5,678)		(\$5,678)	(\$4,131)	(\$1,547)	37.45%	(\$5,132)
Total Expense							
Total Debt							
Reserve Contributions	\$35,250		\$35,250	\$35,250			\$35,250
Transfers from Reserves	(\$39,385)		(\$39,385)	(\$20,093)	(\$19,292)	96.01%	(\$23,357)
Total Reserve Contributions (Transfers)	(\$4,135)		(\$4,135)	\$15,157	(\$19,292)	(127.28%)	\$11,893

Library



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
Capital Expenses	\$135,138		\$135,138	\$109,349	\$25,789	23.58%	\$108,982
Net Levy	\$125,325		\$125,325	\$120,375	\$4,950	4.11%	\$115,743
Total Library	\$992,313	\$23,649	\$1,015,962	\$932,018	\$83,944	9.01%	\$928,993

Library



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40015 Adult Programs	(\$1,500)		(\$1,500)	(\$1,500)			
4-40125 Children & Youth Programs	(\$2,000)		(\$2,000)	(\$2,000)			(\$425)
4-40200 Dues & Fees	(\$500)		(\$500)	(\$500)			(\$302)
4-40220 Equipment Rental	(\$1,250)		(\$1,250)	(\$250)	(\$1,000)	400.00%	(\$139)
4-40225 Exam Invigilation	(\$900)		(\$900)	(\$900)			(\$60)
4-40260 Fines	(\$10,000)		(\$10,000)	(\$13,000)	\$3,000	(23.08%)	(\$6,155)
4-40435 Merchandise Revenue	(\$4,500)		(\$4,500)	(\$2,500)	(\$2,000)	80.00%	(\$840)
4-40440 Miscellaneous Revenue	(\$2,500)		(\$2,500)	(\$3,000)	\$500	(16.67%)	(\$1,386)
4-40490 Non-Resident Fee	(\$2,400)		(\$2,400)	(\$2,400)			(\$1,920)
4-40545 Photocopies	(\$3,000)		(\$3,000)	(\$3,000)			(\$2,347)
4-40649 Rental - Late Closing				(\$500)	\$500	(100.00%)	
4-40650 Rental	(\$7,500)		(\$7,500)	(\$4,500)	(\$3,000)	66.67%	(\$2,213)
4-40740 Special Fundraising							(\$1,055)
Total Revenue	(\$36,050)		(\$36,050)	(\$34,050)	(\$2,000)	5.87%	(\$16,842)
Grants							
4-21000 Provincial Grant	(\$37,463)		(\$37,463)	(\$37,463)			(\$37,463)
4-21020 Provincial Grant- Pay Equity Subsidy	(\$3,475)		(\$3,475)	(\$3,475)			(\$3,475)
4-21021 Provincial Grant - Connectivity	(\$1,800)		(\$1,800)	(\$1,800)			(\$1,080)
Total Grants	(\$42,738)		(\$42,738)	(\$42,738)			(\$42,018)
Donations							
4-50010 Donations - Individual & Corporate							(\$3,128)
4-50030 Donations - Service Groups							(\$3,777)
Total Donations							(\$6,905)
Total Revenue	(\$78,788)		(\$78,788)	(\$76,788)	(\$2,000)	2.60%	(\$65,765)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$503,483		\$503,483	\$478,626	\$24,857	5.19%	\$405,557
5-10010 Salaries & Wages - PT	\$283,187	\$23,649	\$306,836	\$257,515	\$49,321	19.15%	\$280,903
Total Salary, Wages & Benefits	\$786,670	\$23,649	\$810,319	\$736,141	\$74,178	10.08%	\$686,460
Materials & Supplies							
5-20125 Adult Programs	\$2,000		\$2,000	\$1,800	\$200	11.11%	\$405
5-20300 Board Expenses	\$1,500		\$1,500	\$1,500			\$830
5-20375 Cash Short (Over)							(\$14)

Library



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-20425 Childrens Programs	\$4,800		\$4,800	\$3,000	\$1,800	60.00%	\$2,793
5-20480 Personal Protective Equipment (PPE)	\$1,000		\$1,000	\$2,000	(\$1,000)	(50.00%)	\$1,407
5-20700 Courier	\$100		\$100	\$100			\$122
5-21558 Inter-Library Loan	\$2,287		\$2,287		\$2,287		(\$203)
5-21750 Materials & Supplies	\$2,500		\$2,500	\$2,500			\$3,278
5-21752 eResources	\$30,476		\$30,476	\$28,359	\$2,117	7.47%	\$27,731
5-21900 Memberships	\$1,300		\$1,300	\$1,300			\$950
5-21925 Merchandise	\$4,000		\$4,000	\$1,000	\$3,000	300.00%	\$1,631
5-21950 Mileage	\$1,500		\$1,500	\$1,500			\$401
5-22000 Minor Hardware	\$750		\$750	\$750			\$338
5-22050 Minor Software	\$550		\$550	\$550			\$90
5-22060 Minor Acquisitions	\$2,000		\$2,000	\$2,000			\$98
5-22250 Office Supplies	\$650		\$650	\$500	\$150	30.00%	\$730
5-22350 Processing - In-House	\$1,500		\$1,500	\$1,500			\$377
5-22375 Printer Supplies							\$156
5-22400 Professional Development	\$4,000		\$4,000	\$4,500	(\$500)	(11.11%)	\$905
5-22450 Promotion/Special Events	\$2,500		\$2,500	\$2,500			\$290
5-22900 Small Tools & Equipment							\$33
5-23100 Telephone - Cellular	\$360		\$360	\$360			\$245
5-23105 Telephone - Landline	\$588		\$588	\$1,920	(\$1,332)	(69.38%)	\$920
Total Materials & Supplies	\$64,361		\$64,361	\$57,639	\$6,722	11.66%	\$43,513
Contracted Services							
5-30100 Accounting/Audit Fees	\$1,526		\$1,526	\$1,526			\$1,526
5-30600 Copying Expenses	\$2,160		\$2,160	\$2,160			\$1,123
5-30631 Digital Marketing	\$2,000		\$2,000	\$600	\$1,400	233.33%	\$55
5-30645 Mat Contracts	\$2,388		\$2,388		\$2,388		\$2,393
5-30654 Periodicals	\$6,000		\$6,000	\$6,000			\$5,835
5-30655 Processing Fee - Contract	\$14,400		\$14,400	\$14,000	\$400	2.86%	\$13,990
5-31025 Hardware Maint & Support	\$5,600		\$5,600	\$5,600			\$5,597
5-31300 Internet	\$2,500		\$2,500	\$3,500	(\$1,000)	(28.57%)	\$1,700
5-31350 Legal Fees	\$2,500		\$2,500	\$2,500			
5-31625 Service Contracts							\$137
5-31655 Software & Services - End User	\$14,057		\$14,057	\$9,515	\$4,542	47.74%	\$12,874
Total Contracted Services	\$53,131		\$53,131	\$45,401	\$7,730	17.03%	\$45,230
Rents & Financials							
5-55200 Lease - Other Equipment	\$220		\$220		\$220		

Library



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
5-55300 Lease - Premise				\$700	(\$700)	(100.00%)	\$529
5-56000 Merchant Fees	\$1,100		\$1,100	\$1,100			\$1,503
Total Rents & Financials	\$1,320		\$1,320	\$1,800	(\$480)	(26.67%)	\$2,032
Total Expense	\$905,482	\$23,649	\$929,131	\$840,981	\$88,150	10.48%	\$777,235
Total Debt							
Reserve Contributions							
6-20055 RSRV Cont - Library							\$59,604
Total Reserve Contributions							\$59,604
Total Reserve Contributions (Transfers)							\$59,604
Internal Allocations							
5-86000 Int. Labour Reallocation	\$40,294		\$40,294	\$38,230	\$2,064	5.40%	\$38,230
Total Internal Allocations	\$40,294		\$40,294	\$38,230	\$2,064	5.40%	\$38,230
Net Levy	\$866,988	\$23,649	\$890,637	\$802,423	\$88,214	10.99%	\$809,304
2 Capital Fund							
Revenue							
7-23000 Community Grants							(\$500)
Total Revenue							(\$500)
Deferred Revenue							
7-90030 DC's Recognized - Library	(\$5,678)		(\$5,678)	(\$4,131)	(\$1,547)	37.45%	(\$4,632)
Total Deferred Revenue	(\$5,678)		(\$5,678)	(\$4,131)	(\$1,547)	37.45%	(\$4,632)
Total Revenue	(\$5,678)		(\$5,678)	(\$4,131)	(\$1,547)	37.45%	(\$5,132)
Total Expense							
Total Debt							
Reserve Contributions							
6-20058 RSRV Cont - Library IT Cap & Web	\$35,250		\$35,250	\$35,250			\$35,250
Total Reserve Contributions	\$35,250		\$35,250	\$35,250			\$35,250

Library



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfers from Reserves							
9-20000 xFr to Capital Reserve							
9-20055 Reserve Transfer - Library							(\$9,872)
9-20058 Reserve Transfer - Library IT Cap & Web	(\$39,385)		(\$39,385)	(\$20,093)	(\$19,292)	96.01%	(\$13,485)
Total Transfers from Reserves	(\$39,385)		(\$39,385)	(\$20,093)	(\$19,292)	96.01%	(\$23,357)
Total Reserve Contributions (Transfers)	(\$4,135)		(\$4,135)	\$15,157	(\$19,292)	(127.28%)	\$11,893
Capital Expenses							
8-21750 Materials & Supplies	\$135,138		\$135,138	\$109,349	\$25,789	23.58%	\$108,982
8-30525 Contractors							
Total Capital Expenses	\$135,138		\$135,138	\$109,349	\$25,789	23.58%	\$108,982
Net Levy	\$125,325		\$125,325	\$120,375	\$4,950	4.11%	\$115,743
Total Library	\$992,313	\$23,649	\$1,015,962	\$922,798	\$93,164	10.10%	\$925,047

Library Annex



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40650 Rental				(\$5,500)	\$5,500	(100.00%)	(\$4,329)
Total Revenue				(\$5,500)	\$5,500	(100.00%)	(\$4,329)
Total Revenue				(\$5,500)	\$5,500	(100.00%)	(\$4,329)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$601
5-10010 Salaries & Wages - PT							\$36
Total Salary, Wages & Benefits							\$637
Materials & Supplies							
5-20350 Building R&M Materials & Supply							\$32
5-21500 Hydro				\$1,500	(\$1,500)	(100.00%)	\$1,656
5-22150 Natural Gas				\$2,000	(\$2,000)	(100.00%)	\$2,501
5-22850 Sewer				\$100	(\$100)	(100.00%)	\$93
5-23250 Water				\$320	(\$320)	(100.00%)	\$314
Total Materials & Supplies				\$3,920	(\$3,920)	(100.00%)	\$4,596
Contracted Services							
5-30250 Building R & M Contracted Services				\$1,000	(\$1,000)	(100.00%)	\$742
5-30621 Custodial Contracts							\$1,771
5-30645 Mat Contracts							\$195
5-30740 Electrician Services				\$1,000	(\$1,000)	(100.00%)	
5-31100 HVAC Repair & Maintenance				\$800	(\$800)	(100.00%)	\$334
5-31500 Plumbing Services				\$1,000	(\$1,000)	(100.00%)	
Total Contracted Services				\$3,800	(\$3,800)	(100.00%)	\$3,042
Total Expense				\$7,720	(\$7,720)	(100.00%)	\$8,275
Total Debt							
Total Reserve Contributions (Transfers)							
Internal Allocations							
5-84000 Int. Snow Removal				\$7,000	(\$7,000)	(100.00%)	
Total Internal Allocations				\$7,000	(\$7,000)	(100.00%)	

Library Annex



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy				\$9,220	(\$9,220)	(100.00%)	\$3,946
Total Library Annex				\$9,220	(\$9,220)	(100.00%)	\$3,946

BIA



	2023 Final Budget Base Level	2023 Final Budget Service Level Changes	2023 Final Budget Total	2022 Final Budget	Budget Change (\$)	Budget Change (%)	2022 Year to Date Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$4,000)		(\$4,000)	(\$4,000)			(\$50)
4-40070 Beautification							\$1,832
4-40190 Downtown Dollar Revenue	(\$10,000)		(\$10,000)	(\$10,000)			(\$19,025)
4-40590 Promotion	(\$8,500)		(\$8,500)	(\$26,500)	\$18,000	(67.92%)	(\$7,350)
4-40780 Ticket Sales	(\$8,000)		(\$8,000)	(\$54,000)	\$46,000	(85.19%)	
Total Revenue	(\$30,500)		(\$30,500)	(\$94,500)	\$64,000	(67.72%)	(\$24,593)
Other Property Tax Revenue							
4-11050 BIA - Levy	(\$135,645)		(\$135,645)	(\$132,985)	(\$2,660)	2.00%	(\$132,985)
Total Other Property Tax Revenue	(\$135,645)		(\$135,645)	(\$132,985)	(\$2,660)	2.00%	(\$132,985)
Grants							
4-21000 Provincial Grant							(\$1,300)
4-23000 Community Grant	(\$50,000)		(\$50,000)	(\$20,000)	(\$30,000)	150.00%	(\$60,000)
Total Grants	(\$50,000)		(\$50,000)	(\$20,000)	(\$30,000)	150.00%	(\$61,300)
Total Revenue	(\$216,145)		(\$216,145)	(\$247,485)	\$31,340	(12.66%)	(\$218,878)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$1,740
5-10010 Salaries & Wages - PT	\$73,515		\$73,515	\$73,328	\$187	0.26%	\$74,581
Total Salary, Wages & Benefits	\$73,515		\$73,515	\$73,328	\$187	0.26%	\$76,321
Materials & Supplies							
5-20150 Advertising/Design	\$29,000		\$29,000	\$26,000	\$3,000	11.54%	\$28,799
5-20300 Board Expenses	\$500		\$500	\$500			\$901
5-20910 Downtown Dollar Expenses	\$10,000		\$10,000	\$10,000			\$19,025
5-20915 Special Event Downtown Dollar Expenses							\$1,810
5-21750 Materials & Supplies				\$300	(\$300)	(100.00%)	
5-21800 Meals & Accommodations							\$450
5-21850 Meeting Supplies				\$350	(\$350)	(100.00%)	\$46
5-21900 Memberships	\$400		\$400	\$400			\$332
5-21950 Mileage	\$200		\$200	\$200			
5-22060 Minor Acquisitions							\$6,974
5-22250 Office Supplies	\$1,000		\$1,000	\$490	\$510	104.08%	\$2,109
5-22400 Professional Development	\$300		\$300	\$500	(\$200)	(40.00%)	
5-22450 Promotion/Special Events	\$75,645		\$75,645	\$108,500	(\$32,855)	(30.28%)	\$84,704

BIA



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-22900 Small Tools & Equipment	\$10,000		\$10,000		\$10,000		
5-23100 Telephone - Cellular				\$250	(\$250)	(100.00%)	\$1,204
5-23105 Telephone - Landline	\$600		\$600	\$600			\$332
5-23250 Water				\$10,000	(\$10,000)	(100.00%)	
5-23275 Website Advertising							\$65
Total Materials & Supplies	\$127,645		\$127,645	\$158,090	(\$30,445)	(19.26%)	\$146,751
Contracted Services							
5-30100 Accounting/Audit Fees	\$600		\$600	\$600			\$509
5-30550 Contributions/Grants to Others	\$5,000		\$5,000	\$9,000	(\$4,000)	(44.44%)	\$8,248
5-30600 Copying Expenses	\$200		\$200	\$200			\$552
5-30850 Equipment Repairs & Maintenance							\$412
5-31000 Garbage Collection	\$300		\$300	\$300			
5-31300 Internet	\$800		\$800	\$800			\$979
5-31610 Property - R&M Contracted Services				\$2,000	(\$2,000)	(100.00%)	
5-31900 Website	\$400		\$400	\$500	(\$100)	(20.00%)	\$259
Total Contracted Services	\$7,300		\$7,300	\$13,400	(\$6,100)	(45.52%)	\$10,959
Rents & Financials							
5-55300 Lease - Premise	\$6,200		\$6,200	\$5,616	\$584	10.40%	\$6,382
Total Rents & Financials	\$6,200		\$6,200	\$5,616	\$584	10.40%	\$6,382
Total Expense	\$214,660		\$214,660	\$250,434	(\$35,774)	(14.28%)	\$240,413
Total Debt							
Reserve Contributions							
6-21000 RSRV Cont - BIA Downtown Enhancem				(\$1,949)	\$1,949	(100.00%)	\$3,578
6-21003 RSRV Cont - BIA Special Events				\$15,000	(\$15,000)	(100.00%)	
6-21005 RSRV Cont - BIA Mural Maintenance	\$5,000		\$5,000		\$5,000		
Total Reserve Contributions	\$5,000		\$5,000	\$13,051	(\$8,051)	(61.69%)	\$3,578
Transfers from Reserves							
9-21000 Reserve Transfer - BIA Downtown Enhance	(\$3,515)		(\$3,515)	(\$10,000)	\$6,485	(64.85%)	
9-21003 Reserve Transfer - BIA Special Events							(\$3,249)
9-21006 Reserve Transfer - BIA Streetscape				(\$6,000)	\$6,000	(100.00%)	(\$22,152)
Total Transfers from Reserves	(\$3,515)		(\$3,515)	(\$16,000)	\$12,485	(78.03%)	(\$25,401)
Total Reserve Contributions (Transfers)	\$1,485		\$1,485	(\$2,949)	\$4,434	(150.36%)	(\$21,823)
Internal Allocations							

BIA



	2023	2023	2023	2022	Budget Change	Budget Change	2022
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-85000 Int. Facilities Rental							\$85
5-85500 Internal Food&Bev Charged							\$140
5-86000 Int. Labour Reallocation							\$65
Total Internal Allocations							\$290
Net Levy							\$2
Total BIA							\$2